



The following document was not prepared by the Office of the State Auditor, but was prepared by and submitted to the Office of the State Auditor by a private CPA firm. The document was placed on this web page as it was submitted. The Office of the State Auditor assumes no responsibility for its content or for any errors located in the document. Any questions of accuracy or authenticity concerning this document should be submitted to the CPA firm that prepared the document. The name and address of the CPA firm appears in the document.

<b>GENERAL INFORMATION</b>		REPORTID: 636364 VERSION:1	
<b>1. Fiscal Period End Date</b> <b>9/30/2014</b>		<b>2. Type of Circular A-133 Audit</b> <b>Single Audit</b>	
<b>3. Audit Period Covered</b> <b>Annual</b>		If Audit Period Other, Number of months	
<b>4. Auditee Identification Numbers</b> <b>a. Auditee Employer Identification Number (EIN)</b> <b>64-6001550</b> <b>b. Are multiple EINS covered in this report?</b> <b>No</b> If Yes, the additional EINS are listed on <b>Additional EINS</b>		<b>d. Auditee Data Universal Numbering System (DUNS) Number</b>  <b>e. Are multiple DUNS covered in this report?</b> <b>No</b> If Yes, the additional DUNS are listed on <b>Additional DUNS</b>	
<b>5. AUDITEE INFORMATION</b>		<b>6. PRIMARY AUDITOR INFORMATION</b>	
<b>a. Auditee Name</b> <b>THE CITY OF RIDGELAND, MISSISSIPPI</b>  <b>b. Auditee Address (Number and street)</b> <b>PO BOX 217</b> Auditee City <b>RIDGELAND</b> Auditee State <b>MS</b> Auditee ZIP Code <b>39158-0217</b>		<b>a. Audit Firm / Organization Name</b> <b>FORTENBERRY &amp; BALLARD PC</b> <b>b. Audit Firm / Organization EIN</b> <b>64-0887736</b> <b>c. Audit Firm / Organization Address (Number and street)</b> <b>1929 SPILLWAY ROAD</b> Auditor Firm/Organization City <b>BRANDON</b> Auditor Firm/Organization State <b>MS</b> Auditor Firm/Organization ZIP Code <b>39047-6079</b>	
<b>c. Auditee Contact Name</b> <b>ASHLEY DANIEL</b> Auditee Contact Title <b>FINANCIAL MANAGER</b> <b>d. Auditee Contact Telephone</b> <b>(601)856-7113</b> <b>e. Auditee Contact Fax</b>  <b>f. Auditee Contact E-mail</b> <b>ASHLEY.DANIEL@RIDGELANDMS.ORG</b>		<b>d. Primary Auditor Name</b> <b>J E FORTENBERRY</b> Primary Auditor Title <b>PARTNER</b> <b>e. Primary Auditor Contact Telephone</b> <b>(601)992-5292</b> <b>f. Primary Auditor Contact Fax</b> <b>(601)992-2033</b> <b>g. Primary Auditor Contact E-mail</b> <b>JACK@FORTCPA.COM</b>	
		<b>7. Was a secondary auditor used?</b> <b>No</b> <b>8. If Yes, the additional auditors are listed on</b> <b>Secondary Auditors</b>	

A7300203



<sup>1</sup> The letters entered in the 'Type(s) of Compliance Requirements' field apply to audit findings (i.e., noncompliance, significant deficiency (including questioned costs, fraud, and other items reported under §\_510(a)) reported for each Federal program:

- A. Activities Allowed or Unallowed
- B. Allowable costs/cost principles
- C. Cash management
- D. Davis-Bacon Act
- E. Eligibility
- F. Equipment and real property management
- G. Matching, level of effort, earmarking
- H. Period of availability of Federal funds
- I. Procurement and suspension and debarment
- J. Program income
- K. Real property acquisition and relocation assistance
- L. Reporting
- M. Subrecipient monitoring
- N. Special tests and provisions
- O. None (2008 through 2012 Only)
- P. Other



## FINANCIAL STATEMENTS SUMMARY

1.Type of audit report

**Unmodified**

2. Is a 'going concern' emphasis-of-matter paragraph included in the audit report?

**No**

3.Is a significant deficiency disclosed?

**No**

4.Is a material weakness disclosed?

**No**

5.Is a material noncompliance disclosed?

**No**

## FEDERAL PROGRAMS SUMMARY

1.Does the auditor's report include a statement that the auditee's financial statements include departments, agencies, or other organizational units expending \$500,000 or more in Federal awards that have separate A-133 audits which are not included in this audit? (AICPA Audit Guide)

**No**

2.What is the dollar threshold to distinguish Type A and Type B programs? (OMB Circular A-133 § .520(b))

**\$300,000**

3.Did the auditee qualify as a low-risk auditee? (§ .530)

**Yes**

4.Were Prior Audit Findings related to direct funding shown in the Summary Schedule of Prior Audit Findings? (§ .315(b))

**No**5.Indicate which Federal agency(ies) have current year audit findings related to **direct** funding or prior audit findings shown in the Summary Schedule of Prior Audit Findings related to **direct** funding.**None**





April 7, 2015

State of Mississippi  
Office of State Audit  
P.O. Box 956  
Jackson, MS 39205

RE: Annual Municipal Audit

To Whom It May Concern:

Enclosed are two hard copies and one electronic copy of the City of Ridgeland's Comprehensive Annual Financial Report for the year ending September 30, 2014 as well as the Data Collection Form. A separate management letter was not written to the City in connection with the audit.

If you have any questions or comments, please feel free to contact me.

Sincerely,

Gene F. McGee, Mayor  
City of Ridgeland

APR 09 2015

GFM:ds

mailing address: p.o. box 217 • ridgeland, ms 39158  
street address: 304 highway 51 • ridgeland, ms 39157  
ph: 601.856 7113 • [www.ridgelandms.org](http://www.ridgelandms.org)

Gene F. McGee, cmo - mayor • Paula Tierce, city clerk / human resources director

board of aldermen: D.I. Smith - at - large • Ken Heard, cmo, mayor pro tempore - ward 1 • Chuck Gautier - ward 2  
Kevin Holder - ward 3 • Brian P. Ramsey - ward 4 • Scott Jones - ward 5 • Wesley Hamlin - ward 6



6. FEDERAL AWARDS EXPENDED DURING FISCAL YEAR

Federal Agency Prefix 1 (a)	Extension 2 (b)	Federal Program Name (c)	Amount Expended (d)	R&D (e)	Loan/Loan Guarantee (f)	ARRA 3 (g)	Direct Award (h)	Major Program (MP) (i)	If yes (MP), type of audit report 4 (j)	Number of Audit Findings (k)
20	205	HIGHWAY PLANNING AND CONSTRUCTION	\$4,433,524	N	N	N	N	Y	Unmodified	0
20	205	HIGHWAY PLANNING AND CONSTRUCTION	\$122,509	N	N	N	N	Y	Unmodified	0
20	607	ALCOHOL OPEN CONTAINER REQUIREMENTS	\$75,429	N	N	N	N	N		0
07	XXX	HIGH INTENSITY DRUG TRAFFICKING AREA - STAT	\$29,670	N	N	N	N	N		0
16	738	EDWARD BYRNE MEMORIAL JUSTICE ASSISTANCE	\$3,000	N	N	N	N	N		0
16	XXX	DEA STATE AND LOCAL TASK FORCE OVERTIME A	\$28,526	N	N	N	Y	N		0
16	XXX	EQUITABLE SHARING OF FEDERALLY FORFEITED F	\$8,717	N	N	N	Y	N		0
16	607	BULLETPROOF VEST PARTNERSHIP PROGRAM	\$6,048	N	N	N	Y	N		0
14	251	ECONOMIC DEVELOPMENT INITIATIVE - SPECIAL	\$100,000	N	N	N	Y	N		0
10	923	ARRA - EMERGENCY WATERSHED PROTECTION P	\$83,490	N	N	Y	Y	N		0
Total Federal Awards Expended:			\$4,890,913							



**7. FEDERAL AWARD FINDINGS**

					Compliance Findings <sup>2</sup>		Internal Control Findings <sup>2</sup>			
Federal Agency Prefix (a)	Extension (b)	Federal Program Name (c)	Audit Finding Reference Number (d)	Type(s) of Compliance Requirement(s) <sup>1</sup> (e)	Modified Opinion (f)	Other Matters (g)	Material Weakness (h)	Significant Deficiency (i)	Other Findings <sup>2</sup> (j)	Questioned Costs (k)

1 Enter the letter(s) of all type(s) of compliance requirement(s) that apply to audit findings (i.e., noncompliance, significant deficiency (including material  
 2 There are 9 valid combinations of 'Compliance Findings,' 'Internal Control Findings,' and 'Other Findings' for each Federal program with findings. (See in



weaknesses, questioned costs, fraud, and other items reported under § .510(a)) reported for each Federal program.  
structions - Item 7)



Form SF-SAC Single Audit Data Collection Form

REPORTID: 636364 VERSION:1

PART I, Item 4c. AUDITEE EIN CONTINUATION SHEET (FROM PART I, ITEM 4b)

Additional EINs

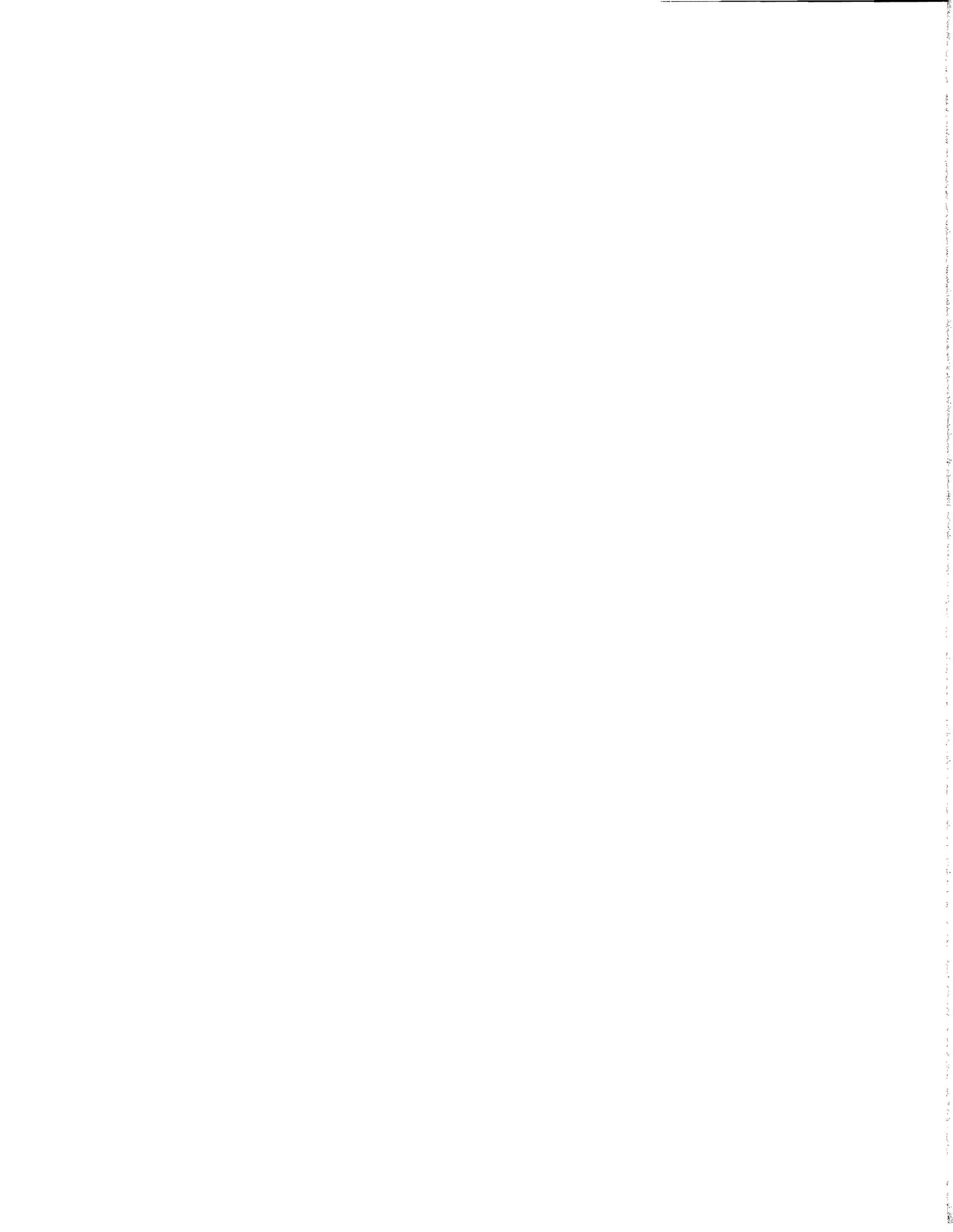






**PART I, Item B, SECONDARY AUDITORS' CONTACT INFORMATION**

Auditor Firm Name (a)	Auditor EIN (b)	Auditor Address (c)	City (d)	State (e)	ZIP Code (f)	Contact Name (g)	Contact Title (h)	Contact Phone (i)	Contact Fax (j)	Contact E-mail (k)
--------------------------	--------------------	------------------------	-------------	--------------	-----------------	---------------------	----------------------	----------------------	--------------------	-----------------------



**CERTIFICATIONS**

<b>Auditee Certification Statement</b>	<b>Auditor Statement</b>
<p>This is to certify that, to the best of my knowledge and belief, the auditee has: (1) engaged an auditor to perform an audit in accordance with the provisions of OMB Circular A-133 for the period described in Part I, Items 1 and 3; (2) the auditor has completed such audit and presented a signed audit report which states that the audit was conducted in accordance with the provisions of the Circular; and (3) the information included in Parts I, II, and III of this data collection form is accurate and complete. I declare that the foregoing is true and correct.</p>	<p>The data elements and information included in this form are limited to those prescribed by OMB Circular A-133. Except for Part III, Items 4, 5, 6a-6h, and, when audit findings are reported, 7a-7c, the information included in Parts II and III of this form was transferred from the auditor's report(s) for the period described in Part I, Items 1 and 3, and is not a substitute for such reports. A copy of the reporting package required by OMB Circular A-133, which includes the complete auditor's report(s), is available in its entirety from the auditee at the address provided in Part I of this form. As required by OMB Circular A-133, the information in Parts II and III of this form was entered in this form by the auditor based on information included in the reporting package. The auditor has not performed any additional auditing procedures in connection with the completion of this form.</p>

<b>Auditee Certification</b>	<b>Auditor Statement</b>
ELECTRONICALLY CERTIFIED: 4/1/2015	ELECTRONICALLY CERTIFIED: 4/1/2015
<b>Name of certifying official</b> ASHLEY BURTON	
<b>Title of certifying official</b> FINANCIAL MANAGER	



**<sup>1</sup> The letters entered in the 'Type(s) of Compliance Requirements' field apply to audit findings (i.e., noncompliance, significant deficiency (including questioned costs, fraud, and other items reported under §\_510(a)) reported for each Federal program:**

- A. Activities Allowed or Unallowed
- B. Allowable costs/cost principles
- C. Cash management
- D. Davis-Bacon Act
- E. Eligibility
- F. Equipment and real property management
- G. Matching, level of effort, earmarking
- H. Period of availability of Federal funds
- I. Procurement and suspension and debarment
- J. Program income
- K. Real property acquisition and relocation assistance
- L. Reporting
- M. Subrecipient monitoring
- N. Special tests and provisions
- O. None (2008 through 2012 Only)
- P. Other



# **COMPREHENSIVE ANNUAL FINANCIAL REPORT**

THE CITY OF



RIDGELAND

## **CITY OF RIDGELAND, MISSISSIPPI**

For the Fiscal Year Ended  
September 30, 2014

Prepared by the Department of Finance and Administration  
Paula W. Tierce, City Clerk  
Ashley Daniel, Finance Manager

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended September 30, 2014  
**Table of Contents**

INTRODUCTORY SECTION

Letter of Transmittal .....	9
GFOA Certificate of Achievement .....	14
Organization Chart .....	15
Listing of City Officials .....	16
Geographic Location .....	17

FINANCIAL SECTION

Independent Auditor's Report on the Basic Financial Statements and Supplementary Information .....	23
Management's Discussion and Analysis (Required Supplementary Information) .....	29

**BASIC FINANCIAL STATEMENTS**

**Government-wide Financial Statements:**

Exhibit A-1 Statement of Net Position .....	48
Exhibit A-2 Statement of Activities .....	49

**Fund Financial Statements:**

Exhibit A-3 Balance Sheet - Governmental Funds .....	50
Exhibit A-4 Reconciliation of the Governmental Funds Balance Sheet to the Statement of Net Position .....	52
Exhibit A-5 Statement of Revenues, Expenditures, and Changes in Fund Balances - Governmental Funds .....	54
Exhibit A-6 Reconciliation of the Statement of Revenues, Expenditures, and Changes in Fund Balances of Governmental Funds to the Statement of Activities .....	56
Exhibit A-7 Statement of Net Position - Proprietary Funds .....	57
Exhibit A-8 Statement of Revenues, Expenses, and Changes in Fund Net Position - Proprietary Funds .....	58
Exhibit A-9 Statement of Cash Flows - Proprietary Funds .....	59

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended September 30, 2014  
**Table of Contents**

**Notes to the Basic Financial Statements** ..... 62

**Required Supplementary Information:**

Exhibit B-1  
General Fund  
Budgetary Comparison Schedule ..... 96  
Notes to the Required Supplementary Information ..... 98

**Other Supplementary Information**

**Combining and Individual Fund Statements and Schedules:**

Exhibit C-1  
Combining Balance Sheet  
Nonmajor Governmental Funds ..... 100

Exhibit C-2  
Combining Statement of Revenues, Expenditures,  
and Changes in Fund Balances  
Nonmajor Governmental Funds ..... 101

Exhibit C-3  
Forfeiture and Seizure Fund  
Special Revenue Fund  
Budgetary Comparison Schedule ..... 103

Exhibit C-4  
Debt Service Fund  
Major Fund - Debt Service Fund  
Budgetary Comparison Schedule ..... 106

Exhibit C-5  
Colony Park TIF Bond Debt Fund  
Major Fund - Debt Service Fund  
Budgetary Comparison Schedule ..... 107

Exhibit C-6  
Combining Balance Sheet  
Nonmajor Debt Service Funds ..... 108

Exhibit C-7  
Combining Statement of Revenues, Expenditures  
and Changes in Fund Balances  
Nonmajor Debt Service Funds ..... 109

Exhibit C-8  
Avery Boulevard Special Assessment Bond Fund  
Debt Service Fund  
Budgetary Comparison Schedule ..... 110

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended September 30, 2014  
**Table of Contents**

Exhibit C-9	
TIF Bond Debt Lowes	
Debt Service Fund	
Budgetary Comparison Schedule .....	111
Exhibit C-10	
Lake Harbour Reconstruction 51 to Northpark Drive Fund	
Major Fund - Capital Project Fund	
Budgetary Comparison Schedule .....	115
Exhibit C-11	
Combining Balance Sheet	
Nonmajor Capital Projects Funds .....	116
Exhibit C-12	
Combining Statement of Revenues, Expenditures,	
and Changes in Fund Balances	
Nonmajor Capital Projects Funds .....	120
Exhibit C-13	
Jackson Street Multi Use	
Capital Projects Fund	
Budgetary Comparison Schedule .....	124
Exhibit C-14	
Pear Orchard Parkside Village	
Capital Projects Fund	
Budgetary Comparison Schedule .....	125
Exhibit C-15	
Colony Park Boulevard Fund	
Capital Projects Fund	
Budgetary Comparison Schedule .....	126
Exhibit C-16	
2014 Bonds 5.1 Fund	
Capital Project Fund	
Budgetary Comparison Schedule .....	127
Exhibit C-17	
Lake Harbour Drive Extension	
Capital Projects Fund	
Budgetary Comparison Schedule .....	128
Exhibit C-18	
City Center Fund	
Capital Projects Fund	
Budgetary Comparison Schedule .....	129
Exhibit C-19	
Craft Center Parking Lot	
Capital Projects Fund	
Budgetary Comparison Schedule .....	130

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended September 30, 2014  
**Table of Contents**

Exhibit C-20	
5.7 Mil Bond Issue Fund	
Capital Projects Fund	
Budgetary Comparison Schedule .....	131
Exhibit C-21	
Public Utility Fund	
Enterprise Fund	
Budgetary Comparison Schedule .....	134
Exhibit C-22	
Combining Statement of Net Position	
Internal Service Funds .....	136
Exhibit C-23	
Combining Statement of Revenues, Expenses, and Changes in Net Position	
Internal Service Funds .....	137
Exhibit C-24	
Combining Statement of Cash Flows	
Internal Service Funds .....	138
Exhibit C-25	
EMCRS Operations	
Internal Service Fund	
Budgetary Comparison Schedule .....	139
Exhibit C-26	
Insurance Trust Fund	
Internal Service Fund	
Budgetary Comparison Schedule .....	140

**Other Schedules:**

Schedule D-1: Schedule of Investments - All Funds .....	142
Schedule D-2: Schedule of Surety Bonds for Municipal Employees .....	143
Schedule D-3: Schedule of Long-term Debt .....	144
Schedule D-4: Schedule of Expenditures of Federal Awards .....	145

STATISTICAL SECTION

Table 1: General Governmental Expenditures by function .....	151
Table 2: General Revenues by Source .....	152
Table 3: Fund Balance and Net Assets Information .....	153
Table 4: Schedule of Changes in Net Assets, Last Five Fiscal Years .....	154
Table 5: Schedule of Changes in Fund Balance .....	155
Table 6: Property Tax Levies and Collections .....	156
Table 7: Assessed and Actual Value of Property .....	157
Table 8: Property Tax Rates - Direct and Overlapping Governments .....	158

**City of Ridgeland, Mississippi**  
**COMPREHENSIVE ANNUAL FINANCIAL REPORT**  
For the Fiscal Year Ended September 30, 2014  
**Table of Contents**

Table 9: Principal Taxpayers .....	159
Table 10: Special Assessment Billings and Collections .....	160
Table 11: Computation of Direct and Overlapping Bonded Debt .....	161
Table 12: Ratios of Outstanding Debt by Type .....	162
Table 13: Legal Debt Margin Information .....	163
Table 14: Ratio of Net General Obligation Debt to Assessed Value and Net General Obligation Bonded Debt Per Capita .....	164
Table 15: Ratio of Annual Debt Service Expenditures for G.O. Bonded Debt to Total Governmental Expenditures .....	165
Table 16: Construction Activity .....	166
Table 17: Property Value and Construction .....	167
Table 18: Demographic and Economic Statistics .....	168
Table 19: Education Related Information .....	169
Table 20: Principal Employers .....	170
Table 21: Full-time Equivalent Government Employees by Function .....	171
Table 22: Operating Indicators by Function .....	172
Table 23: Capital Assets Indicators by Function .....	173
Table 24: Miscellaneous Statistics .....	174

**REPORTS ON INTERNAL CONTROL AND COMPLIANCE**

Independent Auditor's Report on the Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in accordance with <i>Government Auditing Standards</i> .....	177
Independent Auditor's Report on Compliance for Each Major Federal Program and Report on Internal Control over Compliance Required by OMB Circular A-133 .....	179
Independent Auditor's Report on Compliance with State Laws and Regulations .....	181
Schedule of Findings and Questioned Costs .....	183



March 25, 2015

To the Citizens of the City of Ridgeland, Mississippi:

It is our pleasure to submit the Comprehensive Annual Financial Report (CAFR) of the City of Ridgeland, Mississippi, for the fiscal year ended September 30, 2014. Responsibility for the accuracy of the data presented and the completeness and fairness of the presentations in the financial statements, including all disclosures, rests with the management of the City of Ridgeland. This report was prepared in conformity with accounting principles generally accepted (GAAP) in the United States of America.

The City is responsible for establishing and maintaining internal controls to ensure that adequate accounting data is compiled to allow preparation of financial statements in conformity with GAAP. Because the cost of a control should not exceed the benefits likely to be derived, internal controls have been implemented to provide reasonable, but not absolute, assurance regarding the reliability of the financial statements. We believe the information as presented is complete and accurate.

Fortenberry & Ballard, PC, Certified Public Accountants, performed an examination, in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, of the basic financial statements for the City of Ridgeland. Their unmodified opinion is presented as the first page of the financial section of this report. Also, as required by federal law, a single audit was conducted and the report includes a report on compliance and internal control over compliance on major federal program funds expended by the City of Ridgeland.

GAAP requires that management provide a narrative introduction, overview and analysis to accompany the basic financial statements in the form of Management's Discussion and Analysis (MD&A). This letter of transmittal is designed to complement the MD&A and should be read in conjunction with it. The MD&A of the City of Ridgeland can be found immediately following the auditor's report.

### **Profile of the Government**

The City of Ridgeland, incorporated in 1899, is located in central Mississippi in south Madison County. With a land area of 22 square miles, the City has grown rapidly since 1980. The City of

mailing address: p o box 217 · ridgeland, ms 39158  
street address: 304 highway 51 · ridgeland, ms 39157  
ph: 601.856.7113 · [www.ridgelandms.org](http://www.ridgelandms.org)

Gene F. McGee, cmo · mayor · Paula Tierce, city clerk

board of aldermen: D.I. Smith - at large · Ken Heard, cmo - ward 1 · Chuck Gautier - ward 2 · Kevin Holder - ward 3  
Brian P. Ramsey - ward 4 · Scott Jones, mayor pro tempore - ward 5 · Wesley Hamlin - ward 6

Ridgeland has seen continuous growth in population from census figures of 11,714 in 1990 to 20,173 in 2000 to 24,047 in 2010. The latest population count as of July 1, 2012 is 24,258.

The Ross Barnett Reservoir, a major recreational area, adjoins Ridgeland to the east. The Natchez Trace Parkway, a federal park commemorating the historical route from Natchez, Mississippi to Nashville, Tennessee, goes through the heart of the city.

Ridgeland is a code-charter municipality that operates under a Mayor/Board of Aldermen form of government. The Mayor is full-time and is elected at-large. Of the seven aldermen, six are elected by ward and one is elected at-large. The Mayor and Board serve concurrent four-year terms. The next city-wide general election will be held in 2017.

The financial statements present information on the financial position and operations of the City as a single comprehensive reporting entity. The City of Ridgeland provides a full range of services to enhance and protect the lives of its citizens. The services include, but are not limited to, police and fire protection, water and sewer services, construction and maintenance of streets and infrastructure, planning and zoning, recreational and cultural services, and general administrative services.

The City of Ridgeland maintains specific budgetary controls. The objective of the budgetary controls is to ensure compliance with legal provisions embodied in the annual appropriated budget approved by the Mayor and Board of Aldermen. Activities of the general funds, debt service funds, capital projects funds, and enterprise funds are included in the annual appropriated budget. The legal level of budgetary control, the level at which expenditure can not legally exceed the appropriated amount, is established by major expenditure classifications within departments. These major classifications are personnel, supplies, services, and capital. Any change in the appropriated amount of any major classification requires approval by the Mayor and Board of Aldermen. The City Clerk can approve any transfer within a major classification.

### **Factors Affecting Financial Condition**

The City of Ridgeland is located in one of the fastest growing areas of the state. The City has seen steady economic growth from the 1980s through 2014. The City of Ridgeland has not felt the impact of the current recession as have other cities where housing, auto, or financial crisis have been concentrated. In fact, the valuation of non-residential permits issued by the City of Ridgeland decreased by approximately \$3.5 million from 2013 to 2014 while residential permits increased approximately 14.8 million. The unemployment rate has decreased from 6.3% in 2013 to 5.3% in 2014, which indicates that the recession has bottomed out in Ridgeland as well as the rest of Mississippi. The City of Ridgeland has seen a consistent behavior in sales tax collections, which indicates that retail is strong and continues to grow.

Ridgeland continues to enjoy a balanced mix of residential and commercial development. The opening of 950,000 square foot Northpark mall in 1985 was the catalyst for a retail building boom in this area. Other commercial development quickly followed, with an associated increase in residential construction. In 2002 Madison County saw the beginning operations of a \$930 million Nissan production plant, which employs as many as four thousand employees in its automotive production facilities.

The Highland Colony Parkway was constructed in the late 1990s and has blossomed into a vibrant mixed use corridor. Many international, national, and regional office headquarters have located along the Parkway. The Parkway is also home to numerous retail developments including Renaissance at Colony Park and Township at Colony Park. Renaissance is a 400,000 square foot retail, restaurant, and office development that is adjacent to several mid-rise office buildings. Township is an 80-acre mixed use development complete with retail, office, recreational, and housing uses. In addition, several neighborhoods have developed around the Parkway. The Highland Colony Parkway corridor remains the fastest growing area of the City of Ridgeland.

Madison County and adjacent Hinds and Rankin counties comprise what is known informally as the "Metro Area". The City of Ridgeland has one of the lowest tax rates in the area, which has remained unchanged since 1992.

### **Long-Term Financial Planning**

In 2008 a long-term strategic plan was adopted by the Mayor and Board of Aldermen with input from citizens and the business community. The primary focus during the coming years will be continued improvement of transportation infrastructure and neighborhood revitalization. As with any rapidly-growing municipality, the City of Ridgeland is faced with keeping up with current demand for services as well as planning for long-term growth.

### **Major Initiatives**

The City of Ridgeland has received national recognition for Freedom Ridge Park, earning multiple awards from ASA and other organizations. This led to the City of Ridgeland being selected to host the Men's and Women's Amateur Softball Association National Championship Softball Series at Freedom Ridge Park. This marked the first time the event was held outside of the ASA's headquarters in Oklahoma City.

Ridgeland is an environmental hero among cities, earning the following awards for its efforts in recycling and environmental protection: 2013 First Place Local Government Award from Keep Mississippi Beautiful, Steward in the Mississippi Department of Environmental Quality's enhance Program since 2011, Local Government Recycler of the Year 2011 from the Mississippi Recycling Coalition, Merit Award from the American Society of Landscape Architects for the Ridgeland Area Master Plan and Tree City USA certification since 2009.

The Ridgeland Area Master Plan earned a Clarion-Ledger/Mississippi Municipal League Excellence Award for Planning and Development in 2008 for its citizen-led process of developing a long-range vision for Ridgeland's future. The plan included progressive tactics to enhance development in a sustainable manner.

Ridgeland has also been recognized for its forward thinking and technology-oriented businesses. Ridgeland was named Mississippi's eCity 2013 by Google for its strong online business community, making Ridgeland one of the nation's digital capitals. BusinessWeek.com named Ridgeland as the Best Small City for Startups in Mississippi in 2009.

Known as destination for bicycling and a promoter of bicycling safety, Ridgeland earned the bronze award for Bicycle Friendly Community 2010-2014 by the League of American Bicyclists. Designated bike routes in Ridgeland include the Natchez Trace Parkway and Highland Colony Parkway. Local bicycling events often use the multiuse trails, mountain bike trails and the bike routes in Ridgeland.

In 2007, the City of Ridgeland issued \$19,365,000 in bonds for improvement to the water and sewer system, widening Lake Harbour Drive to five lanes, and other miscellaneous drainage, roadway, and park improvements. Construction is completed, underway or soon to be underway on each of these projects.

In 2011, the City of Ridgeland issued \$5,825,000 in bonds for the design and construction of a City Center, which was selected as the priority project by the citizen-based Master Plan Steering Committee. Currently, the City is in the process of removing the above and below-ground concrete, which was left by a former concrete bridge beam construction company. The 2011 bonds also funded the construction of an open-air pavilion at the multi-use trail head. The pavilion includes picnic tables, restrooms, a bike rack and a bike repair station.

In 2014, the City issued \$5,100,000 in bonds for continued design and construction of the City Center and the Right-of-way and relocation of Colony Park Boulevard. These projects are currently in progress.

The City of Ridgeland is in the process of obtaining funding for several road expansion projects. The Lake Harbour Drive Extension project is estimated to cost approximately \$20 million and the Colony Park Boulevard project is expected to cost \$10 million. Eighty percent of the Colony Park Boulevard project will be funded by capital grants. The Mayor and Board of Aldermen appropriated an additional \$426,000 in the 2014 fiscal year budget for street maintenance.

Mississippi law limits the amount of general obligation debt a municipality may issue to 15% of total assessed valuation. With an assessed valuation of \$434,862,960, the City of Ridgeland's margin for further issuance of general obligation debt is \$44,554,444 as of September 30, 2014.

Moody's Investor Services, widely regarded as one of the top three companies in financial research and analysis, awarded the City of Ridgeland with a bond rating of Aa2. Aa2 is categorized as high-grade for long-term debt ratings and Prime-1, which is highest quality, for short-term debt ratings. Aa2 is subject to very low credit risk. The Aa2 rating received by the City of Ridgeland is the highest bond rating among cities in the State of Mississippi.

### **Financial Awards and Acknowledgments**

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Ridgeland for its Comprehensive Annual Financial Report (CAFR) for the fiscal year ended September 30, 2013. The Certificate of Achievement is a prestigious national award recognizing conformance with the highest standards for preparation of state and local government financial reports.

In order to be awarded a Certificate of Achievement, a government unit must publish an easily readable and efficiently organized Comprehensive Annual Financial Report, whose contents conform to program standards. The reports must satisfy both generally accepted accounting principles and applicable legal requirements.

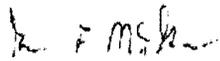
A Certificate of Achievement is valid for a period of one year. This was the twenty-second consecutive year that the City of Ridgeland received this prestigious award. We believe our current report continues to conform to the Certificate of Achievement Program requirements, and we are submitting it to GFOA.

The preparation of this report on a timely basis could not have been accomplished without the cooperation of the entire staff of the Department of Finance and Administration. We also wish to express our appreciation to the other departments within the City of Ridgeland for their submission of information for this report.

We acknowledge the thorough and professional manner in which the audit was conducted by our independent auditors, Fortenberry & Ballard, P.C., and their contribution toward the preparation of this CAFR.

In conclusion, we acknowledge the Board of Aldermen who consistently support the goal of excellence in all aspects of financial management by the City of Ridgeland. Their continuing interest and support are greatly appreciated.

Respectfully yours,



Gene F. McGee  
Mayor  
City of Ridgeland



Paula Tierce  
City Clerk  
City of Ridgeland



Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**City of Ridgeland  
Mississippi**

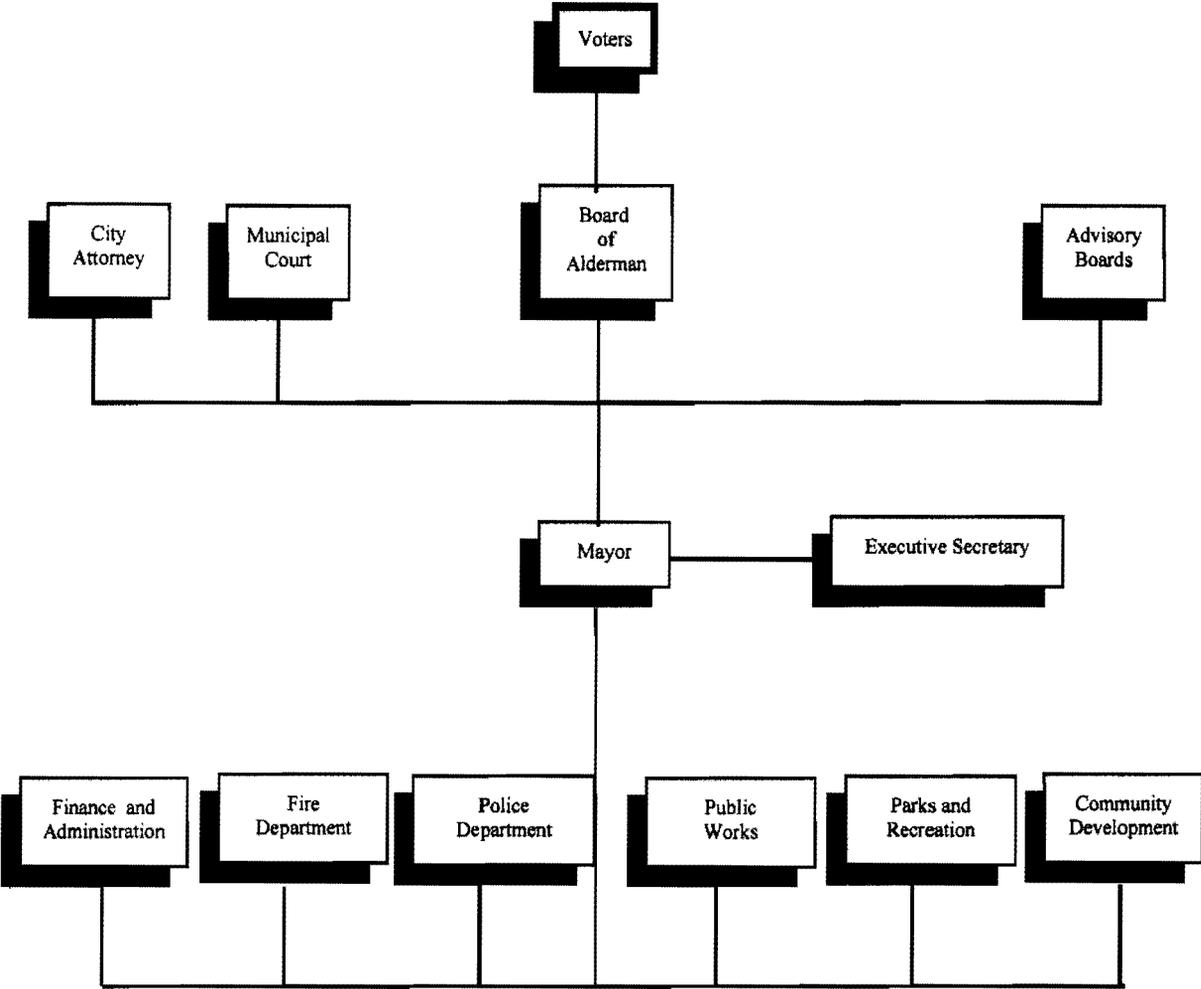
For its Comprehensive Annual  
Financial Report  
for the Fiscal Year Ended

**September 30, 2013**

Executive Director/CEO

# CITY OF RIDGELAND

## ORGANIZATION CHART



**CITY OF RIDGELAND, MISSISSIPPI**

Listing of City Officials  
As of September 30, 2014

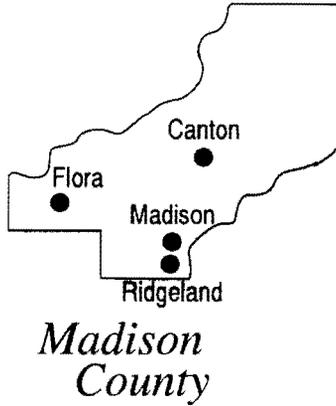
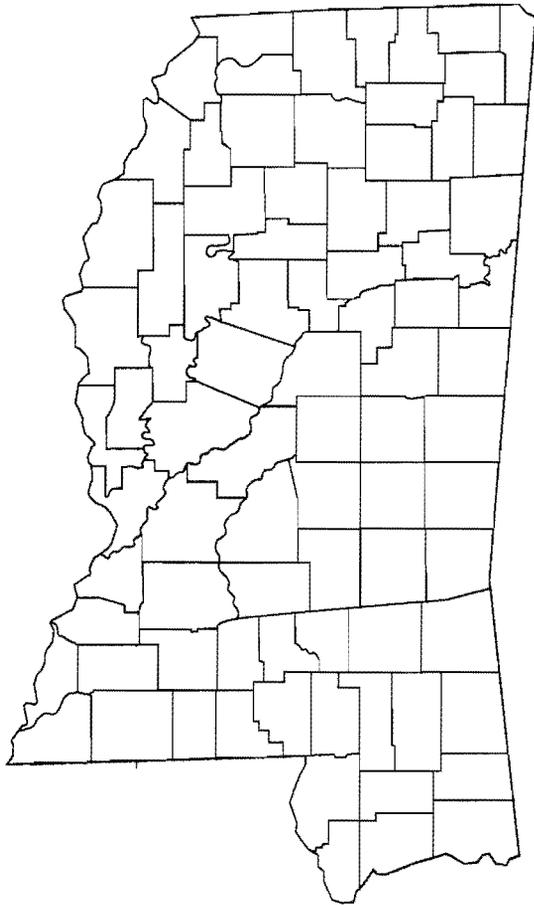
Elected Officials

Mayor	Gene F. McGee
Alderman - Ward 1 - Mayor Pro Tempore	Ken Heard
Alderman - Ward 2	Chuck Gautier
Alderman - Ward 3	Kevin Holder
Alderman - Ward 4	Brian Ramsey
Alderman - Ward 5	Scott Jones
Alderman - Ward 6	Wesley Hamlin
Alderman - At-Large	DI Smith

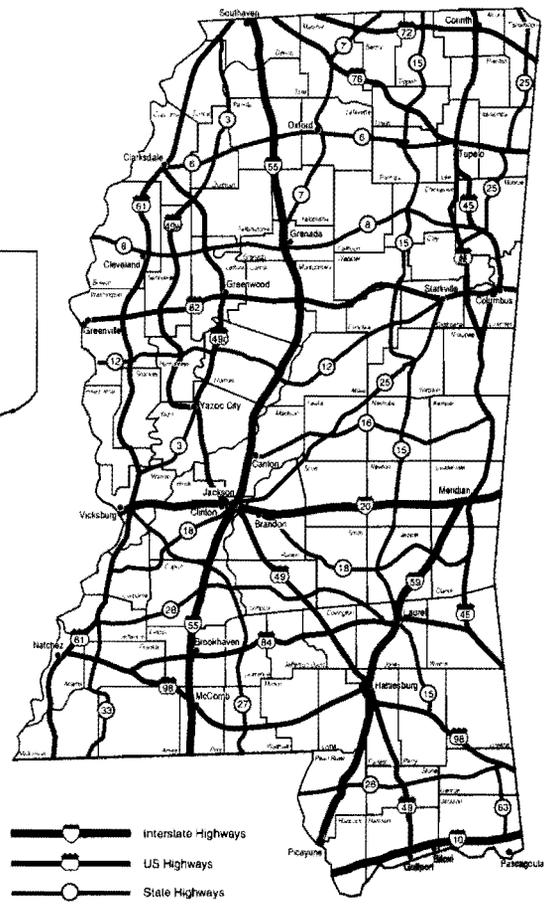
Appointed Officials

City Clerk	Paula W. Tierce
Public Works Director	John M. McCollum
Chief of Police	Randy Tyler
Fire Chief	Matthew Bailey
Parks and Recreation Director	Christopher Chance
Community Development Director	Alan Hart
City Attorney	Jerry L. Mills
City Judge	Hal McCarley
City Judge	Robert Camp
City Prosecutor	Boty McDonald

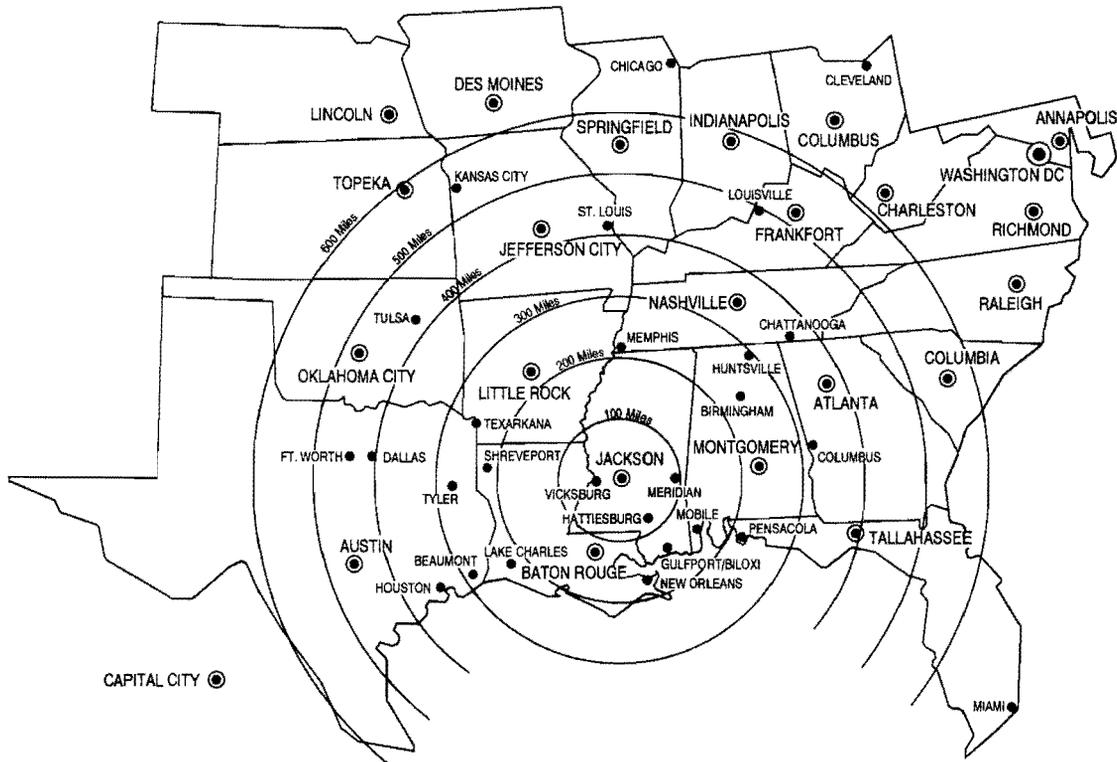
## County Location



## Federal/State Highways



## Regional Map



Page left blank intentionally.

**City of Ridgeland, Mississippi**

Audited Financial Statements  
For the Year Ended September 30, 2014

FINANCIAL AUDIT REPORT

**FORTENBERRY & BALLARD, PC**  
**CERTIFIED PUBLIC ACCOUNTANTS**

**INDEPENDENT AUDITOR'S REPORT ON THE BASIC FINANCIAL  
STATEMENTS AND SUPPLEMENTARY INFORMATION**

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

**Report on the Financial Statements**

We have audited the accompanying financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi as of and for the year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise the City of Ridgeland, Mississippi's basic financial statements as listed in the table of contents.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

## **Opinions**

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of September 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the management's discussion and analysis and budgetary comparison information on pages 29 to 46 and 95 to 98 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Other Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the City of Ridgeland, Mississippi's financial statements. The accompanying Schedule of Expenditures of Federal Awards, as required by the Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations (Circular A-133), the introductory section, combining and individual non major fund financial statements, the other schedules (D-1 to D-3), the budgetary schedules and the statistical section are presented for purposes of additional analysis and are not a required part of the basic financial statements.

The accompanying Schedule of Expenditures of Federal Awards, as required by the Office of Management and Budget Circular A-133, Audits of State, Local Governments, and Non-Profit Organizations (Circular A-133), the combining and individual non major fund financial statements, the other schedules (D-1 to D-3), and the budgetary schedules are the responsibility of management and were derived from and relate directly to the underlying accounting and other

records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

The introductory and statistical sections have not been subjected to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we do not express an opinion or provide any assurance on them.

**Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated March 25, 2015, on our consideration of the City of Ridgeland, Mississippi's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering City of Ridgeland, Mississippi's internal control over financial reporting and compliance.

*Fortenberry & Ballard, PC*

Fortenberry & Ballard, PC  
March 25, 2015

Certified Public Accountants

This page is intentionally left blank.

MANAGEMENT'S DISCUSSION AND ANALYSIS

This page is intentionally left blank.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

The following discussion and analysis of the City of Ridgeland's financial performance provides an overview of the City's financial activities for the year ended September 30, 2014. The intent of this discussion and analysis is to look at the City's financial performance as a whole. Readers are encouraged to review the financial statements and the notes to the financial statements to enhance their understanding of the City's financial performance.

**FINANCIAL HIGHLIGHTS**

- Total net position increased \$6,556,756, which represents a 3% increase from fiscal year 2013. Total net position increased \$9,314,372 in the prior year, which represents a 4% increase from fiscal year 2012.
- General revenues account for \$23,555,642, or 53% of all revenues in 2014. General revenues accounted for \$23,384,895, or 53% of all revenues in 2013. Program specific revenues in the form of charges for services and grants and contributions accounted for \$20,511,505 or 47% of total revenues in 2014, compared with \$20,660,805 or 47% of total revenues in 2013.
- The City had \$37,510,391 in expenses, an amount that increased when compared with the \$34,731,328 in expenses for the prior year; \$20,511,505 of these expenses were offset by program specific charges for services, grants and contributions. General revenues of \$23,555,642 were adequate to provide for these programs in 2014, and general revenues of \$23,384,895 were adequate to provide for these programs in 2013.
- Among the major funds, the General Fund had \$22,909,169 in revenues and \$23,190,433 in expenditures. In 2013 the General Fund had \$22,652,410 in revenues and \$20,845,140 in expenditures. The General Fund's fund balance decreased by \$535,282 from 2013 to 2014 and increased by \$1,823,335 from 2012 to 2013.
- The Enterprise Fund - Public Utility Fund had \$6,412,550 in revenues and \$6,989,848 in expenses. Its net loss was \$996,139 after non-operating revenues were included. Last year it showed \$6,079,849 in revenues and \$4,960,519 in expenses. Its net income was \$494,728 after non-operating revenues and transfers were included.
- Capital assets, net of accumulated depreciation, increased by \$5,997,605 in the governmental activities, including the effect of the Internal Service Fund that is accounted for with the governmental activities. This increase in the governmental activities was due to additions to construction in progress. See Note 5 on page 78 of this report. Capital assets, net of accumulated depreciation, increased by \$4,967,892 from 2012 to 2013.
- Capital assets increased \$790,220 in the business-type activities mainly due to the additions to construction in progress. Capital assets decreased \$108,941 in the business-type activities from 2012 to 2013.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

- Long-term debt increased by \$2,211,371 in the governmental activities from 2013 to 2014. The increase in the governmental activities was mainly due to the issuance of new bonds. Long-term debt decreased by \$3,294,805 in the governmental activities from 2012 to 2013.
- Long-term debt decreased by \$978,368 in the business-type activities from 2013 to 2014. This decrease was related mainly to principal payments on long-term debt. Long-term debt decreased by \$949,330 in the business-type activities from 2012 to 2013.

**Using this Annual Financial Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the City of Ridgeland as a financial whole or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial conditions.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those assets. Major fund financial statements provide the next level of detail. For governmental funds, these statements show how services were financed in the short-term as well as what dollars remain for future spending. The fund financial statements also look at the City's most significant funds with all other non-major funds presented in total in one column.

**Reporting the City of Ridgeland as a Whole**

**Statement of Net Position and the Statement of Activities**

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during 2014?" The Statement of Net Position and the Statement of Activities answers this question.

These statements include all assets and liabilities, deferred outflows and inflows of resources using the accrual basis of accounting similar to the accounting used by the private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when the cash is received or paid.

These two statements report the City's net position and the changes in net position. This change in net position is important because it tells the reader whether, for the City as a whole, the financial position of the City has improved or diminished. However, in evaluating the overall position of the City, non-financial information such as changes in the City's tax base and the condition of City capital assets will also need to be evaluated.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

In the Statement of Net Position and the Statement of Activities, all of the City's activities are reported in Governmental Activities and Business-type Activities, which include all of the City's services including police, fire, administration, water and sewer service and all other departments.

The City of Ridgeland has no Component units as defined by the Governmental Accounting Standard Board (GASB).

**Reporting the City of Ridgeland's Most Significant Funds**

**Fund Financial Statements**

Fund financial reports provide detailed information about the City's major funds. Based on restrictions on the use of monies, the City has established many funds, which account for the multitude of services provided to the City's residents. However, these fund financial statements focus on the City's most significant funds. In the case of the City of Ridgeland, the City's major funds are the General, the Debt Service Fund, Colony Park TIF Bond Debt and Lake Harbour Reconstruction 51 to Northpark Drive.

The Debt Service Fund reported a deficit balance of \$272,586 at the end of the year but the City expects this to be eliminated within the next year. The Lake Harbour Reconstruction 51 to Northpark Drive reported (\$102,499). This deficit fund balance has previously been provided for and will be eliminated from previous loan proceeds which are held in the 2011 Bond Issue Fund.

**Governmental Funds**

All of the City's non-proprietary activities are reported in the governmental funds, which focus on how money flows into and out of those funds and the balances left at year-end available for spending in future periods. These funds are reported using an accounting method called modified accrual accounting, which measures cash and all other financial assets that can readily be converted to cash. The governmental fund statements provide a detailed short-term view of the City's general government operations and the basic services it provides. Governmental fund information helps you determine whether there are more or fewer financial resources that can be spent in the near future on services provided to the City's residents. The relationship (or differences) between governmental activities (reported in the Statement of Net Position and the Statement of Activities) and governmental funds is reconciled in the financial statements.

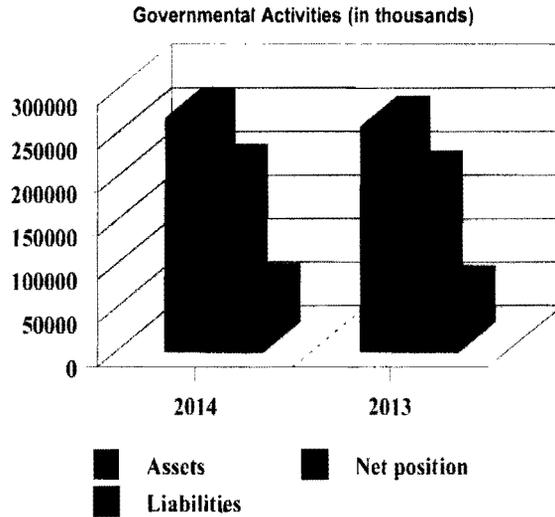
**The City of Ridgeland as a Whole**

**GOVERNMENT-WIDE FINANCIAL ANALYSIS**

Over time the trend as well as the amount of net position may serve as a useful indicator of a government's financial position. In the case of the City, assets exceeded liabilities by \$230,952,775 at September 30, 2014.

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

The following chart depicts the total amount of assets, liabilities, and net position as of September 30, 2014 and 2013 in the governmental activities column.



The largest portion of the City's net position for governmental activities (\$183,959,852 or 91%) reflect its net investment in capital assets (capital assets less any capital related outstanding debt used to acquire those capital assets). Although the City's investment in capital assets is reported net of the related debt, it should be noted that the resources needed to repay this debt must be provided from other sources and not the capital assets themselves.

The following are significant current year transactions that have had an impact on the Government-Wide Statement of Net Position - Governmental Activities.

- The \$2,869,215 retirement of principal of long-term debt.
- The issuance of a bond in the amount of \$5,100,000.

The following table shows a comparative analysis of the assets, liabilities, and net position for the Government-Wide Statement of Net Position.

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

**Government-Wide Condensed Statement of Net Position**  
**Governmental Activities**

	<u>September 30, 2014</u>	<u>September 30, 2013</u>	<u>Percentage Change</u>
<b>Assets:</b>			
Current assets	\$ 27,809,261	21,897,007	27%
Other assets	30,009,971	31,964,950	-6%
Capital assets	<u>209,993,318</u>	<u>203,995,713</u>	3%
Total Assets	<u>267,812,550</u>	<u>257,857,670</u>	4%
<b>Liabilities:</b>			
Current liabilities	8,135,525	6,994,137	16%
Other liabilities	32,627,609	34,368,452	-5%
Long-term liabilities	<u>24,514,996</u>	<u>21,513,556</u>	14%
Total Liabilities	<u>65,278,130</u>	<u>62,876,145</u>	4%
<b>Net Position:</b>			
Net investment in capital assets	183,959,852	180,120,940	2%
Restricted	4,581,729	496,945	822%
Unrestricted	<u>13,992,839</u>	<u>14,363,640</u>	-3%
Total Net Position	<u>\$ 202,534,420</u>	<u>194,981,525</u>	4%

The table on the next page depicts the revenues by major sources extracted from the government-wide statement of activities - governmental activities column.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

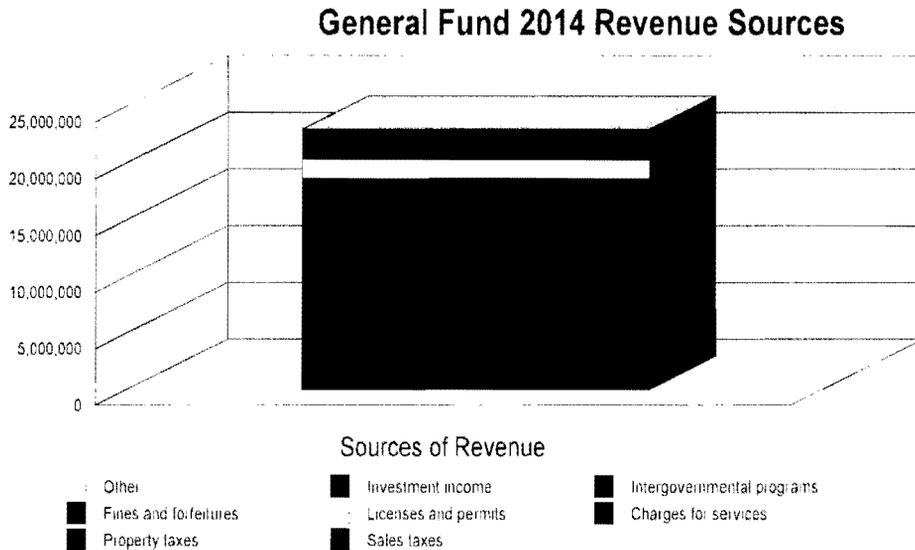
**Government-Wide Condensed Statement of Activities**  
Governmental Activities

	<u>Year Ended September 30, 2014</u>	<u>Year Ended September 30, 2013</u>	<u>Percentage Change</u>
<b>Revenues:</b>			
Program Revenues:			
Charges for services	\$ 9,083,324	7,181,435	26%
Operating grants and contributions	276,108	229,503	20%
Capital grants and contributions	4,739,523	7,125,223	(33)%
Total Program Revenues	<u>14,098,955</u>	<u>14,536,161</u>	(3)%
General Revenues:			
Intergovernmental / unrestricted	11,288,762	11,423,850	(1)%
Property taxes	8,694,556	9,176,327	(5)%
Other taxes	615,353	606,549	1%
Other participation	978,755	1,095,851	(11)%
Grants and contributions not restricted	1,069,517		N/A
Unrestricted investment income	305,638	7,933	3753%
Other	437,518	1,048,138	(58)%
Total General Revenues	<u>23,390,099</u>	<u>23,358,648</u>	0%
<b>Total Revenues</b>	<u>37,489,054</u>	<u>37,894,809</u>	(1)%
<b>Expenses:</b>			
General government	3,879,850	2,553,006	52%
Public safety	12,807,047	11,866,217	8%
Public services	7,091,719	6,012,898	18%
Sanitation	1,196,837	1,195,480	0%
Culture and recreation	2,839,700	2,745,227	3%
Interest on long-term debt	2,121,006	4,835,167	(56)%
Total Expenses	<u>29,936,159</u>	<u>29,207,995</u>	2%
<b>Excess (deficiency) before transfers</b>	<u>7,552,895</u>	<u>8,686,814</u>	(13)%
<b>Transfers</b>		<u>132,830</u>	(100)%
<b>Increase (decrease) in net position</b>	<u>7,552,895</u>	<u>8,819,644</u>	(14)%
Net Position, Beginning	<u>194,981,525</u>	<u>186,161,881</u>	5%
Net Position, Ending	<u>\$ 202,534,420</u>	<u>194,981,525</u>	4%

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

**GENERAL GOVERNMENT FUNCTIONS**

The City's General Fund is used to account for expenditures of traditional services as well as all financial resources other than those required to be accounted for in other funds. General Fund revenues include property tax, intergovernmental revenues, various permit fees, franchise taxes, fines, and other sources as indicated on the accompanying graphs and schedules.



**Revenues**

The primary source of General Fund revenues is sales tax. The State of Mississippi levies a general sales tax of 7% on most retail sales. Of the amount collected by the state, each municipality receives 18.5% of the amount collected within its corporate boundaries. Sales tax accounted for 49% of General Fund revenues in fiscal year 2014, compared to 50% in fiscal year 2013. Sales tax collections in fiscal year 2014 were \$11,288,762, a 1% decrease over the \$11,345,913 collected in 2013. Total General Fund operating revenues were \$22,909,169, a 1% increase of \$256,759 over the prior year mainly due to an increase in charges for garbage and recycling services of \$214,784 and an increase in utility franchise fees of \$141,918.

Assessed valuation within the City has increased 1% from fiscal year 2013. The City continues to attract residents and business alike.

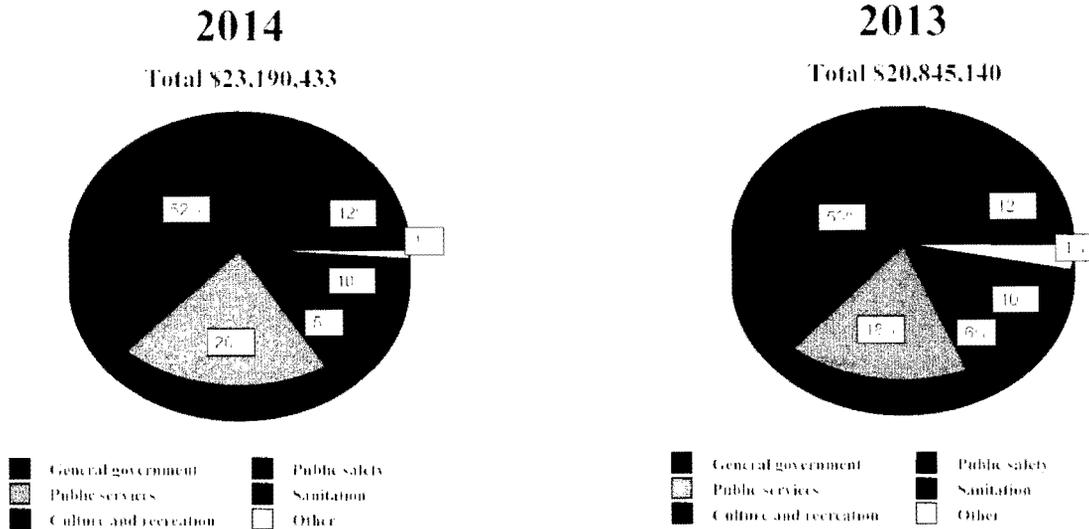
**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

**GENERAL FUND (GAAP BASIS)**  
(in thousands)

	2014 Amount	2013 Amount	Dollar Increase (Decrease) from 2013	Percent Increase (Decrease) from 2013
<b>Revenues:</b>				
Sales tax	\$ 11,289	\$ 11,346	(\$57)	(0.5)%
Property tax	5,162	5,001	161	3.2%
Licenses and permits	1,652	1,488	164	11.0%
Fines and forfeitures	1,241	1,698	(457)	(26.9)%
Investment income	189	242	(53)	(21.9)%
Unrealized gain/loss on investments	(6)	(97)	91	(93.8)%
Charges for services	2,142	1,968	174	8.8%
Intergovernmental programs	1,115	932	183	19.6%
Other	126	74	52	70.3%
<b>Total Revenues</b>	<b>\$ 22,910</b>	<b>\$ 22,652</b>	<b>\$ 258</b>	<b>1.1%</b>
<b>Expenditures:</b>				
General government	\$ 2,710	\$ 2,500	\$ 210	8.4%
Public safety	11,993	11,081	912	8.2%
Public services	4,695	3,714	981	26.4%
Sanitation	1,196	1,195	1	0.1%
Health and welfare	50	31	19	61.3%
Culture and recreation	2,377	2,184	193	8.8%
Economic development	50	50	0	0.0%
Capital outlay	48	18	30	166.7%
Debt service	71	72	(1)	(1.4)%
<b>TOTAL EXPENDITURES</b>	<b>\$ 23,190</b>	<b>\$ 20,845</b>	<b>\$ 2,345</b>	<b>11.3%</b>

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

The following chart displays the expenditures by department in the General Fund:



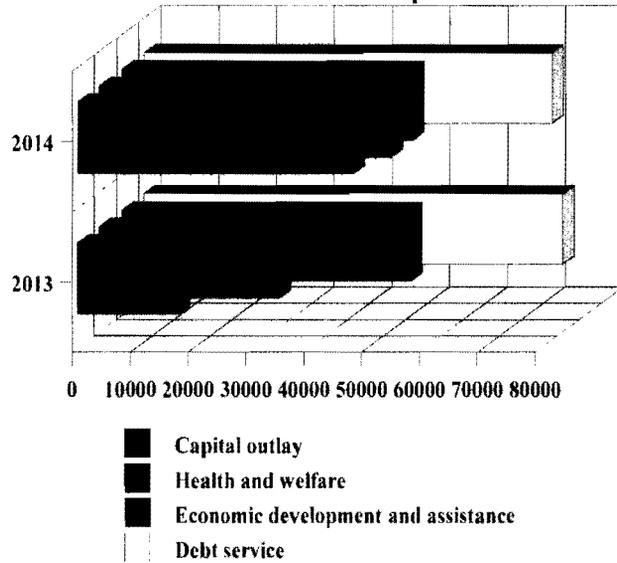
**Expenditures**

General Fund operating expenditures increased \$2,345,293 when compared to the prior year. A main reason for this increase was due to merit and cost of living raises that resulted in an increase of \$977,684 to personnel services, an increase of \$650,045 to street maintenance, an increase of \$336,128 in Street Department Capital (consisting of sidewalk enhancements, traffic signal upgrades, a new asphalt recycler, excavator and a dump truck), and an increase in Culture and Recreation capital of \$125,400 (consisting of drainage improvements to soccer and softball fields, new dugouts and shade structure).

The following page shows the details of the Other category in the pie charts above by year:

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

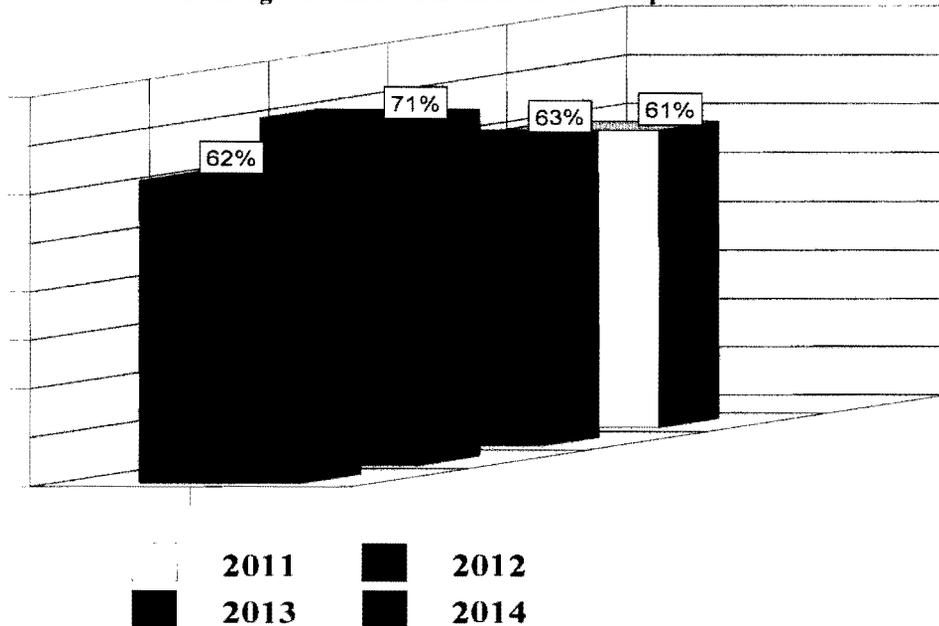
**General Fund's Other Expenditures**



**Status of Fund Balance**

On the General Fund balance sheet, fund balance is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent and the remaining portion is available for appropriation. The fiscal year ended September 30, 2014 ending unassigned fund balance is \$14,298,199 which is 62% of the general fund operating expenditures.

**Unassigned Fund Balance as a % of Expenditures**



**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

**Other Governmental Funds**

The financial performance of the City as a whole is reflected in its governmental funds. As the City completed the year, its governmental funds reported a combined fund balance of \$18,615,849, an increase of \$3,771,447 attributable to the issuance of bonds of \$5,100,000 to be used for Colony Park Boulevard and the design and construction of the new City Center. \$12,401,848 or 67% of the fund balance is unassigned fund balance, which represents the residual classification fund balance that has not been assigned to other funds and that has not been restricted or assigned to specific purposes. The remaining fund balance of \$6,214,001 or 33% is either nonspendable, restricted or assigned to indicate that is not available for spending except only for the purposes to which it is restricted, committed or assigned.

Unassigned fund balance is the residual classification for the general fund. The general fund is the only fund that reports a positive unassigned fund balance amount. This year the City of Ridgeland had a positive \$14,298,199 unassigned fund balance in the general fund, which constitutes almost 77% of the total fund balance in the governmental funds. However, the Debt Service Fund and the Lake Harbour Reconstruction 51 to Northpark Drive Fund had a negative \$272,586 and \$102,499, respectively, ending fund balance. Additionally, there were several capital project funds with negative ending fund balances. Statement No. 54 indicates that if there is a negative balance after classifying amounts as nonspendable, restricted or committed, the fund would report a negative amount as unassigned. This is the case in the City of Ridgeland and as such, the total ending unassigned fund balance represents 67% of the total fund balance in the governmental funds. Additionally, the Board of Aldermen passed a resolution to maintain a fund balance not below 45% of expenditures in the General Fund.

The decrease in the Debt Service Fund was \$12,798. The reason for this decrease was due to debt payments exceeding revenues collected. The Colony Park TIF Bond Debt did not show an increase or decrease during the year. The Lake Harbour Reconstruction 51 to North Park Fund showed an increase of \$5,700,931, mainly due to the transfer in from previous loan proceeds. The fund balance of Other Governmental Funds showed a decrease of \$1,381,404. The decrease was mainly because of expenditures for capital projects.

**PROPRIETARY FUNDS**

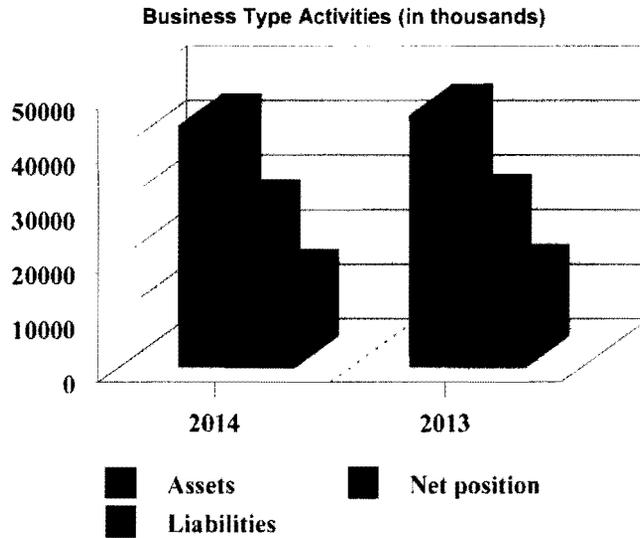
Ridgeland's proprietary operations consist of the Public Utility Revenue Fund, the East Madison County Regional Sewer (EMCRS) Fund and the Insurance Trust Fund. The Public Utility Revenue Fund accounts for traditional water and sewer revenues and expenditures to construct and maintain a water and sewer system.

The East Madison County Regional Sewer Fund was created through an agreement between Ridgeland, Madison, and the Pearl River Valley Water Supply District whereby all sewage is sent through interceptor lines to be treated at the City of Jackson treatment plant. All entities involved collect a separate sewer fee for this service and submit the fee to Ridgeland monthly. Ridgeland maintains the accounting records, forwards payments to the City of Jackson, and performs maintenance on the system.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

The Insurance Trust Fund accounts for the City's self insured employee health insurance program.

The following chart shows the assets, liabilities, and net position for the government wide statements, business-type activities.



**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

The following is a comparative analysis of assets and liabilities balances for the Business-Type activities.

**Government-Wide Condensed Statement of Net Position**  
Business-Type Activities

	September 30, 2014	September 30, 2013	Percentage Change
<b>Assets:</b>			
Current assets	\$ 8,683,604	11,391,956	-24%
Capital assets	35,363,205	34,572,985	2%
Total Assets	<u>44,046,809</u>	<u>45,964,941</u>	-4%
<b>Liabilities:</b>			
Current liabilities	1,806,743	1,641,417	10%
Long-term liabilities	13,821,711	14,909,030	-7%
Total Liabilities	<u>15,628,454</u>	<u>16,550,447</u>	-6%
<b>Net Position:</b>			
Net investment in capital assets	20,515,080	18,747,328	9%
Restricted	1,788,449	1,631,516	10%
Unrestricted	6,114,826	9,035,650	-32%
Total Net Position	<u>\$ 28,418,355</u>	<u>29,414,494</u>	-3%

The following are significant current year transactions that have had an impact on the Government-Wide Statement of Net Position - Business-Type Activities.

- The \$972,028 retirement of principal of long-term debt.
- The City's fees paid to the East Madison County Regional Sewer fund increased \$1,752,495.

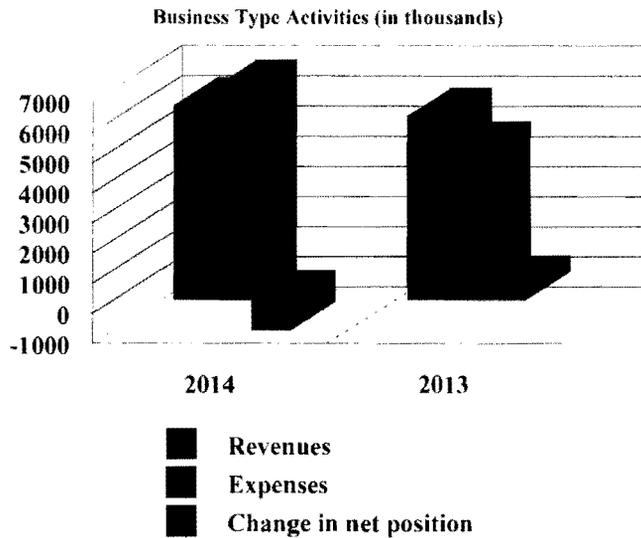
**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

Below is a comparative analysis of the revenues and expenses of the government wide statements - Business-Type Activities column.

**Government-Wide Condensed Statement of Activities**  
**Business-Type Activities**

	<u>Year Ended</u> <u>September 30, 2014</u>	<u>Year Ended</u> <u>September 30, 2013</u>	<u>Percentage</u> <u>Change</u>
<b>Revenues:</b>			
Program revenues:			
Charges for services	\$ 6,412,550	6,079,849	5%
Capital grants and contributions		44,795	(100)%
<b>Total program revenues</b>	<u>6,412,550</u>	<u>6,124,644</u>	5%
General revenues:			
Grants and contributions not restricted	59,478		
Unrestricted investment income	39,477	(142,700)	(128)%
Other	66,588	168,947	(61)%
<b>Total general revenues</b>	<u>165,543</u>	<u>26,247</u>	531%
<b>Total revenues</b>	<u>6,578,093</u>	<u>6,150,891</u>	7%
<b>Expenses:</b>			
Public Utility	7,574,232	5,523,333	37%
<b>Total expenses</b>	<u>7,574,232</u>	<u>5,523,333</u>	37%
<b>Excess (deficiency) before transfers</b>	<u>(996,139)</u>	<u>627,558</u>	(259)%
<b>Transfers</b>		<u>(132,830)</u>	(100)%
<b>Increase (decrease) in net position</b>	<u>(996,139)</u>	<u>494,728</u>	(301)%
Net Position - Beginning	29,414,494	28,919,766	2%
Net Position - Ending	<u>\$ 28,418,355</u>	<u>29,414,494</u>	(3)%

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**



**Public Utility Revenue Fund**

The City operates its own water utility system, obtaining water from several ground water wells. Comparative financial data for the Public Utility Revenue Fund for the last two fiscal years is presented below.

		<b>September 30, 2014</b>	<b>September 30, 2013</b>
Operating Revenues	\$	6,412,550	6,079,849
Operating Expenses		(6,989,848)	(4,960,519)
Operating Income	\$	(577,298)	1,119,330

**East Madison County Regional Sewer Fund**

As previously stated this fund is used to account for monies collected from Ridgeland customers, Madison, and the Pearl River Valley Water Supply District for operation and maintenance of the regional sewer, and for payments to the City of Jackson for treatment of sewage at their treatment plant. The amount each entity contributes is based on flow which is metered at various locations.

Comparative financial data for the East Madison County Regional Sewer Fund for the last two years is presented as follows:

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

		September 30, 2014	September 30, 2013
Operating Revenues	\$	3,961,138	1,568,680
Operating Expenses		(1,937,969)	(1,832,266)
Operating Income	\$	2,023,169	(263,586)

For the year ending September 30, 2014, the East Madison County Regional Sewer fund incurred expenses for capital outlay related to a sewer rehabilitation project of \$1,764,111 that is not included in the operating expenses above. Note 5 on page 79 shows this increase in capital.

**General Fund Budgeting Highlights**

The City's budget is prepared according to Mississippi's law and is based on accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances. The most significant budgeted fund is the General Fund.

During the course of 2014, the City budgeted its general fund expenditures taking into consideration the need to repair additional streets and purchase additional capital equipment.

An analysis of the final budget to actual budget variances reveal consistent cost saving at each department level as detailed at Exhibit B-1.

The City considered none of these budget variances significant. The City of Ridgeland's ending unencumbered cash balance in the general fund was \$17,412,647.

**City of Ridgeland**  
Management's Discussion and Analysis  
For the year ended September 30, 2014

**CAPITAL ASSETS AND LONG-TERM DEBT OBLIGATIONS**

**Governmental Activities:**

**Capital Assets**  
(Net of Depreciation)

	<u>September 30, 2014</u>	<u>September 30, 2013</u>	<u>Percentage Change</u>
Land	\$ 110,685,995	110,685,995	0%
Construction in Progress	20,375,218	14,070,532	45%
Buildings	10,440,607	10,701,389	-2%
Improvements other than bldgs.	6,174,098	6,433,637	-4%
Infrastructure	55,691,698	57,436,579	-3%
Utility Systems (ISF)	3,308,221	1,647,778	101%
Vehicles	2,350,672	2,072,909	13%
Furniture and Equipment	966,809	946,894	2%
<b>Total</b>	<b>\$ 209,993,318</b>	<b>203,995,713</b>	<b>3%</b>

The capital assets' total include the \$131,045,588 land and construction in progress, the other capital assets \$75,623,884 and the amount of \$15,625 in construction in progress for the Internal Service Fund (ISF) and other capital assets in the amount of \$3,308,221 for a total of \$209,993,318 capital assets as reported in the Governmental Activities column of the Statement of Net Position.

**Outstanding Notes and Long-Term Obligations at Year End**

	<u>September 30, 2014</u>	<u>September 30, 2013</u>	<u>Percentage Change</u>
General Obligation Bonds	\$ 20,979,359	18,416,031	14%
Other Long-Term Debt	5,059,107	5,458,742	-7%
Compensated Absences	653,035	605,357	8%
<b>Total</b>	<b>\$ 26,691,501</b>	<b>24,480,130</b>	<b>9%</b>

At September 30, 2014, the City of Ridgeland had \$20,795,000 in outstanding General Obligation Bonds, excluding premiums on bonds issued, and \$5,712,142 in other Long-Term Debt, including compensated absences. The City's overall legal debt margin at September 30, 2014 was \$65,229,444.

**City of Ridgeland**  
**Management's Discussion and Analysis**  
**For the year ended September 30, 2014**

**Business-Type Activities:**

	<b>Capital Assets</b> (Net of Depreciation)		
	<u>September 30, 2014</u>	<u>September 30, 2013</u>	<u>Percentage Change</u>
Land	\$ 1,923,266	1,158,378	66%
Construction in Progress	7,593	9,386,236	-100%
Buildings	281,347	313,555	-10%
Utility Systems	32,817,108	23,384,783	40%
Vehicles	131,681	96,246	37%
Machinery and equipment	202,210	233,787	-14%
<b>Total</b>	<b>\$ 35,363,205</b>	<b>34,572,985</b>	<b>2%</b>

For more detailed information concerning capital assets see Note 7 in the Notes to the Financial Statements of this report.

**Outstanding Notes and Long-Term Obligations at Year End**

	<u>September 30, 2014</u>	<u>September 30, 2013</u>	<u>Percentage Change</u>
General Obligation Bonds	\$ 9,952,251	10,528,175	-5%
Other Long-Term Debt	4,895,874	5,297,482	-8%
Compensated Absences	63,276	64,112	-1%
<b>Total</b>	<b>\$ 14,911,401</b>	<b>15,889,769</b>	<b>-6%</b>

At September 30, 2014, the City of Ridgeland had \$9,905,000 in outstanding General Obligation Bonds, excluding premiums on bonds issued, and \$4,959,150 in other Long-Term Debt, including compensated absences. Compensated absences decreased \$836 during the year.

For more detailed information concerning long-term debt see Note 8 in the Notes to the Financial Statements of this report.

**Contacting the City's Finance Department**

This financial report is designed to provide our citizens, taxpayers, creditors, and investors with a general overview of the City's finances and to show the City's accountability for the money it receives. Our mailing address is City of Ridgeland, P.O. Box 217, Ridgeland, MS 39158. If you have any questions about this report or need additional financial information, contact Paula W. Tierce, City Clerk, at (601) 856-7113 or visit our web site at [www.ridgelandms.org](http://www.ridgelandms.org).

FINANCIAL STATEMENTS

**CITY OF RIDGELAND**  
**STATEMENT OF NET POSITION**  
**SEPTEMBER 30, 2014**

	Governmental Activities	Business-type Activities	Total
<b>Assets</b>			
<i>Current Assets:</i>			
<i>Pooled cash and cash equivalents</i>	\$ 21,989,361	\$ 1,200	\$ 21,990,561
<i>Investments</i>	6,582,316	4,140,571	10,722,887
<i>Accounts receivable, net</i>	2,227,942	813,871	3,041,813
<i>Internal balances</i>	(3,055,143)	3,055,143	--
<i>Due from other governments</i>	--	497,891	497,891
<i>Inventories</i>	--	174,929	174,929
<i>Prepaid items</i>	64,785	--	64,785
<i>Total Current Assets</i>	<u>27,809,261</u>	<u>8,683,604</u>	<u>36,492,865</u>
<i>Non-Current Assets:</i>			
<i>Tax increment receivable</i>	30,009,971	--	30,009,971
<i>Capital assets:</i>			
<i>Land and construction in progress</i>	131,061,213	1,930,859	132,984,479
<i>Other capital assets, net of accumulated depreciation</i>	78,932,105	33,432,346	112,372,044
<i>Total Non-Current Assets</i>	<u>240,003,289</u>	<u>35,363,205</u>	<u>275,366,494</u>
<b>Total Assets</b>	<u>267,812,550</u>	<u>44,046,809</u>	<u>311,859,359</u>
<b>Liabilities:</b>			
<i>Current Liabilities:</i>			
<i>Accounts payable</i>	3,755,157	--	3,755,157
<i>Deposits payable</i>	--	550,682	550,682
<i>Wages and benefits payable</i>	139,792	--	135,094
<i>Due to other governments</i>	497,891	--	497,891
<i>Other payables</i>	926,613	80,618	1,011,929
<i>Interest Payable</i>	216,666	85,753	302,419
<i>Unearned Revenue</i>	422,901	--	422,901
<i>Long term liabilities (due within one year):</i>			
<i>Bonds, notes and loans payable, current</i>	2,143,853	1,084,347	3,228,200
<i>Compensated Absences, current</i>	32,652	3,164	35,816
<i>Total Current Liabilities</i>	<u>8,135,525</u>	<u>1,804,564</u>	<u>9,942,268</u>
<i>Non-Current Liabilities:</i>			
<i>Long term liabilities (due beyond one year):</i>			
<i>Tax increment payable</i>	32,627,609	--	32,627,609
<i>Bonds, notes and loans payable, non-current</i>	23,894,613	13,763,778	37,658,391
<i>Compensated absences, noncurrent</i>	620,383	60,112	680,495
<i>Total Non-Current Liabilities</i>	<u>57,142,605</u>	<u>13,823,890</u>	<u>70,966,495</u>
<b>Total Liabilities</b>	<u>65,278,130</u>	<u>15,628,454</u>	<u>80,906,584</u>
<b>Net Position:</b>			
<i>Net Investment in Capital Assets</i>	183,959,852	20,515,080	204,474,932
<i>Restricted For:</i>			
<i>Capital Projects</i>	4,264,188	--	4,264,188
<i>Court Services</i>	248,136	--	248,136
<i>Public Improvements</i>	--	1,788,449	1,788,449
<i>Other Purposes</i>	69,405	--	69,405
<i>Unrestricted</i>	13,992,839	6,114,826	20,107,665
<b>Total Net Position</b>	<u>\$ 202,534,420</u>	<u>\$ 28,418,355</u>	<u>\$ 230,952,775</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**  
**STATEMENT OF ACTIVITIES**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

Functions/Programs	Expenses	Program Revenues			Net (Expense) Revenue and Changes in Net Position		
		Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions	Governmental Activities	Business-type Activities	Total
<b>Primary government:</b>							
<b>Governmental activities:</b>							
General government	\$ 3,879,850	\$ 7,173,505	\$ 206,160	\$ 100,000	\$ 3,599,815		\$ 3,599,815
Public safety	12,807,047	8,717	19,948	--	(12,778,382)		(12,778,382)
Public services	7,091,719	303,753	50,000	4,517,014	(2,220,952)		(2,220,952)
Sanitation	1,196,837	1,285,936	--	--	89,099		89,099
Culture and recreation	2,839,700	311,413	--	122,509	(2,405,778)		(2,405,778)
Interest on long-term debt	2,121,006	--	--	--	(2,121,006)		(2,121,006)
<b>Total Governmental Activities</b>	<b>29,936,159</b>	<b>9,083,324</b>	<b>276,108</b>	<b>4,739,523</b>	<b>(15,837,204)</b>		<b>(15,837,204)</b>
<b>Business-type Activities:</b>							
Public Utility	7,574,232	6,412,550	--	--	--	\$ (1,161,682)	(1,161,682)
<b>Total Business-type Activities</b>	<b>7,574,232</b>	<b>6,412,550</b>	<b>--</b>	<b>--</b>	<b>--</b>	<b>(1,161,682)</b>	<b>(1,161,682)</b>
<b>Total Primary Government</b>	<b>\$ 37,510,391</b>	<b>\$ 15,495,874</b>	<b>\$ 276,108</b>	<b>\$ 4,739,523</b>	<b>(15,837,204)</b>	<b>(1,161,682)</b>	<b>(16,998,886)</b>
<b>General Revenues:</b>							
<i>Intergovernmental / Unrestricted</i>					11,288,762	--	11,288,762
<i>Property taxes</i>					8,694,556	--	8,694,556
<i>Other taxes</i>							--
<i>Nuclear Payment</i>					354,104	--	354,104
<i>Fire Protection</i>					131,049	--	131,049
<i>Liquor Privilege</i>					130,200	--	130,200
<i>Other participation</i>					978,755	--	978,755
<i>Grants and contributions not restricted</i>					1,069,517	59,478	1,128,995
<i>Unrestricted investment income</i>					305,638	39,477	345,115
<i>Other</i>					437,518	66,588	504,106
<b>Total General Revenues</b>					<b>23,390,099</b>	<b>165,543</b>	<b>23,555,642</b>
<b>Change in Net Position</b>					<b>7,552,895</b>	<b>(996,139)</b>	<b>6,556,756</b>
<b>Net Position - Beginning</b>					<b>194,981,525</b>	<b>29,414,494</b>	<b>224,396,019</b>
<b>Net Position - Ending</b>					<b>\$ 202,534,420</b>	<b>\$ 28,418,355</b>	<b>\$ 230,952,775</b>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**  
**BALANCE SHEET - GOVERNMENTAL FUNDS**  
**SEPTEMBER 30, 2014**

	<u>General Fund</u>	<u>Debt Service Fund</u>
<b>Assets:</b>		
<i>Pooled cash and cash equivalents</i>	\$ 17,412,647	\$ --
<i>Investments</i>	6,582,316	--
<i>Accounts receivable</i>	541,683	--
<i>Interfund receivable</i>	17,555,306	--
<i>Prepaid items</i>	64,785	--
<i>Tax increment financing receivable</i>	--	--
<b>Total Assets</b>	<u>\$ 42,156,737</u>	<u>\$ --</u>
<b>Liabilities and Fund Balances:</b>		
<b>Liabilities:</b>		
<i>Accounts payable</i>	\$ 3,755,157	\$ --
<i>Wages and benefits payable</i>	139,792	--
<i>Due to other funds</i>	--	--
<i>Other Payables</i>	919,737	--
<i>Interfund payables</i>	22,685,188	272,586
<i>Unearned revenue</i>	--	--
<i>Tax increment financing payable</i>	--	--
<b>Total Liabilities</b>	<u>27,499,874</u>	<u>272,586</u>
<b>Fund Balances:</b>		
<b><i>Nonspendable:</i></b>		
<i>Prepaid items</i>	64,785	--
<b><i>Restricted:</i></b>		
<i>Court services</i>	248,136	--
<i>Debt service</i>	--	--
<i>Capital projects</i>	--	--
<b><i>Assigned:</i></b>		
<i>Court services</i>	7,913	--
<i>Public improvements</i>	37,830	--
<i>Forfeiture and seizure</i>	--	--
<b><i>Unassigned</i></b>	<u>14,298,199</u>	<u>(272,586)</u>
<b>Total Fund Balances</b>	<u>14,656,863</u>	<u>(272,586)</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 42,156,737</u>	<u>\$ --</u>

The accompanying notes are an integral part of this statement.

Colony Park TIF Bond Debt	Lake Harbour Recon 51 to NP	Other Governmental Funds	Total Governmental Funds
\$ 4,303,713	\$ --	\$ 80,116	\$ 21,796,476
--	--	--	6,582,316
--	1,078,887	64,745	1,685,315
--	--	6,687,876	24,243,182
--	--	--	64,785
27,271,610	--	2,738,361	30,009,971
<u>\$ 31,575,323</u>	<u>\$ 1,078,887</u>	<u>\$ 9,571,098</u>	<u>\$ 84,382,045</u>
\$ --	\$ --	\$ --	\$ 3,755,157
--	--	--	139,792
--	--	497,891	497,891
--	--	5,000	924,737
1,030,323	1,181,386	2,228,626	27,398,109
--	--	422,901	422,901
30,545,000	--	2,082,609	32,627,609
<u>31,575,323</u>	<u>1,181,386</u>	<u>5,237,027</u>	<u>65,766,196</u>
--	--	--	64,785
--	--	--	248,136
--	--	478	478
--	--	5,785,454	5,785,454
--	--	--	7,913
--	--	--	37,830
--	--	69,405	69,405
--	(102,499)	(1,521,266)	12,401,848
--	(102,499)	4,334,071	18,615,849
<u>\$ 31,575,323</u>	<u>\$ 1,078,887</u>	<u>\$ 9,571,098</u>	<u>\$ 84,382,045</u>

**CITY OF RIDGELAND**

*RECONCILIATION OF THE GOVERNMENTAL FUNDS BALANCE SHEET  
TO THE STATEMENT OF NET POSITION  
SEPTEMBER 30, 2014*

Total fund balances - governmental funds balance sheet	\$ 18,615,849
Amounts reported for governmental activities in the Statement of Net Position are different because:	
Capital assets used in governmental activities are not reported in the funds.	206,669,472
The assets and liabilities of internal service funds are included in governmental activities in the SNP.	4,157,266
Payables for bond principal which are not due in the current period are not reported in the funds.	(19,005,000)
Payables for bond interest which are not due in the current period are not reported in the funds.	(216,666)
Payables for compensated absences not due in the current period are not reported in the funds.	(620,383)
Other long-term liabilities not due and payable in the current period are not reported in the funds.	(4,772,172)
Bond premium is recognized in the SNP.	(117,441)
Liabilities due in one year are not reported in the funds.	<u>(2,176,505)</u>
Net position of governmental activities - Statement of Net Position	<u>\$ 202,534,420</u>

The accompanying notes are an integral part of this statement.

This page is intentionally left blank.

**CITY OF RIDGELAND**

STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES  
 IN FUND BALANCES - GOVERNMENTAL FUNDS  
 FOR THE YEAR ENDED SEPTEMBER 30, 2014

	General Fund	Debt Service Fund
<b>Revenues:</b>		
<i>Sales taxes</i>	\$ 11,288,762	\$ --
<i>Property taxes</i>	5,161,156	3,406,476
<i>Licenses and permits</i>	1,652,045	--
<i>Fines and forfeitures</i>	1,240,669	--
<i>Investment income</i>	188,568	6,460
<i>Unrealized gain/loss on investments</i>	(5,498)	--
<i>Charges for services</i>	2,142,338	--
<i>Special Assessments</i>	--	--
<i>Intergovernmental programs</i>	1,115,071	15,533
<i>Other</i>	126,058	--
<b>Total Revenues</b>	<u>22,909,169</u>	<u>3,428,469</u>
<b>Expenditures:</b>		
<i>General government</i>	2,710,145	--
<i>Public safety</i>	11,992,653	--
<i>Public Services</i>	4,695,409	--
<i>Sanitation</i>	1,196,837	--
<i>Health and welfare</i>	50,401	--
<i>Culture and recreation</i>	2,376,518	--
<i>Economic development and assistance</i>	50,299	--
<i>Capital outlay</i>	47,659	--
<i>Debt service:</i>		
<i>Principal</i>	69,580	2,759,635
<i>Interest</i>	932	669,216
<i>Debt issuance costs and other</i>	--	12,416
<b>Total Expenditures</b>	<u>23,190,433</u>	<u>3,441,267</u>
<b>Excess (Deficiency) of Revenues Over (Under) Expenditures</b>	<u>(281,264)</u>	<u>(12,798)</u>
<b>Other Financing Sources (Uses):</b>		
<i>Transfers in</i>	--	--
<i>Transfers out</i>	(277,867)	--
<i>Issuance of bonds</i>	--	--
<i>Sale of assets</i>	23,849	--
<b>Total Other Financing Sources (Uses)</b>	<u>(254,018)</u>	<u>--</u>
<b>Net Change in Fund Balances</b>	<b>(535,282)</b>	<b>(12,798)</b>
<b>Fund Balances - Beginning</b>	<b>15,192,145</b>	<b>(259,788)</b>
<b>Fund Balances - Ending</b>	<b>\$ 14,656,863</b>	<b>\$ (272,586)</b>

The accompanying notes are an integral part of this statement.

Colony Park TIF Bond Debt	Lake Harbour Recon 51 to NP	Other Governmental Funds	Total Governmental Funds
\$ 153,941	\$ --	\$ 50,075	\$ 11,492,778
81,981	--	9,642	8,659,255
--	--	--	1,652,045
--	--	--	1,240,669
594	--	46,006	241,628
--	--	69,508	64,010
--	--	--	2,142,338
--	--	46,167	46,167
838,237	5,133,063	761,064	7,862,968
--	--	--	126,058
<u>1,074,753</u>	<u>5,133,063</u>	<u>982,462</u>	<u>33,527,916</u>
--	--	--	2,710,145
--	--	51,208	12,043,861
--	--	--	4,695,409
--	--	--	1,196,837
--	--	--	50,401
--	--	--	2,376,518
--	--	--	50,299
--	5,139,284	1,656,997	6,843,940
--	--	40,000	2,869,215
1,071,997	--	173,626	1,915,771
2,756	--	112,750	127,922
<u>1,074,753</u>	<u>5,139,284</u>	<u>2,034,581</u>	<u>34,880,318</u>
--	(6,221)	(1,052,119)	(1,352,402)
--	5,707,152	5,842,779	11,549,931
--	--	(11,272,064)	(11,549,931)
--	--	5,100,000	5,100,000
--	--	--	23,849
--	<u>5,707,152</u>	<u>(329,285)</u>	<u>5,123,849</u>
--	5,700,931	(1,381,404)	3,771,447
--	(5,803,430)	5,715,475	14,844,402
<u>\$ --</u>	<u>\$ (102,499)</u>	<u>\$ 4,334,071</u>	<u>\$ 18,615,849</u>

**CITY OF RIDGELAND**

*RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES OF GOVERNMENTAL FUNDS  
TO THE STATEMENT OF ACTIVITIES  
FOR THE YEAR ENDED SEPTEMBER 30, 2014*

Net change in fund balances - total governmental funds	\$ 3,771,447
Amounts reported for governmental activities in the Statement of Activities ("SOA") are different because:	
Capital outlays are not reported as expenses in the SOA.	7,943,184
The depreciation of capital assets used in governmental activities is not reported in the funds.	(3,508,491)
Trade-in or disposal of capital assets decrease net position in the SOA but not in the funds.	(26,165)
The gain or loss on the sale of capital assets is not reported in the funds.	(47,517)
All proceeds from the sale of capital assets are reported in the funds but not in the SOA.	(23,849)
Repayment of bond principal is an expenditure in the funds but is not an expense in the SOA.	2,469,580
Repayment of principal is an expenditure in the funds but is not an expense in the SOA.	399,635
(Increase) decrease in accrued interest from beginning of period to end of period.	9,054
Compensated absences are reported as amount earned in SOA but as amount paid in the funds.	(47,678)
Proceeds of bonds do not provide revenue in the SOA, but are reported as current resources in the funds.	(5,100,000)
Bond premiums are reported in the funds but not in the SOA.	67,092
Bond issuance costs expensed per GASB Statement No. 65 implementation.	(153,459)
Net income (loss) from internal service funds is accounted for with governmental activities.	<u>1,800,062</u>
Change in net position of governmental activities - Statement of Activities	<u>\$ 7,552,895</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**  
**STATEMENT OF NET POSITION**  
**PROPRIETARY FUNDS**  
**SEPTEMBER 30, 2014**

	Enterprise Fund		Internal Service Funds
	Public Utility Fund		
<b>Assets</b>			
Current Assets:			
Cash and cash equivalents	\$ 1,200		\$ 192,884
Investments	4,140,571		--
Receivables (net of allowances for uncollectibles)	813,871		542,627
Interfund Receivables	4,344,481		1,822,933
Due from other funds	497,891		--
Inventories	174,929		--
Total Current Assets	<u>9,972,943</u>		<u>2,558,444</u>
Non-current Assets:			
Land and construction in progress	1,930,859		15,625
Capital assets (net of accumulated depreciation)	33,432,346		3,308,221
Total Non-current Assets	<u>35,363,205</u>		<u>3,323,846</u>
<b>Total Assets</b>	<u>45,336,148</u>		<u>5,882,290</u>
<b>Liabilities</b>			
Current Liabilities:			
Deposits payable	550,682		--
Other payables	80,618		1,876
Interfund payables	1,289,339		1,723,148
Interest Payable	85,753		--
Bonds, notes and loans payable - current	1,084,347		--
Compensated absences - current	3,164		--
Total Current Liabilities	<u>3,093,903</u>		<u>1,725,024</u>
Non-current Liabilities:			
Bonds, notes and loans payable - non-current	13,763,778		--
Compensated absences - non-current	60,112		--
Total Non-Current Liabilities	<u>13,823,890</u>		<u>--</u>
<b>Total Liabilities</b>	<u>16,917,793</u>		<u>1,725,024</u>
<b>Net Position</b>			
Net investment in capital assets	20,515,080		3,323,846
Restricted for Public Improvements	1,788,449		--
Unrestricted	6,114,826		833,420
<b>Total Net Position</b>	<u>\$ 28,418,355</u>		<u>\$ 4,157,266</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**

*STATEMENT OF REVENUES, EXPENSES, AND CHANGES  
IN NET POSITION - PROPRIETARY FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014*

	Enterprise Fund Public Utility Fund	Internal Service Funds
<b>Operating Revenues:</b>		
Charges for services	\$ 6,412,550	\$ 3,961,138
Premiums	--	1,331,727
Total Operating Revenues	<u>6,412,550</u>	<u>5,292,865</u>
<b>Operating Expenses:</b>		
Personal services - salaries and wages	1,110,722	50,468
Personal services - employee benefits	396,374	17,324
Purchased professional and technical services	3,770,661	3,317,638
Supplies	422,157	5,593
Depreciation	1,289,934	103,668
Total Operating Expenses	<u>6,989,848</u>	<u>3,494,691</u>
Operating Income (Loss)	<u>(577,298)</u>	<u>1,798,174</u>
<b>Non-Operating Revenues (Expenses):</b>		
Interest revenue	39,477	1,888
Grants and contributions	59,478	--
Gain or Loss on sale of capital assets	174	--
Other	66,414	--
Debt service interest	(584,384)	--
Total Non-operating Revenues (Expenses)	<u>(418,841)</u>	<u>1,888</u>
Net income (loss)	<u>(996,139)</u>	<u>1,800,062</u>
Net Position- beginning	29,414,494	2,357,204
Net Position- ending	<u>\$ 28,418,355</u>	<u>\$ 4,157,266</u>

The accompanying notes are an integral part of this statement.

**CITY OF RIDGELAND**

## STATEMENT OF CASH FLOWS

## PROPRIETARY FUNDS

FOR THE YEAR ENDED SEPTEMBER 30, 2014

	Enterprise Funds		
	Public Utility Fund	Internal Service Funds	Totals
<b>Cash Flows from Operating Activities:</b>			
<i>Cash Received from Customers</i>	\$ 6,374,246	\$ 4,750,238	\$ 11,124,484
<i>Cash Payments to Employees for Services</i>	(1,507,932)	(65,916)	(1,573,848)
<i>Cash Payments to Other Suppliers for Goods and Services</i>	(2,342,823)	(3,146,409)	(5,489,232)
<i>Other Operating Cash Receipts (Payments)</i>	67,696	--	67,696
Net Cash Provided (Used) by Operating Activities	2,591,187	1,537,913	4,129,100
<b>Cash Flows from Non-capital Financing Activities:</b>			
<i>Grants received</i>	59,478	--	59,478
Net Cash Provided (Used) by Non-capital Financing Activities	59,478	--	59,478
<b>Cash Flows from Capital and Related Financing Activities:</b>			
<i>Principal and Interest Paid</i>	(1,502,774)	--	(1,502,774)
<i>Acquisition or Construction of Capital Assets</i>	(2,080,154)	(1,764,111)	(3,844,265)
<i>Proceeds from Sale of Capital Assets</i>	174	--	174
Net Cash Provided (Used) for Capital & Related Financing Activities	(3,582,754)	(1,764,111)	(5,346,865)
<b>Cash Flows from Investing Activities:</b>			
<i>Purchase of Investment Securities</i>	892,612	--	892,612
<i>Interest and Dividends on Investments</i>	39,477	1,888	41,365
Net Cash Provided (Used) for Investing Activities	932,089	1,888	933,977
Net Increase (Decrease) in Cash and Cash Equivalents	--	(224,310)	(224,310)
<b>Cash and Cash Equivalents at Beginning of Year</b>	1,200	417,194	418,394
<b>Cash and Cash Equivalents at End of Year</b>	\$ 1,200	\$ 192,884	\$ 194,084
<b>Reconciliation of Operating Income to Net Cash Provided by Operating Activities:</b>			
Operating Income (Loss)	\$ (577,298)	\$ 1,798,174	\$ 1,220,876
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities			
<i>Depreciation</i>	1,289,934	103,668	1,393,602
<i>Amortization of premiums</i>	1,284	--	1,284
<i>Other receipts (payments)</i>	66,414	--	66,414
Change in Assets and Liabilities:			
<i>Decrease (Increase) in Receivables</i>	(38,304)	(542,627)	(580,931)
<i>Decrease (Increase) in Interfund Receivables</i>	1,742,400	(1,546,281)	196,119
<i>Decrease (Increase) in Inventories</i>	(15,474)	--	(15,474)
<i>Increase (Decrease) in Deposits Payable</i>	(19,268)	--	(19,268)
<i>Increase (Decrease) in Other Payables</i>	80,357	1,876	82,233
<i>Increase (Decrease) in Interfund Payables</i>	61,978	1,723,103	1,785,081
<i>Increase (Decrease) in Compensated Absences</i>	(836)	--	(836)
Total Adjustments	3,168,485	(260,261)	2,908,224
Net Cash Provided (Used) by Operating Activities	\$ 2,591,187	\$ 1,537,913	\$ 4,129,100

The accompanying notes are an integral part of this statement.

City of Ridgeland, Mississippi  
**Notes to the Financial Statements**  
For the Year Ended September 30, 2014

CITY OF RIDGELAND, MISSISSIPPI

**Notes to the Financial Statements**  
For the Year Ended September 30, 2014

INDEX

NOTE #

I. Summary of Significant Accounting Policies. . . . .	62
Introduction . . . . .	62
A. Financial Reporting Entity. . . . .	63
B. Government-Wide and Fund Financial Statements. . . . .	64
C. Basis of Presentation. . . . .	65
D. Basis of Accounting. . . . .	66
E. Encumbrances . . . . .	67
F. Budgets and Budgetary Information. . . . .	67
G. Unearned Revenue . . . . .	68
H. Fund Balances . . . . .	68
I. Cash and Other Deposits and Cash Equivalents . . . . .	69
J. Investments . . . . .	70
K. Inventories . . . . .	70
L. Account Receivable . . . . .	70
M. Interfund Transactions and Balances . . . . .	70
N. Restricted Net Position . . . . .	73
O. Capital Assets and Long-term Liabilities . . . . .	73
P. Compensated Absences . . . . .	74
2. Cash, Other Deposits and Investments. . . . .	75
3. Receivables. . . . .	77
4. Property Taxes. . . . .	77
5. Capital Assets. . . . .	78
6. Long-term Debt Obligations. . . . .	80
7. Business-Type Activities - Capital Assets. . . . .	85
8. Business-Type Activities - Long-term Debt. . . . .	86
9. Defined Benefit Pension Plan. . . . .	90
10. Deficit Fund Balances of Individual Funds. . . . .	91
11. Risk Management. . . . .	91
12. Health Insurance. . . . .	92
13. Contingencies . . . . .	92
14. Subsequent Events . . . . .	92

## **1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

### **INTRODUCTION**

The accounting and reporting framework and the more significant accounting principles and practices of Ridgeland are discussed in subsequent sections of this Note. The remainder of the Notes are organized to provide explanations, including required disclosures, of the City's financial activities for the fiscal year ended September 30, 2014.

The accompanying financial statements of the City have been prepared in accordance with accounting principles (GAAP) generally accepted in the United States of America as applied to governmental units. The Governmental Accounting Standards Board (GASB) is the standard-setting body for governmental accounting and financial reporting.

In December 2010, the GASB issued Statement No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. Statement No. 62 brings the authoritative accounting and financial reporting literature for state and local governments together in a single source, with the FASB and AICPA guidance modified as necessary to appropriately recognize the governmental environment and the needs of governmental financial statements users. The requirements of this Statement are effective for financial statements for periods beginning after December 15, 2011.

In June 2011 and March 2012, the GASB issued Statement No. 63, *Financial Reporting for Deferred Outflows of Resources, Deferred Inflows and Net Position* and Statement No. 65, *Items Previously Reported as Assets and Liabilities*, respectively. Statement No. 63 will improve financial reporting by standardizing the presentation of deferred outflows/inflows of resources and their effects in the government's net position. It provides guidance in reporting these elements where none previously existed. Statement No. 65 will improve financial reporting by clarifying the appropriate use of financial statement elements to ensure consistency in financial reporting. These related Statements reflect substantial improvements to the financial reporting. Statement No. 63 is effective for periods beginning after December 15, 2011 and Statement No. 65 is effective for periods beginning after December 15, 2012.

In June 2012, the GASB issued Statement No. 67, *Financial Reporting for Pension Plans* and Statement No. 68, *Accounting and Financial Reporting for Pensions*. Statement No. 67 addresses financial reporting for state and local government pension plans and Statement No. 68 establishes new accounting and financial reporting requirements for governments that provide their employees with pensions. These related Statements reflect substantial improvements to the accounting and financial reporting of pensions plans. Statement No. 67 will take effect for pension plans in the fiscal year ending September 30, 2014 and Statement No. 68 will take effect for employers and governmental non-employer contributing entities in the fiscal year ending September 30, 2015.

The guidance contained in these Statements will change how governments calculate and report the costs and obligations associated with pensions in important ways. It is designed to improve

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

the decision-usefulness of reported pension information and to increase the transparency, consistency, and comparability of pension information across governments.

The new standards will better align the recognition of pension expense with the period in which the related benefits are earned. Considered in total, the changes set forth by the GASB will have the overall effect of expense recognition being accelerated. The implementation of these Statements is expected to have a significant impact upon the financial statements of the City.

Management's Discussion and Analysis - GASB Statement No. 34 requires that financial statements be accompanied by a narrative introduction and analytical overview of the government's financial activities in the form of management's discussion and analysis (MD&A). This analysis is similar to analysis the private sector provides in their annual reports.

Government-wide Financial Statements - The reporting model includes financial statements prepared using full accrual for all of the government's activities. This approach includes not just current assets and liabilities (such as cash and accounts payable) but also capital assets and long-term liabilities (such as buildings and infrastructure, including bridges and roads, and general obligation debt). Accrual accounting also reports all of the revenues and cost of providing services each year, not just those received or paid in the current year or soon after.

Statement of Net Position - The Statement of Net Position is designed to display the financial position of the primary government and its directly presented component units. Governments will report all capital assets, including infrastructure, in the government-wide Statement of Net Position and will report depreciation expense - the cost of "using up" capital assets - in the Statement of Activities. The net position of a government will be broken down into three categories - 1) net investment in capital assets; 2) restricted; and 3) unrestricted.

Statement of Activities - The government-wide statement of activities reports expenses and revenues in a format that focuses on the cost of each of the government's functions. The expenses of individual functions are compared to the revenues generated by the function (for instance, through user charges or intergovernment grants).

Budgetary Comparison Schedules - Many governments revise their original budgets over the course of the year for a variety of reasons. Budgetary comparison information is required, therefore the government's original budget is compared to the final budget and actual results.

## **A. FINANCIAL REPORTING ENTITY**

### **COMPONENT UNITS**

As required by accounting principles generally accepted in the United States of America, the financial statements of the reporting entity include those of the City of Ridgeland (the primary government) and any component units thereof. Component units must either be (1) a legally separate organization for which the elected officials of the primary government are financially accountable or (2) another organization for which the nature and significance of its relationship

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

with the primary government is such that exclusion would cause the City of Ridgeland's financial statements to be misleading or incomplete. Based upon the application of these criteria, no potential component unit will be included as a part of the City.

**RELATED ORGANIZATIONS**

Related organizations are excluded from the financial reporting entity because the City's accountability does not extend beyond making appointments. Audited financial statements are available from the respective organizations. Related organizations are described as follows:

<u>Related Organizations</u>	<u>Brief Description of Activities and Relationship to the City</u>
Ridgeland Tourism Commission	Promote tourism for the city of Ridgeland. Mainly represents restaurants and hotels. All members are appointed by the Aldermen. The Commission reports independently.

**B. GOVERNMENT-WIDE AND FUND FINANCIAL STATEMENTS**

The basic financial statements include both government-wide (based on the City as a whole) and fund financial statements. Both the government-wide and fund financial statements (within the basic financial statements) categorize primary activities as governmental type. In the Government-wide Statement of Net Position, the governmental activities column is presented on a full accrual, economic resource basis, which incorporates long-term assets and receivables as well as long-term debt and obligations.

The government-wide Statement of Activities reflects both the gross and net costs per functional category (Police, Fire, Public Works, etc.), which are otherwise being supported by general government revenues (property, sales and use taxes, certain intergovernmental revenues, etc.). The Statement of Activities reduces gross expenses (including depreciation) by related program revenues, operating and capital grants. The program revenues must be directly associated with the function (Police, Fire, Public Works, etc.). These include charges for some of the services the city provides like permits, licenses, inspection fees and that are associated with the particular function. The program revenues also include grants received from federal as well as state sources to be used for operating or capital purposes. The City does not allocate indirect expenses. The operating grants include operating-specific and discretionary (either operating or capital) grants while the capital grants column reflects capital-specific grants. The net cost (by function) is normally covered by general revenue (property, sales or gas taxes, intergovernmental revenues, interest income, etc.).

This government-wide focus is more on the sustainability of the City as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements emphasize the major funds. Non-major funds (by category) are summarized into a single column.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

The governmental funds major fund statements in the fund financial statements are presented on a current financial resource and modified accrual basis of accounting. This is the manner in which the funds are normally budgeted. This presentation is deemed most appropriate to (a) demonstrate legal and covenant compliance, (b) demonstrate the source and use of liquid resources, and (c) demonstrate how the City's actual experience conforms to the budget fiscal plan. Since the governmental fund statements are presented on a different measurement focus and basis of accounting than the government-wide statements' governmental column, a reconciliation is presented on the page following each statement, which briefly explains the adjustment necessary to transform the fund based financial statements into the governmental column of the government-wide presentation.

The focus of the Statement No. 34 model is on the City as a whole. The focus of the fund financial statements is on the major individual funds of the governmental activities and the proprietary funds. Each presentation provides valuable information that can be analyzed and compared (between years and between governments) to enhance the usefulness of the information.

**C. BASIS OF PRESENTATION**

Statement No. 34 sets forth minimum criteria (percentage of the assets, liabilities, revenues or expenditures/expenses of either fund category or the governmental and enterprise combined) for the determination of major funds. Funds that meet these criteria are labeled as such. The nonmajor funds are combined in a column in the fund financial statements and detailed in the combining section of this report.

**1. Major Governmental Funds**

The measurement focus of the governmental funds (in the Fund Financial Statements) is upon determination of financial position and changes in financial position (sources, uses, and balances of financial resources) rather than upon net income.

The following is a description of the major governmental funds of the City:

General Fund - The General Fund is the general operating fund of the City. General Tax revenues and other receipts that are not allocated by law or contractual agreement to some other fund are accounted for in this fund. General operating expenses, fixed charges, and capital improvement costs not paid through other funds are paid from this fund.

Debt Service Fund - accounts for the accumulation of financial resources for the payment of principal and interest on the City's general obligation debt. The primary revenue source is local property taxes levied specifically for debt service.

Colony Park TIF Bond Debt - This is a debt service fund that accounts for the payment of principal and interest on the debt related to the Colony Park project.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Lake Harbour Reconstruction 51 to Northpark Drive - This capital project fund accounts for the expenditures of the widening of lanes of Lake Harbour from Hwy. 51 to Northpark Drive.

## **2. Proprietary Funds**

Enterprise Funds are used to account for operations (a) that are financed and operated in a manner similar to private business enterprises - where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges or (b) where the governing body has decided that periodic determination of revenues earned, expenses incurred, and/or net income is appropriate for capital maintenance, public policy, management control, accountability, or other purposes.

The following is a description of the major proprietary fund of the City:

Public Utility Fund - accounts for the operating activities of the City's public utility services.

Internal Service Funds account for operations that provide services to other departments or agencies of the government, or to other governments, on a cost-reimbursement basis.

East Madison County Regional Sewer Fund - accounts for sewer expenses of an inter-local cost-sharing agreement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi and the Pearl River Valley Water Authority.

Insurance Trust Fund - accounts for the insurance transactions handled by the City for their self insured employee health insurance program.

## **3. Non-Current Governmental Assets and Liabilities**

GASB Statement No. 34 provides for the capital assets and long-term debt records to be maintained and incorporates the information into the governmental column in the government-wide Statement of Net Position.

## **D. BASIS OF ACCOUNTING**

The accounting and financial reporting treatment applied to a fund is determined by its measurement focus. All governmental funds are accounted for using the current financial resources measurement focus. With this measurement focus, only current assets and current liabilities generally are included on the balance sheet in the fund statements. Long-term assets and long-term liabilities are included in the government-wide statements. Operating statements of these funds present increases (i.e., revenues and other financing sources) and decreases (i.e., expenditures and other financing uses) in net current assets.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

The government-wide statements of net position, statements of activities, and proprietary funds are accounted for using the economic resources measurement focus. With this measurement focus, all assets and all liabilities associated with the operation of these activities are included on the balance sheet.

The fund financial statements are maintained on the modified accrual basis of accounting. Under this method of accounting, revenues are recognized in the period in which they become measurable and available. With respect to real and personal property tax revenue and other local taxes, the term "available" is limited to collection within sixty days of the fiscal year end. Levies that are made prior to the fiscal year end, but are not available, are deferred. Interest income is recorded as earned.

Federal and State reimbursement type grants are recorded as revenue when related eligible expenditures are met. Expenditures, other than accrued interest on long-term debt, are recorded when the fund liability is incurred. All other revenue items reported in the fund financial statements are considered "available" when the cash is received by the City one year after its fiscal year.

Franchise and utility taxes, state revenue sharing, charges for services, and fines and forfeitures associated with the current period are considered to be susceptible to accrual and therefore have been recognized as revenues of the current fiscal period.

Expenditures are generally recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences, claims, and judgments, are recorded only when payment is due.

When both restricted and unrestricted resources are available for use, it is the City's policy to use restricted resources first, and then unrestricted resources as they are needed.

#### **E. ENCUMBRANCES**

An encumbrance system is maintained to account for commitments resulting from approved purchase orders, work orders and contracts. All encumbrances lapse at year-end; accordingly, no encumbrances were outstanding at September 30, 2014.

#### **F. BUDGETS AND BUDGETARY INFORMATION**

The budget is adopted annually by the Mayor and the Board of Alderman, and subsequent amendments are made during the year on the approval of the Mayor and Board or, when allowed, upon authority of the City Clerk, as described in the following paragraphs.

All of the funds of the City of Ridgeland, Mississippi, except the Insurance Trust fund, are budgeted. The governmental and enterprise funds that are budgeted are presented in either the required supplementary information or in schedules in the other supplementary information section. For comparison purposes, the final, amended budget is utilized, and it is presented on a

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

modified cash basis of accounting as required by the State of Mississippi, which is not consistent with generally accepted accounting principles. All budgetary appropriations lapse at year-end.

The legal level of control, that is the level on which actual expenditures may not legally exceed appropriations, is the major expenditure classifications within departments. Such classifications are Personnel Services, Supplies, Other Charges and Services and Capital Outlay.

All amendments to the budget to the legal level of control must be approved by the City of Ridgeland's Mayor and Board of Alderman. The City Clerk is allowed to reclassify, without governing body approval, any budget "line items"; that is, amounts below the legal level of control.

The expenditure budget adopted and approved by the duly elected members of the governing authority of the City of Ridgeland is the appropriation ordinance of said municipality.

As allowed by statute, the expenditure budget was amended and approved by the duly elected members of the governing authority of the City of Ridgeland. Such amendments are included in the reported budgetary data.

#### **G. UNEARNED REVENUE**

In the government-wide and proprietary fund financial statements, unearned revenues are recognized when assets are received prior to being earned. Unearned revenues are also recognized in the governmental funds financial statements, which are recognized when revenues are unavailable.

#### **H. FUND BALANCES**

Fund balance for governmental funds is reported in classifications that comprise a hierarchy based primarily on the extent to which the government is bound to honor constraints on the specific purposes for which amounts in those funds can be spent.

Governmental fund balance is classified as nonspendable, restricted, committed, assigned or unassigned. Following are descriptions of fund classifications used by the city:

*Nonspendable fund balance* includes items that cannot be spent. This includes activity that is not in a spendable form (inventories, prepaid amounts, long-term portion of loans/notes receivable, or property held for resale unless the proceeds are restricted, committed, or assigned) and activity that is legally or contractually required to remain intact.

*Restricted fund balance* includes amounts that have constraints placed upon the use of the resources either by an external party or imposed by law through a constitutional provision or enabling legislation.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

*Committed fund balance* includes amounts that can be used only for the specific purposes pursuant to constraints imposed by a formal action of the Board of Alderman, the City's highest level of decision-making authority. Currently there is no committed fund balance for this city.

*Assigned fund balance* includes amounts that are constrained by the City's intent to be used for a specific purpose, but are neither restricted nor committed. For governmental funds, other than the general fund, this is the residual amount within the fund that is not restricted or committed. Assignments of fund balance are created by the City Clerk pursuant to authorization established by the policy adopted by the city.

*Unassigned fund balance* is the residual classification for the general fund. This classification represents fund balance that has not been assigned to other funds and that has not been restricted, committed, or assigned to specific purposes within the general fund. The general fund should be the only fund that reports a positive unassigned fund balance amount. In other governmental funds, it may be necessary to report a negative unassigned fund balance.

When an expenditure is incurred for purposes for which both restricted and unrestricted (committed, assigned, or unassigned) resources are available, it is the city's general policy to use restricted resources first. When expenditures are incurred for purposes for which unrestricted (committed, assigned and unassigned) resources are available, and amounts in any of these unrestricted classifications could be used, it is the city's general policy to spend committed resources first, followed by assigned amounts, and then unassigned amounts.

It is the goal of the City to achieve and maintain a fund balance in the general fund at fiscal year end of not less than 45% of the expenditures in the current year's General Fund. If the fund balance at fiscal year end falls below the goal, the City shall develop a restoration plan to achieve and maintain the minimum fund balance.

## **I. CASH AND OTHER DEPOSITS AND CASH EQUIVALENTS**

The City deposits excess funds in the financial institutions selected by the Mayor and Board of Aldermen in accordance with state statutes.

Cash consists of amounts on deposit with a financial institution in interest bearing demand accounts. Other deposits consist of non-interest-bearing accounts. Cash and other deposits are valued at cost.

Various restrictions on deposits are imposed by state statutes. The collateral for public entities' deposits in financial institutions is held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

For purposes of the combined statement of cash flows, the municipality considers to be cash equivalents all highly liquid investments and certificates of deposit if they have a maturity of three months or less when acquired.

**J. INVESTMENTS**

The City is allowed, by statute, to invest excess funds in any bonds or other direct obligations of the United States of America or the State of Mississippi, or of any county or municipality of this state, when such county or municipal bonds have been properly approved; or in interest-bearing time deposits with any financial institution approved for the deposit of state funds. The interest earned is reported in the fund reporting the investment. Investments are reported at fair value.

**K. INVENTORIES AND PREPAID ITEMS**

Inventories of materials and supplies in the Enterprise Funds are stated at cost, calculated on the first-in, first-out basis.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items using the consumption method in both government-wide and fund financial statements.

**L. ACCOUNTS RECEIVABLE**

Accounts Receivable are reported in the government-wide Statement of Net Position and the governmental funds Balance Sheet net of allowances for uncollectible receivables.

**M. INTERFUND TRANSACTIONS AND BALANCES**

In general, eliminations have been made to minimize the double-counting of internal activity, including internal service fund type activity on the government-wide financial statements. Excess revenues or expenses from the internal service funds have been allocated to the appropriate function originally charged for the internal sale as part of the process. However, interfund services, provided and used between different functional categories, have not been eliminated in order to avoid distorting the direct costs and program revenues of the applicable functions. Transfers between governmental and business-type activities are reported at the net amount on the government-wide financial statements.

In the fund financial statements, transactions for services rendered by one fund to another are treated as revenues of the recipient fund and expenditures/expenses of the disbursing fund. Reimbursements of the expenditures/expenses made by one fund for another are recorded as expenditures/expenses in the reimbursing fund and as a reduction of expenditures/expenses in the reimbursed fund. Transfers represent flows of assets between funds of the primary government without equivalent flows of assets in return and without a requirement for payment.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Interfund receivables and payables have been eliminated from the government-wide Statement of Net Position, except for the residual amounts due between governmental and business-type activities.

The following is a summary of interfund transactions and balances:

Due From/To Other Funds:

		<u>Due From</u>	<u>Due To</u>
Enterprise Fund:			
Public Utility Fund	\$	497,891	
Other Non-Major Funds:			
S.A. School Creek Intercept			<u>497,891</u>
Total	\$	<u>497,891</u>	<u>497,891</u>

Due From/To Other Funds are the result of timing differences between the date expenses/ expenditures are settled. All balances are expected to be repaid within one year from the date of the financial statements.

Interfund Balances

		<u>Receivables</u>	<u>Payables</u>
General Fund	\$	<u>17,555,306</u>	<u>22,685,188</u>
Major Funds:			
Debt Service Fund			272,586
Colony Park TIF Bond Debt			1,030,323
Lake Harbour Recon. 51 to Northpark Drive			1,181,386
Non-Major Funds:			
Forfeiture and Seizure Fund			5,711
S. A. School Creek Intercept		433,624	
Avery Blvd. S.A. Bond Fund		422,901	
TIF Bond Debt Lowes			655,752
Jackson Street Multi Use		32,476	
Avery Blvd. Special Assessment			387,369
Colony Park Boulevard Fund			845,647
2014 Bonds 5.1 Fund		4,990,000	
Pear Orchard Rice Road Signal			79,052
Lake Harbour Dr. Ext.			208,169
Harbor Crossing TIF			1,030
City Center Fund		686,798	41,686

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

Craft Center Parking Lot Fund		8,387	4,210
5.7 Mil Bond Issue Fund		113,690	
Sub-Total Non-Major Funds		<u>6,687,876</u>	<u>2,228,626</u>
Enterprise Fund:			
Public Utility Fund		4,344,481	1,289,339
Internal Service Fund:			
EMCRS Operations Fund		<u>1,822,933</u>	<u>1,723,148</u>
Total	\$	<u>30,410,596</u>	<u>30,410,596</u>

Interfund receivables and payables are the result of 1) timing differences between the date expenses/expenditures occur and the date payments are made and 2) the accrual of tax distributions for taxes collected in the following fiscal year.

Transfers In and Transfers Out

		<u>Transfers In</u>	<u>Transfers Out</u>
General Fund	\$		277,867
Major Funds:			
Lake Harbour Recon. 51 to Northpark Drive Fund		5,707,152	
Other Non-Major Funds:			
Jackson Street Multi Use Fund		68,910	
Pear Orchard Parkside Village Fund		98,803	
Longmeadow Drainage Fund		52,168	
Lake Harbour Drive Extension Fund		36,473	
2007 Bond Issue Fund			5,743,625
Culley - Brashear Creek Fund		57,986	
City Center Fund		5,528,439	
5.7 Mil Bond Issue Fund			<u>5,528,439</u>
Sub-Total Non-Major Funds		<u>5,842,779</u>	<u>11,272,064</u>
Total	\$	<u>11,549,931</u>	<u>11,549,931</u>

Transfers were used primarily to move revenues from funds required to collect them to funds required to expend them. The transfers also provided funds for general operating activities. All transfers were routine and consistent with the fund making the transfer.

**City of Ridgeland, Mississippi**  
 Notes to the Financial Statements  
 For the Year Ended September 30, 2014

**N. RESTRICTED NET POSITION**

Certain proceeds from bonds, notes, and loans, as well as resources for debt service payments, court services, and public improvements monies are classified as restricted net position reported on the government-wide Statement of Net Position because their use is limited by applicable bond covenants and restrictions.

The following is a summary of restricted net position:

Restricted For:

Court Services	\$	248,136
Capital Projects		4,264,188
Other Purposes		<u>69,405</u>
Total	\$	<u>4,581,729</u>

**O. CAPITAL ASSETS**

In the governmental funds, the cost incurred for the purchase or construction of capital assets are recorded as capital outlay expenditures.

Capital assets are reported at actual or estimated historical cost based on appraisals or deflated current replacement cost. Contributed assets are reported at estimated fair value at the time received.

Maintenance, repairs, and minor equipment are charged to operations when incurred. Expenses that materially change capacities or extend useful lives are capitalized. Upon sale or retirement of land, buildings, and equipment, the cost and related accumulated depreciation, if applicable, are eliminated from the respective accounts and any resulting gain or loss is included in the statement of activities.

All proprietary funds are accounted for on an economic measurement focus. This means that all assets and liabilities (whether current or noncurrent) associated with their activity are included on their Statement of Net Position. Their fund equity is reported in the total net position of the Statement of Revenues, Expenses and Changes in Net Position. The capital assets threshold for the propriety funds is the same as it is for governmental funds which is described in detail below.

The revenues and expenses of proprietary funds are classified as operating or nonoperating. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with a proprietary fund’s primary operations. All other revenues and expenses are reported as nonoperating.

In accordance with GASB Statement No. 34, governmental infrastructure has been capitalized. Capitalization thresholds (dollar value above which assets acquisitions are added to the capital

**City of Ridgeland, Mississippi**  
 Notes to the Financial Statements  
 For the Year Ended September 30, 2014

asset account) and estimated useful lives of capital assets are reported in the government-wide statements and proprietary funds. Depreciation is calculated on the straight-line basis for all assets, except land. The following schedule details those thresholds.

Capital asset thresholds are as follows:

Land	N/A
Infrastructure	N/A
Furniture, Vehicles, and Equipment	\$ 500
Improvements other than Buildings	\$25,000
Buildings	\$50,000

Estimated useful lives, in years, for depreciable assets are as follows:

Computer Equipment and Peripherals	3 years
Vehicles and Equipment	5 years
Heavy Equipment (backhoes, dozers, front-end loaders, tractors, etc)	10 years
Furniture and Fixtures	7 years
Improvements other than Buildings	20 years
Buildings	40 years
Infrastructure:	
Roads	20 years
Concrete bridges	50 years
Timber bridges	30 years

**P. COMPENSATED ABSENCES**

Upon termination of employment, the City of Ridgeland provides payment of accrued personal leave to the departing employee. While such leave is accumulated from 5 to 20 days each year, depending on length of service, no payment for medical leave is allowed absent the required evidence of such need.

Unpaid personal leave expected to be paid from the Governmental Funds is reported under Long-term Debt as "Accrued Compensated Absences." Similar amounts related to the Proprietary Fund are accrued in the Enterprise Funds. Typically the related "Accrued Compensated Absences Expense" has been paid from the General Fund and the Public Utility Fund.

The respective liabilities are computed utilizing the specific identification method (i.e., each employee's actual accumulated personal leave days are multiplied by the applicable actual per day salary). The City's liability for compensated absences is not recorded in the governmental funds, for such liability may be paid from financial resources not currently available. Compensated absences are reported in governmental funds only if they have matured.

## **2. CASH, OTHER DEPOSITS, AND INVESTMENTS**

### **A. Cash and Other Deposits**

The collateral for public entities' deposits in financial institutions is now held in the name of the State Treasurer under a program established by the Mississippi State Legislature and is governed by Section 27-105-5, Miss. Code Ann. (1972). Under this program, the entity's funds are protected through a collateral pool administered by the State Treasurer. Financial institutions holding deposits of public funds must pledge securities as collateral against those deposits. In the event of failure of a financial institution, securities pledged by that institution would be liquidated by the State Treasurer to replace the public deposits not covered by the Federal Deposit Insurance Corporation. The City's pooled and non-pooled deposits are categorized to give an indication of the level of risk assumed by the City at fiscal year-end.

The carrying amount of the city's deposits with financial institutions was \$21,990,561 and the bank balance was \$22,593,518.

*Custodial Credit Risk - Deposits.* Custodial credit risk is defined as the risk that, in the event of a financial institutions failure, the city's deposits may not be returned to it. The city does not have a deposit policy for custodial credit risk. As of September 30, 2014, none of the city's bank balance of \$22,593,518 was exposed to custodial credit risk.

### **B. Investments**

Except for (1) nonparticipating investment contracts and for (2) participating interest-earning investment contract and money market investments that had a remaining maturity at the time of purchase of one year or less, investments are reported at fair value, which is based on quoted market price. Nonparticipating investment contracts such as repurchase agreements and nonnegotiable certificates of deposit are reported at cost. Participating interest earning investment contracts and money market investments that had a remaining maturity at the time of purchase of one year or less are reported at amortized cost.

*Interest Rate Risk.* Interest Rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. Investments held for longer periods are subject to increased risk of adverse interest rate changes. The City's investment policy is limited to complying with the State's investment statutes. The State law has not addressed an interest rate risk. The City uses the Specific Identification method to disclose interest-rate risk. Under this method, the notes provide an actual list of the maturities for different individual investments.

*Concentration of Credit Risk.* Disclosures of investments by amount and issuer for any issuer that represents five percent or more of total investments is required. This requirement does not apply to investments issued or explicitly guaranteed by the U.S. government, investments in mutual funds and external investment pools, and other pooled investments. As of September 30, 2014, the city had the following investments:

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

Investment Type	Fair Value	Credit Ratings	Percentage of Investments	Interest Rates
Panola County MS Taxable GO Bonds	\$ 286,682	NR	2.67%	4%
Federal National Mortgage Association (FNMA)	4,463,425	AA	41.63%	2%
Governmental National Mortgage Association (GNMA)	2,870,357	AAA	26.77%	2.5%
State of Mississippi Tax Notes	82,650	AA	0.77%	2.25-2.5%
Mississippi Development Bank Tax Notes	730,432	AA	6.81%	3%
Private Export Funding Corporation (PEFCO)	1,688,999	AAA	15.75%	3%
Governmental Money Market Funds and CD's	600,342	AAA	5.60%	0%
Total Investments	\$ 10,722,887		100%	

**Investment Maturities in Years**

Investment Type	Less Than 1	1-5	6-10	More than 10
Panola County MS Taxable GO Bonds		286,682		
Federal National Mortgage Association (FNMA)				4,463,425
State of Mississippi Tax Notes		82,650		
Mississippi Development Bank Tax Notes		730,432		
Governmental National Mortgage Association (GNMA)				2,870,357
Private Export Funding Corporation (PEFCO)	1,096,964	592,035		
Governmental Money Market Funds	600,342			

**Credit Risk.** The City is allowed, by State Statute, to invest excess funds in any bonds or other direct obligations of the United States of America, of the State of Mississippi, or of any county or municipality of Mississippi, when such county or municipal bonds have been properly approved; or in obligations issued or guaranteed in full as to principal and interest by the United States of America which are subject to a repurchase agreement with a qualified depository; or in interest-bearing time certificates of deposit with any financial institution approved for the deposit of state funds.

**Custodial Credit Risk - Investments.** Custodial credit risk is defined as the risk that, in the event of a financial institutions failure, the city will not be able to recover the value of its investments. The City does not have a formal investment policy that addresses custodial credit risk. As of September 30, 2014, \$0 of the city's investment balance was insured and was exposed to custodial credit risk as follows:

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Uninsured and Uncollateralized	\$	0
Uninsured and collateral held by pledging bank's department not in city's name		<u>10,722,887</u>
Total	\$	<u>10,722,887</u>

**3. RECEIVABLES**

**A. Accounts Receivable**

Accounts receivable at September 30, 2014, consisted of the following:

	General Fund	Lake Harbour Recon. 51 to Northpark Dr.	Other Governmental Funds	Enterprise Funds	Total
Special Assessments	\$		64,745		64,745
Other - Court Services	541,683				541,683
Madison County		1,000,000			1,000,000
MS Dept. Of Transportation		78,887			78,887
City of Madison				542,627	542,627
Utility Customers				<u>813,871</u>	<u>813,871</u>
Total	\$ <u>541,683</u>	<u>1,078,887</u>	<u>64,745</u>	<u>1,356,498</u>	<u>3,041,813</u>

**4. PROPERTY TAXES**

Property held on January 1 of any given year (or brought into the State by March 1 of the same year) is assessed for taxation in the ensuing fiscal year. Such levy, which establishes a lien against the underlying property, is made by the City in its September board meeting. The assessed value of property on January 1, 2013, upon which the levy was based, was \$434,862,960. The taxes thus assessed are due and payable as follows:

1 <sup>st</sup> installment	(50% of liability)	on or before Feb. 1
2 <sup>nd</sup> installment		on or before May 1
Final installment		on or before Aug. 1

If taxes remain unpaid, the property subject to a tax lien is sold for taxes on the fourth Monday of August. Property taxes receivable reported in the government-wide Statement of Net Position and the governmental funds Balance Sheet represent amounts due for unpaid delinquent property taxes at September 30, 2014. Property taxes that are not considered "available" have been reported as deferred revenues in the governmental funds Balance Sheet.

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

**5. CAPITAL ASSETS**

	Balance 10-1-2013	Additions	Retirements	Completed Construction	Balance 9-30-2014
<u>Non-depreciable capital assets:</u>					
Land	\$ 110,685,995				110,685,995
Construction in progress	14,054,907	6,486,979		(182,293)	20,359,593
Total non-depreciable capital assets	124,740,902	6,486,979	0	(182,293)	131,045,588
<u>Depreciable capital assets:</u>					
Buildings	15,576,390	49,723			15,626,113
Improvements other than buildings	9,892,528	129,138			10,021,666
Infrastructure	122,479,462	178,100		182,293	122,839,855
Vehicles	6,936,376	833,813	527,846		7,242,343
Furniture and equipment	4,255,020	265,431	314,910		4,205,541
Total depreciable capital assets	159,139,776	1,456,205	842,756	182,293	159,935,518
<u>Less accumulated depreciation for:</u>					
Buildings	4,875,001	310,505			5,185,506
Improvements other than buildings	3,458,891	388,677			3,847,568
Infrastructure	65,042,883	2,105,274			67,148,157
Vehicles	4,863,467	484,684	456,480		4,891,671
Furniture and equipment	3,308,126	219,351	288,745		3,238,732
Total accumulated depreciation	81,548,368	3,508,491	745,225	0	84,311,634
Total depreciable capital assets, net	77,591,408	(2,052,286)	97,531	182,293	75,623,884
Governmental activities capital assets, net	\$ 202,332,310	4,434,693	97,531	0	206,669,472

The amount of capital assets for governmental activities shown on page 48 of this report (\$209,993,318) include the Internal Service fund total capital assets, net of accumulated depreciation (\$3,323,846).

The amount of depreciation expense charged to the respective governmental function in the government-wide Statement of Activities for the period is as follows:

	Amount
General Government	\$ 60,195
Public Safety	737,021
Public Services	2,348,793
Culture & Recreation	362,482
Total depreciation expense	\$ 3,508,491

The following are the amounts spent to September 30, 2014 on the different projects of the governmental activities of the City of Ridgeland:

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

	Spent to September 30, 2014	Remaining Commitments
Craft Center Parking Lot	\$ 217,677	3,794
Lake Harbour Drive Extension	1,329,944	160,364
Proposed City Center	474,881	1,119,154
Lake Harbour Reconstruction 51 to Northpark Drive	17,447,839	158,554
Colony Park Boulevard	852,818	0
Jackson Street Multi Use Path	36,434	23,946
Total	\$ 20,359,593	1,465,812

**Government-Wide Presentation:**

**Internal Service Fund**

(Accounted for under governmental activities on page 48 of this report):

**East Madison County Regional Sewer**

	East Madison County Regional Sewer Balance 10-1-2013	Additions	East Madison County Regional Sewer Balance 9-30-2014
<u>Non-depreciable capital assets:</u>			
Construction in progress	\$ 15,625		15,625
<u>Depreciable capital assets:</u>			
Utility Systems	3,632,146	1,764,111	5,396,257
Vehicles	42,048		42,048
Machinery & Equipment	22,434		22,434
Total depreciable capital assets	3,696,628	1,764,111	5,460,739
<u>Less accumulated depreciation for:</u>			
Utility Systems	1,984,368	103,668	2,088,036
Vehicles	42,048		42,048
Machinery & Equipment	22,434		22,434
Total accumulated depreciation	2,048,850	103,668	2,152,518
Total depreciable capital assets	1,647,778	1,660,443	3,308,221
Governmental activities capital assets, net	\$ 1,663,403	1,660,443	3,323,846

The following are the amounts spent to September 30, 2014 on a project of the governmental activities of the City of Ridgeland:

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

	Spent to September 30, 2014	Remaining Commitments
Wastewater Flow and Monitoring	\$ 15,625	0

**6. LONG - TERM OBLIGATIONS**

**A. Changes in Long-Term Obligations**

The following is a summary of changes in long-term debt:

	Balance 10-1-2013	Additions	Reductions	Balance 9-30-2014	Amounts due within one year
<b>General Obligation Bonds</b>					
Public Improvement	\$ 160,000		40,000	120,000	40,000
Public Improvement - Refunding	1,610,000		925,000	685,000	335,000
Bond Premium	94,637		45,567	49,070	45,567
Refunding Bonds	270,000		270,000	0	
Public Improvements	8,020,000		415,000	7,605,000	435,000
Bond Premium	13,712		988	12,724	988
Refunding Bonds	69,580		69,580	0	
Bond Premium	173		173	0	
Public Improvement	5,235,000		315,000	4,920,000	325,000
Bond Premium	52,269		4,127	48,142	4,126
Public Improvement	2,800,000		435,000	2,365,000	450,000
Bond Premium	90,660		16,237	74,423	16,237
General Obligation Bonds	0	5,100,000		5,100,000	205,000
Total General Obligation Bonds	<u>18,416,031</u>	<u>5,100,000</u>	<u>2,536,672</u>	<u>20,979,359</u>	<u>1,856,918</u>
<b>Other Long - Term Debt</b>					
Mississippi Department of Transportation	4,198,300			4,198,300	
Madison County Contract Payable	112,700		112,700	0	
Mississippi Development Authority	1,147,742		286,935	860,807	286,935
Compensated Absences	605,357	226,450	178,772	653,035	32,652
Total Other Long - Term Debt	<u>6,064,099</u>	<u>226,450</u>	<u>578,407</u>	<u>5,712,142</u>	<u>319,587</u>
Total Long - Term Debt	<u>\$ 24,480,130</u>	<u>5,326,450</u>	<u>3,115,079</u>	<u>26,691,501</u>	<u>2,176,505</u>

**B. Currently Outstanding Long - Term Obligations**

General obligation bonds and other debt currently outstanding are as follows:

	Date of Obligation	Date of Maturity	Interest Rate	Original Amount	Balance 9-30-2014
<b>General Obligation Bonds</b>					
Public Improvement	3/29/05	9/30/17	4.150%	\$ 410,000	120,000
Refunding Bonds	7/4/03	9/30/14	2.0-3.0%	2,615,000	0
Public Improvement	8/16/07	9/30/27	4.25-5.25%	10,165,000	7,605,000
Unamortized Bond Premium				19,760	12,724
Refunding Bonds	3/1/10	9/1/16	3.0-4.5%	4,160,000	685,000
Unamortized Bond Premium				273,400	49,070
Refunding Bonds	11/4/10	11/1/14	2-3.1%	208,739	0

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

	<u>Date of Obligation</u>	<u>Date of Maturity</u>	<u>Interest Rate</u>	<u>Original Amount</u>	<u>Balance 9-30-2014</u>
Unamortized Bond Premium				9,515	0
Public Improvement	5/31/11	5/1/26	3-4%	5,825,000	4,920,000
Unamortized Bond Premium				61,897	48,142
Refunding Bonds	5/1/12	5/1/19	2.0%	3,230,000	2,365,000
Unamortized Bond Premium				113,662	74,423
General Obligation Bonds	7/15/14	6/1/34	3-4%	5,100,000	5,100,000
<b>Total</b>				<b>\$ 32,191,973</b>	<b>20,979,359</b>
<b><u>Other Long - Term Debt</u></b>					
Madison County Contract Payable	6/1/91	6/1/14	6.10-6.4%	2,500,000	0
Mississippi Department of Transportation	10/11/06	6/30/26	5.0%	5,072,000	4,198,300
Mississippi Development Authority	12/1/09	12/1/16	0%	2,295,482	860,807
<b>Total</b>				<b>\$ 9,867,482</b>	<b>5,059,107</b>

**C. Summary of Annual Debt Service Requirements To Maturity - Annual Principal & Interest**

**General Obligation Bonds**

The City issues general obligation bonds to provide funds for City improvements. These are direct obligations and pledge the full faith and credit of the City. Annual debt service requirements to maturity for general obligation bonds are as follows:

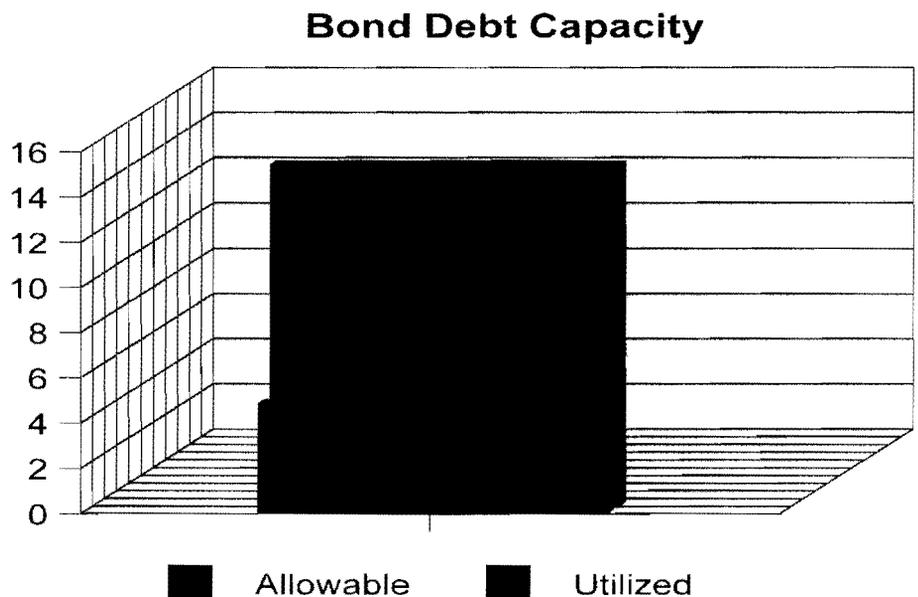
<u>Year Ending June 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 1,790,000	732,066	2,522,066
2016	1,845,000	686,615	2,531,615
2017	1,550,000	620,155	2,170,155
2018	1,560,000	572,775	2,132,775
2019	1,610,000	524,575	2,134,575
2020 - 2024	6,350,000	1,913,680	8,263,680
2025 - 2029	4,510,000	650,812	5,160,812
2030 - 2034	1,580,000	169,013	1,749,013
<b>Total</b>	<b>\$ 20,795,000</b>	<b>5,869,691</b>	<b>26,664,691</b>

The amount of general obligation bonded debt that can be incurred by the City is limited by state statute. Total outstanding bonded debt during a year can be no greater than 15% of the assessed value of the taxable property within such municipality, according to the last completed assessment for taxation, unless certain conditions, such as set forth in state statutes under Mississippi Code Ann., Section 21-33-303, have been met which increases the bonded debt to no greater than 20% of the assessed value. As of September 30, 2014, the amount of outstanding bonded debt was equal to 4.75% of property assessments of \$434,862,960, computed as follows:

**City of Ridgeland, Mississippi**  
**Notes to the Financial Statements**  
**For the Year Ended September 30, 2014**

<b>Bonded Debt:</b>		
General Obligation Bonds	\$	20,795,000
Enterprise Funds		9,905,000
<b>Less Excludable Debt:</b>		
Special Assessment		(120,000)
Enterprise Funds		<u>(9,905,000)</u>
<b>Total Debt Subject to Limitation</b>		<u><b>20,675,000</b></u>
Assessed Valuation	\$	434,862,960
Percentage		4.75%

The following is a graphic representation of the bond debt capacity.



**Prior Year Defeasance of Debt**

In prior year, the City of Ridgeland, Mississippi defeased certain Public Improvement Bonds, Series 2004 by placing the proceeds of new bonds in an irrevocable trust to provide for all future debt service payments on the old bonds. Accordingly, the trust account assets and liabilities for the defeased bonds are not included in the City's financial statements. On September 30, 2014, \$2,405,000 of bonds outstanding are defeased.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

**Other Long - Term Debt**

The fund to retire each debt and a maturity schedule for the loans (and/or comments, where applicable) are as follows:

Madison County Contract Payable

This debt was paid off and retired from the Debt Service Fund (General Obligation Bonds and Notes Fund).

Mississippi Department of Transportation

Annual debt service requirements to maturity are as follows:

	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	
	\$5,072,000	10/11/06	6/30/26	
<u>Year Ending</u>		<u>Principal</u>	<u>Interest</u>	<u>Total</u>
<u>September 30</u>				
2015	\$	0	0	0
2016		0	0	0
2017		0	179,987	179,987
2018		421,363	205,177	626,540
2019		435,063	191,165	626,228
2020 - 2024		2,405,312	719,870	3,125,182
2025 - 2026		936,562	205,815	1,142,377
Total	\$	<u>4,198,300</u>	<u>1,502,014</u>	<u>5,700,314</u>

This debt is to be retired from the Debt Service Fund.

In June 2013, the City and MDOT entered into an agreement to defer payments on this debt until the completion of the purchase of Rights-of-Way by the City for the Colony Park Boulevard project, but no later than January 1, 2017. At that time, the City will reimburse MDOT for the deferred payments and make payments for the remaining amounts due, each to be spread over the remaining life of the bonds.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Mississippi Development Authority

Annual debt service requirements to maturity are as follows:

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>
\$2,295,482	12/01/09	12/01/16

<u>Year Ending</u> <u>September 30</u>	<u>Principal</u>
2015	\$ 286,935
2016	286,935
2017	<u>286,937</u>
Total	\$ <u>860,807</u>

This debt is to be retired from the Debt Service Fund.

Bond Premiums:

	<u>Balance</u> <u>9-30-13</u>	<u>Reductions</u>	<u>Balance</u> <u>9-30-14</u>
2007 issue	\$ 13,712	988	12,724
2010 issue	94,637	45,567	49,070
2011 issue	52,269	4,127	48,142
2011 issue	173	173	0
2012 issue	<u>90,660</u>	<u>16,237</u>	<u>74,423</u>
Total	\$ <u>251,451</u>	<u>67,092</u>	<u>184,359</u>

Bond Issuance Costs:

	<u>Balance</u> <u>9-30-13</u>	<u>Reductions</u>	<u>Balance</u> <u>9-30-14</u>
2010 issue	\$ 33,594	33,594	0
2011 issue	61,707	61,707	0
2011 issue	1,241	1,241	0
2012 issue	<u>56,917</u>	<u>56,917</u>	<u>0</u>
Total	\$ <u>153,459</u>	<u>153,459</u>	<u>0</u>

These were expensed and ceased to be presented in the Statement of Net Position as a result of GASB Statement No. 65 implementation.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

**7. BUSINESS-TYPE ACTIVITIES - CAPITAL ASSETS**

The following is a summary of the capital assets of the Enterprise Funds at September 30, 2014.

	Public Revenue Balance 10-1-2013	Additions	Deletions	Completed Construction	Public Revenue Balance 9-30-2014
<u>Non-depreciable capital assets:</u>					
Land	\$ 1,158,378			764,888	1,923,266
Construction in progress	9,386,236	1,743,755		(11,122,398)	7,593
Total non-depreciable capital assets	10,544,614	1,743,755	0	(10,357,510)	1,930,859
<u>Depreciable capital assets:</u>					
Buildings	782,034				782,034
Utility Systems	34,226,278	243,162		10,357,510	44,826,950
Vehicles	1,146,464	52,418	685		1,198,197
Machinery and equipment	1,117,539	41,767	54,809		1,104,497
Total depreciable capital assets	37,272,315	337,347	55,494	10,357,510	47,911,678
<u>Less accumulated depreciation for:</u>					
Buildings	468,479	32,208			500,687
Utility Systems	10,841,495	1,168,347			12,009,842
Vehicles	1,050,218	16,983	685		1,066,516
Machinery and equipment	883,752	72,396	53,861		902,287
Total accumulated depreciation	13,243,944	1,289,934	54,546	0	14,479,332
Total depreciable capital assets, net	24,028,371	(952,587)	948	10,357,510	33,432,346
Business-type activities capital assets, net	\$ 34,572,985	791,168	948	0	35,363,205

The following are the amounts spent to September 30, 2014 in the business-type activities of the City of Ridgeland:

	Spent to September 30, 2014	Remaining Commitments
Samuels Lane Water Well	\$ 3,543	0
Highland Drive Sewer Replacement	4,050	0
Total	\$ 7,593	0

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

**8. BUSINESS-TYPE ACTIVITIES - LONG-TERM DEBT**

The following is a detail of changes in the enterprise funds long-term debt.

	Balance 10-1-2013	Additions	Retirements	Balance 9-30-2014	Amounts due within one year
<b>General Obligation Bonds:</b>					
Water & Sewer	\$ 7,255,000		375,000	6,880,000	395,000
Bond Premium	12,410		894	11,516	894
Refunding bonds	2,046,905		48,731	1,998,174	123,311
Bond Premium	24,732		2,432	22,300	2,433
Refunding bonds	1,173,515		146,689	1,026,826	146,689
Bond Premium	15,613		2,178	13,435	2,179
<b>Total</b>	<u>10,528,175</u>	<u>0</u>	<u>575,924</u>	<u>9,952,251</u>	<u>670,506</u>
<b>Other Long - Term Debt:</b>					
State Revolving Fund (SRF) Loan	506,155		143,972	362,183	150,586
Drinking Water Initiative Loan	1,555,249		79,292	1,475,957	80,852
State Revolving Loan	1,714,510		84,482	1,630,028	85,971
Madison County Waste Water Authority	340,598		16,154	324,444	16,439
Madison County Waster Water Authority	677,462		45,082	632,380	46,792
Madison County Waster Water Authority	351,971		18,245	333,726	18,567
Madison County Waster Water Authority	151,537		14,381	137,156	14,634
Compensated Absences	64,112	41,216	42,052	63,276	3,164
<b>Total Other Long - Term Debt</b>	<u>5,361,594</u>	<u>41,216</u>	<u>443,660</u>	<u>4,959,150</u>	<u>417,005</u>
<b>Total Enterprise Fund Debt</b>	<u>\$ 15,889,769</u>	<u>41,216</u>	<u>1,019,584</u>	<u>14,911,401</u>	<u>1,087,511</u>

**General Obligation Bonds**

General obligation enterprise bonds are, as their name implies, general obligations of the City of Ridgeland, Mississippi. The public utility refunding bonds refunded part of the general obligation enterprise bonds. The Water & Sewer bonds bear interest at a variable rate of 4.25% to 5.25% and the refunding bonds at a variable rate of 2.0% to 3.1%. Accordingly, such annual debt service requirements to maturity for the City's proprietary fund bonds are as follows:

Year Ending June 30	Principal	Interest	Total
2015	\$ 665,000	387,559	1,052,559
2016	690,000	361,371	1,051,371
2017	715,000	336,109	1,051,109
2018	740,000	310,546	1,050,546
2019	770,000	282,509	1,052,509
2020 - 2024	4,355,000	932,643	5,287,643
2025 - 2027	<u>1,970,000</u>	<u>171,775</u>	<u>2,141,775</u>
<b>Total</b>	<u>\$ 9,905,000</u>	<u>2,782,512</u>	<u>12,687,512</u>

This debt will be paid from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

**Other Long - Term Debt**

State Revolving Fund (SRF) Loan

Original <u>Amount</u>	Issue <u>Date</u>	Maturity <u>Date</u>	<u>Interest Rate</u>
\$2,135,283	4/3/97	1/3/17	4.5%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 150,586	13,218	163,804
2016	157,504	6,300	163,804
2017	54,093	508	54,601
Total	\$ 362,183	20,026	382,209

This debt will be retired from the Public Utility Fund.

State Revolving Loan

Original <u>Amount</u>	Issue <u>Date</u>	Maturity <u>Date</u>	<u>Interest Rate</u>
\$1,771,698	10/18/10	6/1/30	1.95%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 80,852	28,061	108,913
2016	82,443	26,470	108,913
2017	84,065	24,848	108,913
2018	85,719	23,194	108,913
2019	87,405	21,508	108,913
2020 - 2024	463,510	81,055	544,565
2025 - 2029	510,939	33,627	544,566
2030	81,024	659	81,683
Total	\$ 1,475,957	239,422	1,715,379

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

State Revolving Fund (SRF) Loan

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$1,899,275	05-06-11	03-01-31	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 85,971	27,838	113,809
2016	87,488	26,322	113,810
2017	89,031	24,778	113,809
2018	90,602	23,208	113,810
2019	92,200	21,609	113,809
2020 - 2024	485,980	83,067	569,047
2025 - 2029	530,385	38,662	569,047
2030 - 2031	168,371	2,343	170,714
Total	\$ <u>1,630,028</u>	<u>247,827</u>	<u>1,877,855</u>

This debt will be retired from the Public Utility Fund.

Madison County Waste Water Authority - Bozeman Pump/Forcemain

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$363,006	02-15-12	10-05-31	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 16,439	5,546	21,985
2016	16,729	5,256	21,985
2017	17,025	4,961	21,986
2018	17,325	4,661	21,986
2019	17,630	4,355	21,985
2020 - 2024	92,929	17,000	109,929
2025 - 2029	101,421	8,508	109,929
2030 - 2032	44,946	858	45,804
Total	\$ <u>324,444</u>	<u>51,145</u>	<u>375,589</u>

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Madison County Waste Water Authority - Bank Plus Loan

	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
	\$800,000	11-01-10	11-01-25	3.73%
<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2015	\$ 46,792	22,926	69,718	
2016	48,568	21,150	69,718	
2017	50,411	19,308	69,719	
2018	52,323	17,395	69,718	
2019	54,309	15,409	69,718	
2020 - 2024	300,522	47,609	348,131	
2025 - 2026	79,455	1,865	81,320	
Total	\$ 632,380	145,662	778,042	

This debt will be retired from the Public Utility Fund.

Madison County Waste Water Authority - Parkway Forcemain

	<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
	\$404,830	03-31-07	06-10-30	1.75%
<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>	
2015	\$ 18,567	5,692	24,259	
2016	18,894	5,364	24,258	
2017	19,228	5,031	24,259	
2018	19,567	4,692	24,259	
2019	19,912	4,346	24,258	
2020 - 2024	104,954	16,338	121,292	
2025 - 2029	114,543	6,749	121,292	
2030	18,061	132	18,193	
Total	\$ 333,726	48,344	382,070	

This debt will be retired from the Public Utility Fund.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Madison County Waste Water Authority - Catlett Road

<u>Original Amount</u>	<u>Issue Date</u>	<u>Maturity Date</u>	<u>Interest Rate</u>
\$282,322	04-20-04	06-01-23	1.75%

<u>Year Ending September 30</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$ 14,634	2,283	16,917
2016	14,892	2,025	16,917
2017	15,155	1,762	16,917
2018	15,422	1,495	16,917
2019	15,695	1,223	16,918
2020 - 2023	<u>61,358</u>	<u>2,060</u>	<u>63,418</u>
Total	\$ <u>137,156</u>	<u>10,848</u>	<u>148,004</u>

This debt will be retired from the Public Utility Fund.

Bond Premiums:

	<u>Balance 9-30-13</u>	<u>Reductions</u>	<u>Balance 9-30-14</u>
2010 issue	\$ 12,410	894	11,516
2011 issue	<u>40,345</u>	<u>4,610</u>	<u>35,735</u>
Total	\$ <u>52,755</u>	<u>5,504</u>	<u>47,251</u>

**9. DEFINED BENEFIT PENSION PLAN**

Plan Description

The City of Ridgeland, Mississippi contributes to the Public Employees' Retirement System of Mississippi (PERS), a cost-sharing, multiple-employer, defined benefit public employee pension plan. PERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by state law and may be amended only by the State of Mississippi Legislature. PERS issues a publicly available financial report that includes financial statements and required supplementary information. That report may be obtained by writing to Public Employees' Retirement System of Mississippi, PERS Building, 429 Mississippi Street, Jackson, MS 39201 or by calling (601) 359-3589 or 1-800-444-PERS.

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

Funding Policy

PERS members are required to contribute 9.00% of their annual covered salary and the City is required to contribute at an actuarially determined rate. The contribution rate is 15.75% of annual covered payroll. The contribution requirements of PERS members and employers are established and may be amended only by the State Mississippi Legislature. The City's contributions to PERS for the fiscal years ending September 30, 2014, 2013 and 2012 were \$1,747,698, \$1,563,303, and \$1,363,824, respectively, which equaled the required contributions for each year.

**10. DEFICIT FUND BALANCE OF INDIVIDUAL FUNDS**

A generic fund type listing of the individual funds that have a deficit fund balance, including amounts of the deficits, is as follows:

	<u>Amount</u>
<u>Debt Service Funds</u>	
Debt Service Fund	\$ 272,586
<u>Capital Project Funds</u>	
Lake Harbour Recon. 51 to Northpark Drive	102,499
Avery Blvd. Special Assessment	387,369
Colony Park Boulevard	845,647
Pear Orchard Rice Road Signal	79,052
Lake Harbour Dr. Ext.	208,168
Harbor Crossing TIF	<u>1,030</u>
Total	<u>\$ 1,896,351</u>

These deficits are not in violation of state law and will be remedied by the proceeds of bonds already issued, or as in the debt service fund, will be remedied as bonds are paid off and expenditures decrease.

**11. RISK MANAGEMENT**

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. The City carries commercial insurance for these risks. Settled claims resulting from these insured risks have not exceeded commercial insurance coverage in any of the past three fiscal years.

The city finances its exposure to risk of loss related to workers' compensation for injuries to its employees through the Mississippi Public Entity Workers' Compensation Trust, a public entity risk pool. The city pays premiums to the pool for its workers' compensation insurance coverage, and the participation agreement provides that the pool will be self-sustaining through member premiums. The retention for the pool is \$500,000 for employees for each accident and completely covers statutory limits set by the Workers' Compensation Commission. Risk of loss is

**City of Ridgeland, Mississippi**  
Notes to the Financial Statements  
For the Year Ended September 30, 2014

remote for claims exceeding the pool's retention liability. However, the pool also has catastrophic reinsurance coverage for statutory limits above the pool's retention, provided by Safety National Casualty Corporation. The pool may make an overall supplemental assessment or declare a refund depending on the loss experience of all the entities it insures. A report can be obtained by accessing the following website: <http://www.mwcc.state.ms.us/> or by writing to the Mississippi Workers' Compensation Commission at PO Box 5300, Jackson, Mississippi 39296-5300.

## **12. HEALTH INSURANCE**

The City of Ridgeland became self-insured in February 2003. Blue Cross Blue Shield of Mississippi is the third party administrator and their mailing address is P.O. Box 1043, Jackson, MS 39215. Under this new plan, the employee benefit plan payments to be covered are medical and prescription drug card. The aggregate percentage reimbursable (excess of aggregate deductible) is 100%. For the purpose of the aggregate excess insurance, the maximum allowable covered expenses per person is \$60,000 for the contract period. No active service is required and retirees are not covered. The City has a stop loss policy in effect in the event that the reimbursement maximum exceeds \$1,025,602.

## **13. CONTINGENCIES**

Litigation - The city is party to legal proceedings, many of which occur in the normal course of governmental operations. It is not possible at the present time to estimate the outcome or liability, if any, of the city in respect to the various proceedings.

## **14. SUBSEQUENT EVENTS**

Events that occur after the Statement of Net Position date but before the financial statements are available to be issued must be evaluated for recognition or disclosure. The effects of subsequent events that provide evidence about conditions that existed at the Statement of Net Position date are recognized in the accompanying financial statements. Subsequent events which provide evidence about conditions that existed after the Statement of Net Position date require disclosure in the accompanying notes. Management of the City of Ridgeland, Mississippi evaluated the activity of the city through the date the financial statements were available to be issued, and determined that no subsequent events have occurred that require disclosure in the notes to the financial statements.

REQUIRED SUPPLEMENTARY INFORMATION

This page is intentionally left blank.

## GENERAL FUND

The general fund is used to account for resources traditionally associated with government which are not required to be accounted for in another fund.

The City maintains one general fund.

**CITY OF RIDGELAND**  
GENERAL FUND  
BUDGETARY COMPARISON SCHEDULE  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Sales taxes	\$ 10,364,917	10,364,917	11,288,762	923,845
Property taxes	5,096,353	5,096,353	5,161,156	64,803
Licenses and permits	1,430,000	1,430,000	1,652,045	222,045
Fines and forfeitures	1,619,200	1,619,200	1,240,669	(378,531)
Investment income	245,000	245,000	188,568	(56,432)
Unrealized gain/loss on investments	-	-	(5,498)	(5,498)
Charges for services	2,165,073	2,169,478	2,142,338	(27,140)
Intergovernmental	819,150	972,400	1,115,071	142,671
Miscellaneous	27,200	83,645	126,058	42,413
<b>Total Revenues</b>	<b>21,766,893</b>	<b>21,980,993</b>	<b>22,909,169</b>	<b>928,176</b>
<b>Expenditures:</b>				
<b>Current:</b>				
<b>General government:</b>				
Personnel services	1,746,958	1,753,058	1,727,503	25,555
Supplies	56,153	50,053	36,253	13,800
Other services	902,164	973,177	896,185	76,992
Capital outlay	101,963	68,543	50,204	18,339
	<u>2,807,238</u>	<u>2,844,831</u>	<u>2,710,145</u>	<u>134,686</u>
<b>Public safety:</b>				
Personnel services	9,780,196	9,780,196	9,722,016	58,180
Supplies	500,102	537,102	521,293	15,809
Other services	1,284,069	1,291,407	1,247,596	43,811
Capital outlay	515,305	544,491	501,748	42,743
	<u>12,079,672</u>	<u>12,153,196</u>	<u>11,992,653</u>	<u>160,543</u>
<b>Public works:</b>				
Personnel services	1,700,502	1,700,502	1,648,091	52,411
Supplies	491,060	472,266	437,375	34,891
Other services	2,214,514	2,265,784	2,162,628	103,156
Capital outlay	421,441	468,735	447,315	21,420
	<u>4,827,517</u>	<u>4,907,287</u>	<u>4,695,409</u>	<u>211,878</u>
<b>Sanitation:</b>				
Other services	1,203,127	1,203,127	1,196,837	6,290
	<u>1,203,127</u>	<u>1,203,127</u>	<u>1,196,837</u>	<u>6,290</u>
<b>Health and welfare:</b>				
Supplies	54,500	54,500	50,401	4,099
	<u>54,500</u>	<u>54,500</u>	<u>50,401</u>	<u>4,099</u>
<b>Culture and recreation:</b>				
Personnel services	1,012,085	1,012,085	988,874	23,211
Supplies	251,000	256,155	216,325	39,830
Other services	903,959	946,138	935,453	10,685
Capital outlay	190,170	240,170	235,866	4,304
	<u>2,357,214</u>	<u>2,454,548</u>	<u>2,376,518</u>	<u>78,030</u>

**CITY OF RIDGELAND**  
**GENERAL FUND**  
**BUDGETARY COMPARISON SCHEDULE**  
**FOR THE YEAR ENDED SEPTEMBER 30, 2014**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
Economic development:				
Other services	75,000	75,000	50,299	24,701
	<u>75,000</u>	<u>75,000</u>	<u>50,299</u>	<u>24,701</u>
Capital Outlay:				
Capital Outlay	47,659	47,659	47,659	-
	<u>47,659</u>	<u>47,659</u>	<u>47,659</u>	<u>-</u>
Debt service:				
Principal	69,580	69,580	69,580	-
Interest and fiscal charges	932	932	932	-
	<u>70,512</u>	<u>70,512</u>	<u>70,512</u>	<u>-</u>
Total expenditures	<u>23,474,780</u>	<u>23,810,660</u>	<u>23,190,433</u>	<u>620,227</u>
Excess (deficiency) of revenues over (under) expenditures	(1,707,887)	(1,829,667)	(281,264)	307,949
Other financing sources (uses):				
Transfers out	(204,363)	(277,866)	(277,867)	(1)
Sale of equipment	25,000	27,417	23,849	(3,568)
Total other financing sources (uses)	<u>(179,363)</u>	<u>(250,449)</u>	<u>(254,018)</u>	<u>(3,569)</u>
Excess of revenues and other financing sources over (under) expenditures and other financing uses	(1,887,250)	(2,080,116)	(535,282)	304,380
Fund balance - beginning	15,192,145	15,192,145	15,192,145	-
Fund balance, September 30	<u>13,304,895</u>	<u>13,112,029</u>	<u>14,656,863</u>	<u>1,544,834</u>

The notes to the required supplementary information are an integral part of this schedule.

## **City of Ridgeland, Mississippi**

Notes to the Required Supplementary Information  
For the Year Ended September 30, 2014

### Budgetary Comparison Schedule

(1) Basis of Presentation.

All of the funds of the City of Ridgeland, Mississippi, except the Insurance Trust fund, are budgeted. The funds budgeted are presented in either this section or in the following schedules presented in the other supplementary information of this report. For comparison purposes, the final, amended budget is utilized, and it is presented on a modified cash basis of accounting as required by the State of Mississippi, which is not consistent with generally accepted accounting principles. All budgetary appropriations lapse at year-end.

(2) Budget amendments and revisions.

The budget is adopted and may be amended by the Board of Aldermen. A budgetary comparison is presented for the general fund and each major fund and is presented on a modified cash basis of accounting.

(3) This year there were no adjustments to reconcile the modified cash basis of accounting to GAAP.

## **OTHER SUPPLEMENTARY INFORMATION**

Supplementary information is presented to provide greater detailed information than reported in the preceding financial statements. This information, in many cases, has been spread throughout the report and is brought together here for greater clarity. Financial schedules are not necessary for fair presentation, in order to be in conformity with Generally Accepted Accounting Principles.

**CITY OF RIDGELAND**  
**COMBINING BALANCE SHEET**  
**NONMAJOR GOVERNMENTAL FUNDS**  
**SEPTEMBER 30, 2014**

	Special Revenue Fund		Debt Service Funds		Capital Projects Funds		Total Nonmajor Governmental Funds (See Exhibit A-3)
	Forfeiture and Seizure Fund						
<b>Assets:</b>							
<i>Pooled cash and cash equivalents</i>	\$ 75,116	\$ --		\$ 5,000		\$ 80,116	
<i>Accounts receivable</i>	--		64,745		--		64,745
<i>Interfund receivable</i>	--		856,525		5,831,351		6,687,876
<i>Tax increment financing receivable</i>	--		2,738,361		--		2,738,361
<b>Total Assets</b>	<b>\$ 75,116</b>	<b>\$ 3,659,631</b>		<b>\$ 5,836,351</b>		<b>\$ 9,571,098</b>	
<b>Liabilities and Fund Balances:</b>							
<b>Liabilities:</b>							
<i>Due to other funds</i>	\$ --	\$ 497,891		\$ --		\$ 497,891	
<i>Other Payables</i>	--			5,000		5,000	
<i>Interfund payables</i>	5,711		655,752		1,567,163		2,228,626
<i>Unearned revenue</i>	--		422,901		--		422,901
<i>Tax increment financing payable</i>	--		2,082,609		--		2,082,609
<b>Total Liabilities</b>	<b>5,711</b>	<b>3,659,153</b>		<b>1,572,163</b>		<b>5,237,027</b>	
<b>Fund Balances:</b>							
<b>Restricted:</b>							
<i>Debt service</i>	--		478		--		478
<i>Capital projects</i>	--		--		5,785,454		5,785,454
<b>Assigned:</b>							
<i>Forfeiture and seizure</i>	69,405		--		--		69,405
<b>Unassigned</b>	<b>--</b>		<b>--</b>		<b>(1,521,266)</b>		<b>(1,521,266)</b>
<b>Total Fund Balances</b>	<b>69,405</b>	<b>478</b>		<b>4,264,188</b>		<b>4,334,071</b>	
<b>Total Liabilities and Fund Balances</b>	<b>\$ 75,116</b>	<b>\$ 3,659,631</b>		<b>\$ 5,836,351</b>		<b>\$ 9,571,098</b>	

**CITY OF RIDGELAND**
**COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR GOVERNMENTAL FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014**

	Special Revenue Fund			Total Nonmajor Governmental Funds (See Exhibit A-5)
	Forfeiture and Seizure Fund	Debt Service Funds	Capital Projects Funds	
<b>Revenues:</b>				
<i>Sales taxes</i>	\$ --	\$ 50,075	\$ --	\$ 50,075
<i>Property taxes</i>	--	9,642	--	9,642
<i>Investment income</i>	164	393	45,449	46,006
<i>Unrealized gain/loss on investment</i>	--	--	69,508	69,508
<i>Special Assessments</i>	--	46,167	--	46,167
<i>Intergovernmental programs</i>	42,612	110,099	608,353	761,064
Total Revenues	42,776	216,376	723,310	982,462
<b>Expenditures:</b>				
<i>Public safety</i>	51,208	--	--	51,208
<i>Capital outlay</i>	--	--	1,656,997	1,656,997
<i>Debt service:</i>				
<i>Principal</i>	--	40,000	--	40,000
<i>Interest</i>	--	173,626	--	173,626
<i>Debt issuance costs and other</i>	--	2,750	110,000	112,750
Total Expenditures	51,208	216,376	1,766,997	2,034,581
Excess (Deficiency) of Revenues Over (Under) Expenditur	(8,432)	--	(1,043,687)	(1,052,119)
<b>Other Financing Sources (Uses):</b>				
<i>Transfers in</i>	--	--	5,842,779	5,842,779
<i>Transfers out</i>	--	--	(11,272,064)	(11,272,064)
<i>Issuance of bonds</i>	--	--	5,100,000	5,100,000
Total Other Financing Sources (Uses)	--	--	(329,285)	(329,285)
Net Change in Fund Balances	(8,432)	--	(1,372,972)	(1,381,404)
Fund Balances - Beginning	77,837	478	5,637,160	5,715,475
Fund Balances - Ending	\$ 69,405	\$ 478	\$ 4,264,188	\$ 4,334,071

## SPECIAL REVENUE FUND

The special revenue fund is used to account for the proceeds of specific revenue sources (other than major capital projects) that are legally restricted for specific expenditure purposes.

The City maintains one special revenue fund:

1. Forfeiture and Seizures - This fund accounts for the revenues and related expenditures for forfeitures and seizures of the Ridgeland Police Department.

**City of Ridgeland, Mississippi**  
 Forfeiture and Seizure Fund  
 Special Revenue Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-3

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Investment income	\$ -	-	164	164
Intergovernmental programs	-	4,368	42,612	38,244
<b>Total Revenues</b>	<b>-</b>	<b>4,368</b>	<b>42,776</b>	<b>38,408</b>
<b>Expenditures:</b>				
Public Safety	56,275	64,643	51,208	13,435
<b>Total Expenditures</b>	<b>56,275</b>	<b>64,643</b>	<b>51,208</b>	<b>13,435</b>
<b>Net Change in Fund Balances</b>	<b>(56,275)</b>	<b>(60,275)</b>	<b>(8,432)</b>	<b>51,843</b>
Fund Balances - Beginning	77,837	77,837	77,837	-
Fund Balances - Ending	\$ 21,562	17,562	69,405	51,843

This page is intentionally left blank.

## DEBT SERVICE FUNDS

The Debt Service Funds are used to account for the accumulation of resources and payment of general obligation bond principal and interest from governmental resources and special assessment bond principal which are obligated in some manner for payment.

The City maintains the following five (5) debt service funds to accomplish the afore stated purposes:

1. Debt Service Fund - This fund accounts for the payment of general obligation bonds.
2. Colony Park TIF Bond Debt - This fund accounts for the collections of tax increment financing (TIF) distributions for payment of the Colony Park TIF bonds.
3. S. A. School Creek Intercept - This fund is used for the collection of the Special Assessments bonds for the School Creek Interceptor.
4. Avery Boulevard Special Assessment Bond Fund - This fund accounts for the collection of Special Assessments Bonds for Avery Boulevard.
5. TIF Bond Debt Lowes - This fund accounts for the collections for the tax increment financing (TIF) bond distributions for payment of the Lowes TIF bonds.

**City of Ridgeland, Mississippi**  
 Debt Service Fund  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-4

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget Positive (Negative)
<b>Revenues:</b>				
Property taxes	\$ 3,457,921	3,457,921	3,406,476	(51,445)
Investment income	10,000	10,000	6,460	(3,540)
Intergovernmental programs	13,300	13,300	15,533	2,233
<b>Total Revenues</b>	<b>3,481,221</b>	<b>3,481,221</b>	<b>3,428,469</b>	<b>(52,752)</b>
<b>Expenditures:</b>				
Debt Service:				
Principal	2,759,635	2,759,635	2,759,635	-
Interest	669,216	669,216	669,216	-
Debt issuance costs and other	85,000	85,000	12,416	72,584
<b>Total Expenditures</b>	<b>3,513,851</b>	<b>3,513,851</b>	<b>3,441,267</b>	<b>72,584</b>
<b>Net Change in Fund Balances</b>	<b>(32,630)</b>	<b>(32,630)</b>	<b>(12,798)</b>	<b>19,832</b>
Fund Balances - Beginning	(259,788)	(259,788)	(259,788)	-
<b>Fund Balances - Ending</b>	<b>(292,418)</b>	<b>(292,418)</b>	<b>(272,586)</b>	<b>19,832</b>

**City of Ridgeland, Mississippi**  
 Colony Park TIF Bond Debt  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-5

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Sales taxes	\$ 1,279,405	1,279,405	153,941	(1,125,464)
Property taxes	587,624	587,624	81,981	(505,643)
Investment income	-	-	594	594
Intergovernmental programs	973,035	973,035	838,237	(134,798)
Total Revenues	<u>2,840,064</u>	<u>2,840,064</u>	<u>1,074,753</u>	<u>(1,765,311)</u>
<b>Expenditures:</b>				
Debt Service:				
Principal	1,230,000	1,230,000	-	1,230,000
Interest	1,607,064	1,607,064	1,071,997	535,067
Debt issuance costs and other	3,000	3,000	2,756	244
Total Expenditures	<u>2,840,064</u>	<u>2,840,064</u>	<u>1,074,753</u>	<u>1,765,311</u>
Net Change in Fund Balances	-	-	-	-
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	<u>\$ -</u>	<u>-</u>	<u>-</u>	<u>-</u>

**CITY OF RIDGELAND**  
**COMBINING BALANCE SHEET**  
**NONMAJOR DEBT SERVICE FUNDS**  
**SEPTEMBER 30, 2014**

	S.A. School Creek Intercept	Avery Blvd SA Bond Fund	TIF Bond Debt Lowe's	Total Nonmajor Debt Service Funds (See Exhibit C-1)
<b>Assets:</b>				
<i>Accounts receivable</i>	\$ 64,745	\$ --	\$ --	\$ 64,745
<i>Interfund receivable</i>	433,624	422,901	--	856,525
<i>Tax increment financing receivable</i>	--	--	2,738,361	2,738,361
<b>Total Assets</b>	<b>\$ 498,369</b>	<b>\$ 422,901</b>	<b>\$ 2,738,361</b>	<b>\$ 3,659,631</b>
<b>Liabilities and Fund Balances:</b>				
<b>Liabilities:</b>				
<i>Due to other funds</i>	\$ 497,891	\$ --	\$ --	\$ 497,891
<i>Interfund payables</i>	--	--	655,752	655,752
<i>Unearned revenue</i>	--	422,901	--	422,901
<i>Tax increment financing payable</i>	--	--	2,082,609	2,082,609
<b>Total Liabilities</b>	<b>497,891</b>	<b>422,901</b>	<b>2,738,361</b>	<b>3,659,153</b>
<b>Fund Balances:</b>				
<b>Restricted:</b>				
<i>Debt service</i>	478	--	--	478
<b>Total Fund Balances</b>	<b>478</b>	<b>--</b>	<b>--</b>	<b>478</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 498,369</b>	<b>\$ 422,901</b>	<b>\$ 2,738,361</b>	<b>\$ 3,659,631</b>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR DEBT SERVICE FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	S.A. School Creek Intercept	Avery Blvd SA Bond Fund	TIF Bond Debt Lowe's	Total Nonmajor Debt Service Funds (See Exhibit C-2)
<b>Revenues:</b>				
<i>Sales taxes</i>	\$ --	\$ --	\$ 50,075	\$ 50,075
<i>Property taxes</i>	--	--	9,642	9,642
<i>Investment income</i>	--	393	--	393
<i>Special Assessments</i>	--	46,167	--	46,167
<i>Intergovernmental programs</i>	--	--	110,099	110,099
Total Revenues	--	46,560	169,816	216,376
<b>Expenditures:</b>				
<i>Debt service:</i>				
<i>Principal</i>	--	40,000	--	40,000
<i>Interest</i>	--	5,810	167,816	173,626
<i>Debt issuance costs and other</i>	--	750	2,000	2,750
Total Expenditures	--	46,560	169,816	216,376
Net Change in Fund Balances	--	--	--	--
Fund Balances - Beginning	478	--	--	478
Fund Balances - Ending	\$ 478	\$ --	\$ --	\$ 478

**City of Ridgeland, Mississippi**  
 Avery Boulevard Special Assessment Bond Fund  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-8**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Investment income	\$ 813	813	393	(420)
Special assessments	46,997	46,997	46,167	(830)
<b>Total Revenues</b>	<b>47,810</b>	<b>47,810</b>	<b>46,560</b>	<b>(1,250)</b>
<b>Expenditures:</b>				
Debt Service:				
Principal	40,000	40,000	40,000	-
Interest	5,810	5,810	5,810	-
Debt issuance costs and other	2,000	2,000	750	1,250
<b>Total Expenditures</b>	<b>47,810</b>	<b>47,810</b>	<b>46,560</b>	<b>1,250</b>
<b>Net Change in Fund Balances</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fund Balances - Beginning	-	-	-	-
<b>Fund Balances - Ending</b>	<b>\$ -</b>	<b>-</b>	<b>-</b>	<b>-</b>

**City of Ridgeland, Mississippi**  
 TIF Bond Debt Lowes  
 Debt Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-9

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Sales taxes	\$ 318,888	318,888	50,075	(268,813)
Property taxes	64,700	64,700	9,642	(55,058)
Intergovernmental programs	109,000	109,000	110,099	1,099
<b>Total Revenues</b>	<b>492,588</b>	<b>492,588</b>	<b>169,816</b>	<b>(322,772)</b>
<b>Expenditures:</b>				
Debt Service:				
Principal	491,742	323,926	-	323,926
Interest	-	167,816	167,816	-
Debt issuance costs and other	2,000	2,000	2,000	-
<b>Total Expenditures</b>	<b>493,742</b>	<b>493,742</b>	<b>169,816</b>	<b>323,926</b>
<b>Net Change in Fund Balances</b>	<b>(1,154)</b>	<b>(1,154)</b>	<b>-</b>	<b>1,154</b>
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	\$ (1,154)	(1,154)	-	1,154

This page is intentionally left blank.

## CAPITAL PROJECT FUNDS

The Capital Project Fund Type is used to account for financial resources used for the acquisition and construction of major capital facilities other than those financed by proprietary funds. Individual capital project funds are utilized by the municipality to account for its construction projects. The names of the capital project funds utilized and the purpose of that fund is as follows:

1. Lake Harbour Reconstruction 51 to Northpark Drive - This fund accounts for the expenditures of the widening of lanes of Lake Harbour from Highway 51 to Northpark Drive.
2. Jackson Street Multi Use - This fund accounts for construction of the Jackson Street Multi Use Path between Highway 51 and Trace Ridge Drive.
3. Pear Orchard Parkside Village - This fund accounts for drainage and erosion improvements at Parkside Village and Pear Orchard Towne Center.
4. Longmeadow Drainage Fund - This fund accounts for drainage improvements at Longmeadow Subdivision.
5. Avery Boulevard Special Assessment Fund - This fund accounts for extending Avery Boulevard to Towne Center Boulevard by Special Assessments.
6. Colony Park Boulevard - A fund used to account for construction of Colony Park Boulevard, an interstate connector road.
7. 2014 Bonds 5.1 Fund - This fund accounts for the capital projects funded by General Obligation bonds issued July 15, 2014.
8. Pear Orchard/Rice Road Signal - This fund accounts for the design of a signal at Pear Orchard and Rice Road.
9. Lake Harbour Drive Ext. - This fund accounts for the fees associated with the proposed extension of the Lake Harbour to the Highland Colony Parkway.
10. 2007 Bond Issue Fund - This fund accounts for the capital projects funded by a public improvement bond issued August 16, 2007.
11. Harbor Crossing TIF - This fund accounts for a development on Harbor Drive.
12. Culley-Brashear Creek Fund - This fund accounts for drainage improvements at Culley-Brashear Creek.
13. City Center Fund - This fund accounts for the acquisition of land, planning and construction of the new City Center.

14. Craft Center Parking Lot Fund - This fund accounts for the parking lot project at the MS Craft Center.
15. 5.7 Mil Bond Issue Fund - This fund accounts for the capital projects funded by a public improvement bond issued May 31, 2011.

**City of Ridgeland, Mississippi**  
 Lake Harbour Recon 51 to Northpark Drive  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-10**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental revenue	\$ 5,548,722	5,548,722	5,133,063	(415,659)
Total Revenues	<u>5,548,722</u>	<u>5,548,722</u>	<u>5,133,063</u>	<u>(415,659)</u>
<b>Expenditures:</b>				
Capital Outlay	5,685,903	5,685,903	5,139,284	546,619
Total Expenditures	<u>5,685,903</u>	<u>5,685,903</u>	<u>5,139,284</u>	<u>546,619</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(137,181)</u>	<u>(137,181)</u>	<u>(6,221)</u>	<u>130,960</u>
<b>Other Financing Sources (Uses):</b>				
Transfers in	5,707,152	5,707,152	5,707,152	-
Total Other Financing Sources (Uses)	<u>5,707,152</u>	<u>5,707,152</u>	<u>5,707,152</u>	
Net Change in Fund Balances	<u>5,569,971</u>	<u>5,569,971</u>	<u>5,700,931</u>	<u>130,960</u>
Fund Balances - Beginning	(5,803,430)	(5,803,430)	(5,803,430)	-
Fund Balances - Ending	<u>\$ (233,459)</u>	<u>(233,459)</u>	<u>(102,499)</u>	<u>130,960</u>

**CITY OF RIDGELAND**  
**COMBINING BALANCE SHEET**  
**NONMAJOR CAPITAL PROJECTS FUNDS**  
**SEPTEMBER 30, 2014**

	Jackson Street Multi Use	Avery Blvd Special Assessment	Colony Park Boulevard
<b>Assets:</b>			
<i>Pooled cash and cash equivalents</i>	\$ --	\$ --	\$ --
<i>Interfund receivable</i>	32,476	--	--
<b>Total Assets</b>	<b>\$ 32,476</b>	<b>\$ --</b>	<b>\$ --</b>
<b>Liabilities and Fund Balances:</b>			
<b>Liabilities:</b>			
<i>Other Payables</i>	\$ --	\$ --	\$ --
<i>Interfund payables</i>	--	387,369	845,647
<b>Total Liabilities</b>	<b>--</b>	<b>387,369</b>	<b>845,647</b>
<b>Fund Balances:</b>			
<b>Restricted:</b>			
Capital projects	32,476	--	--
<b>Unassigned</b>	<b>--</b>	<b>(387,369)</b>	<b>(845,647)</b>
<b>Total Fund Balances</b>	<b>32,476</b>	<b>(387,369)</b>	<b>(845,647)</b>
<b>Total Liabilities and Fund Balances</b>	<b>\$ 32,476</b>	<b>\$ --</b>	<b>\$ --</b>

2014 Bonds 5.1 Fund	Pear Orchard Rice Road Signal	Lake Harbour Drive Ext.	Harbor Crossing TIF	City Center Fund
\$ 5,000	\$ --	\$ --	\$ --	\$ --
4,990,000	--	--	--	686,798
<u>\$ 4,995,000</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ --</u>	<u>\$ 686,798</u>
\$ 5,000	\$ --	\$ --	\$ --	\$ --
--	79,052	208,169	1,030	41,686
<u>5,000</u>	<u>79,052</u>	<u>208,169</u>	<u>1,030</u>	<u>41,686</u>
4,990,000	--	--	--	645,111
--	(79,052)	(208,168)	(1,030)	--
<u>4,990,000</u>	<u>(79,052)</u>	<u>(208,168)</u>	<u>(1,030)</u>	<u>645,111</u>
<u>\$ 4,995,000</u>	<u>\$ --</u>	<u>\$ 1</u>	<u>\$ --</u>	<u>\$ 686,797</u>

**CITY OF RIDGELAND**  
 COMBINING BALANCE SHEET  
 NONMAJOR CAPITAL PROJECTS FUNDS  
 SEPTEMBER 30, 2014

	Craft Center Parking Lot Fund	5.7 Mil Bond Issue Fund	Total Nonmajor Capital Projects Funds (See Exhibit C-1)
<b>Assets:</b>			
<i>Pooled cash and cash equivalents</i>	\$ --	\$ --	\$ 5,000
<i>Interfund receivable</i>	8,387	113,690	5,831,351
<b>Total Assets</b>	<u>\$ 8,387</u>	<u>\$ 113,690</u>	<u>\$ 5,836,351</u>
<b>Liabilities and Fund Balances:</b>			
<b>Liabilities:</b>			
<i>Other Payables</i>	\$ --	\$ --	\$ 5,000
<i>Interfund payables</i>	4,210	--	1,567,163
<b>Total Liabilities</b>	<u>4,210</u>	<u>--</u>	<u>1,572,163</u>
<b>Fund Balances:</b>			
<b>Restricted:</b>			
Capital projects	4,177	113,690	5,785,454
<b>Unassigned</b>	--	--	(1,521,266)
<b>Total Fund Balances</b>	<u>4,177</u>	<u>113,690</u>	<u>4,264,188</u>
<b>Total Liabilities and Fund Balances</b>	<u>\$ 8,387</u>	<u>\$ 113,690</u>	<u>\$ 5,836,351</u>

This page is intentionally left blank.

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR CAPITAL PROJECTS FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	Jackson Street Multi Use	Pear Orchard Parkside Village	Longmeadow Drainage Fund	Avery Blvd Special Assessment
<b>Revenues:</b>				
<i>Investment income</i>	\$ --	\$ --	\$ --	\$ --
<i>Unrealized gain/loss on investments</i>	--	--	--	--
<i>Intergovernmental programs</i>	--	83,490	--	--
<b>Total Revenues</b>	--	83,490	--	--
<b>Expenditures:</b>				
<i>Capital outlay</i>	28,136	171,774	--	--
<i>Debt service:</i>				
<i>Debt issuance costs</i>	--	--	--	--
<b>Total Expenditures</b>	28,136	171,774	--	--
<b>Excess (Deficiency) of Revenues Over (Under) Expendit</b>	(28,136)	(88,284)	--	--
<b>Other Financing Sources (Uses):</b>				
<i>Transfers in</i>	68,910	98,803	52,168	--
<i>Transfers out</i>	--	--	--	--
<i>Issuance of bonds</i>	--	--	--	--
<b>Total Other Financing Sources (Uses)</b>	68,910	98,803	52,168	--
<b>Net Change in Fund Balances</b>	40,774	10,519	52,168	--
<b>Fund Balances - Beginning</b>	(8,298)	(10,519)	(52,168)	(387,369)
<b>Fund Balances - Ending</b>	\$ 32,476	\$ --	\$ --	\$ (387,369)

Colony Park Boulevard	2014 Bonds 5.1 Fund	Pear Orchard Rice Road Signal	Lake Harbour Drive Ext.	2007 Bond Issue Fund
\$ --	\$ --	\$ --	\$ --	\$ --
--	--	--	--	69,508
--	--	--	300,461	--
--	--	--	300,461	69,508
667,379	--	--	405,154	--
--	110,000	--	--	--
667,379	110,000	--	405,154	--
(667,379)	(110,000)	--	(104,693)	69,508
--	--	--	36,473	--
--	--	--	--	(5,743,625)
--	5,100,000	--	--	--
--	5,100,000	--	36,473	(5,743,625)
(667,379)	4,990,000	--	(68,220)	(5,674,117)
(178,268)	--	(79,052)	(139,948)	5,674,117
<u>\$ (845,647)</u>	<u>\$ 4,990,000</u>	<u>\$ (79,052)</u>	<u>\$ (208,168)</u>	<u>\$ --</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENDITURES,  
AND CHANGES IN FUND BALANCES  
NONMAJOR CAPITAL PROJECTS FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	Harbor Crossing TIF	Culley- Brashear Creek Fund
<b>Revenues:</b>		
<i>Investment income</i>	\$ --	\$ --
<i>Unrealized gain/loss on investments</i>	--	--
<i>Intergovernmental programs</i>	--	--
Total Revenues	<u>--</u>	<u>--</u>
<b>Expenditures:</b>		
<i>Capital outlay</i>	--	--
<i>Debt service:</i>		
<i>Debt issuance costs</i>	--	--
Total Expenditures	<u>--</u>	<u>--</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>--</u>	<u>--</u>
<b>Other Financing Sources (Uses):</b>		
<i>Transfers in</i>	--	57,986
<i>Transfers out</i>	--	--
<i>Issuance of bonds</i>	--	--
Total Other Financing Sources (Uses)	<u>--</u>	<u>57,986</u>
Net Change in Fund Balances	--	57,986
Fund Balances - Beginning	(1,030)	(57,986)
Fund Balances - Ending	<u>\$ (1,030)</u>	<u>\$ --</u>

City Center Fund	Craft Center Parking Lot Fund	5.7 Mil Bond Issue Fund	Total Nonmajor Capital Projects Funds (See Exhibit C-2)
\$ --	\$ --	\$ 45,449	\$ 45,449
--	--	--	69,508
100,000	122,509	1,893	608,353
100,000	122,509	47,342	723,310
192,060	191,922	572	1,656,997
--	--	--	110,000
192,060	191,922	572	1,766,997
(92,060)	(69,413)	46,770	(1,043,687)
5,528,439	--	--	5,842,779
--	--	(5,528,439)	(11,272,064)
--	--	--	5,100,000
5,528,439	--	(5,528,439)	(329,285)
5,436,379	(69,413)	(5,481,669)	(1,372,972)
(4,791,268)	73,590	5,595,359	5,637,160
\$ 645,111	\$ 4,177	\$ 113,690	\$ 4,264,188

**City of Ridgeland, Mississippi**  
 Jackson Street Multi Use  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-13**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	222,440	222,440	-	(222,440)
Total Revenues	222,440	222,440	-	(222,440)
<b>Expenditures:</b>				
Capital Outlay	268,050	268,050	28,136	239,914
Total Expenditures	268,050	268,050	28,136	239,914
Excess (Deficiency) of Revenues Over (Under) Expenditures	(45,610)	(45,610)	(28,136)	17,474
<b>Other Financing Sources (Uses):</b>				
Transfers in	68,910	68,910	68,910	-
Total Other Financing Sources (Uses)	68,910	68,910	68,910	-
Net Change in Fund Balances	23,300	23,300	40,774	17,474
Fund Balances - Beginning	(8,298)	(8,298)	(8,298)	-
Fund Balances - Ending	\$ 15,002	15,002	32,476	17,474

**City of Ridgeland, Mississippi**  
 Pear Orchard Parkside Village  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-14**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Intergovernmental programs	\$ 75,900	83,490	83,490	-
Total Revenues	75,900	83,490	83,490	-
<b>Expenditures:</b>				
Capital Outlay	75,900	171,775	171,774	1
Total Expenditures	75,900	171,775	171,774	1
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(88,285)	(88,284)	1
<b>Other Financing Sources (Uses):</b>				
Transfers in	25,300	98,803	98,803	-
Total Other Financing Sources (Uses)	25,300	98,803	98,803	-
Net Change in Fund Balances	-	(88,285)	10,519	98,804
Fund Balances - Beginning	(10,519)	(10,519)	(10,519)	-
Fund Balances - Ending	\$ (10,519)	(98,804)	-	98,804

**City of Ridgeland, Mississippi**  
 Colony Park Boulevard  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-15**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Total Revenues	-	-	-	-
<b>Expenditures:</b>				
Capital Outlay	5,637,000	5,637,000	667,379	4,969,621
Total Expenditures	5,637,000	5,637,000	667,379	4,969,621
Net Change in Fund Balances	(5,637,000)	(5,637,000)	(667,379)	4,969,621
Fund Balances - Beginning	(178,268)	(178,268)	(178,268)	-
Fund Balances - Ending	(5,815,268)	(5,815,268)	(845,647)	4,969,621

**City of Ridgeland, Mississippi**  
 2014 Bonds 5.1  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-16

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Total Revenues	\$ -	-	-	-
<b>Expenditures:</b>				
Debt issuance costs	-	110,000	110,000	-
Total Expenditures	-	110,000	110,000	-
Excess (Deficiency) of Revenues Over (Under) Expenditures	-	(110,000)	(110,000)	-
<b>Other Financing Sources (Uses):</b>				
Issuance of Bonds	-	5,100,000	5,100,000	-
Total Other Financing Sources (Uses)	-	5,100,000	5,100,000	-
Net Change in Fund Balances	-	4,990,000	4,990,000	-
Fund Balances - Beginning	-	-	-	-
Fund Balances - Ending	\$ -	4,990,000	4,990,000	-

**City of Ridgeland, Mississippi**  
 Lake Harbour Drive Extension  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-17

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental programs	\$ 8,873,166	8,873,166	300,461	(8,572,705)
Total Revenues	<u>8,873,166</u>	<u>8,873,166</u>	<u>300,461</u>	<u>(8,572,705)</u>
<b>Expenditures:</b>				
Capital Outlay	11,228,457	11,228,457	405,154	10,823,303
Total Expenditures	<u>11,228,457</u>	<u>11,228,457</u>	<u>405,154</u>	<u>10,823,303</u>
Excess (Deficiency) of Revenues Over (Under) Expenditures	<u>(2,355,291)</u>	<u>(2,355,291)</u>	<u>(104,693)</u>	<u>2,250,598</u>
<b>Other Financing Sources (Uses):</b>				
Transfers in	178,033	178,033	36,473	(141,560)
Total Other Financing Sources (Uses)	<u>178,033</u>	<u>178,033</u>	<u>36,473</u>	<u>(141,560)</u>
Net Change in Fund Balances	<u>(2,177,258)</u>	<u>(2,177,258)</u>	<u>(68,220)</u>	<u>2,109,038</u>
Fund Balances - Beginning	(139,948)	(139,948)	(139,948)	-
Fund Balances - Ending	<u>\$ (2,317,206)</u>	<u>(2,317,206)</u>	<u>(208,168)</u>	<u>2,109,038</u>

**City of Ridgeland, Mississippi**  
 City Center Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-18**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental programs	\$ -	-	100,000	100,000
Total Revenues	-	-	100,000	100,000
<b>Expenditures:</b>				
Capital Outlay	725,866	725,866	192,060	533,806
Total Expenditures	725,866	725,866	192,060	533,806
Excess (Deficiency) of Revenues Over (Under) Expenditures	(725,866)	(725,866)	(92,060)	633,806
<b>Other Financing Sources (Uses):</b>				
Transfers in	5,528,439	5,528,439	5,528,439	-
Total Other Financing Sources (Uses)	5,528,439	5,528,439	5,528,439	-
Net Change in Fund Balances	4,802,573	4,802,573	5,436,379	633,806
Fund Balances - Beginning	(4,791,268)	(4,791,268)	(4,791,268)	-
Fund Balances - Ending	\$ 11,305	11,305	645,111	633,806

**City of Ridgeland, Mississippi**  
 Craft Center Parking Lot  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-19**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Intergovernmental programs	\$ 288,294	288,294	122,509	(165,785)
Total Revenues	<u>288,294</u>	<u>288,294</u>	<u>122,509</u>	<u>(165,785)</u>
<b>Expenditures:</b>				
Capital Outlay	363,368	363,368	191,922	171,446
Total Expenditures	<u>363,368</u>	<u>363,368</u>	<u>191,922</u>	<u>171,446</u>
Net Change in Fund Balances	<u>(75,074)</u>	<u>(75,074)</u>	<u>(69,413)</u>	<u>5,661</u>
Fund Balances - Beginning	73,590	73,590	73,590	-
Fund Balances - Ending	<u><u>\$ (1,484)</u></u>	<u><u>(1,484)</u></u>	<u><u>4,177</u></u>	<u><u>5,661</u></u>

**City of Ridgeland, Mississippi**  
 5.7 Mil Bond Issue Fund  
 Capital Project Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-20**

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Investment income	\$ 60,000	60,000	45,449	(14,551)
Intergovernmental programs	-	-	1,893	1,893
<b>Total Revenues</b>	<b>60,000</b>	<b>60,000</b>	<b>47,342</b>	<b>(12,658)</b>
<b>Expenditures:</b>				
Capital outlay	125,000	125,000	572	124,428
<b>Total Expenditures</b>	<b>125,000</b>	<b>125,000</b>	<b>572</b>	<b>124,428</b>
Excess (Deficiency) of Revenues Over (Under) Expenditures	(65,000)	(65,000)	46,770	111,770
<b>Other Financing Sources (Uses):</b>				
Transfers out	(5,528,439)	(5,528,439)	(5,528,439)	-
<b>Total Other Financing Sources (Uses)</b>	<b>(5,528,439)</b>	<b>(5,528,439)</b>	<b>(5,528,439)</b>	<b>-</b>
Net Change in Fund Balances	(5,593,439)	(5,593,439)	(5,481,669)	111,770
Fund Balances - Beginning	5,595,359	5,595,359	5,595,359	-
Fund Balances - Ending	\$ 1,920	1,920	113,690	111,770

This page is intentionally left blank.

## ENTERPRISE FUND

Enterprise Funds are used to account for operations that are financed and operated in a manner similar to private business enterprises - where the services to the general public on a continuing basis are financed or recovered primarily through user charges; or where the government's council has decided that periodic determination of net income is appropriate for accountability purposes.

The City of Ridgeland, Mississippi operates the following Enterprise Fund:

Public Utility Fund - This fund is used to account for the water and sewer revenue of the municipality, as well as its water related expenses and sewer cost-sharing.

City of Ridgeland, Mississippi  
 Public Utility Fund  
 Enterprise Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

Exhibit C-21

	Budgeted Amounts		Actual	Variance with
	Original	Final		Final Budget
				Positive (Negative)
<b>Revenues:</b>				
Charges for services	\$ 6,134,500	6,144,784	6,412,550	267,766
Total Revenues	6,134,500	6,144,784	6,412,550	267,766
<b>Expenses:</b>				
Personal services - salaries and wages	1,143,930	1,143,930	1,110,722	33,208
Personal services - employee benefits	433,653	433,653	396,374	37,279
Purchased professional and technical services	4,088,968	4,099,252	3,770,661	328,591
Supplies	488,800	488,800	422,157	66,643
Property	1,450,882	2,710,360	-	2,710,360
Depreciation	-	-	1,289,934	(1,289,934)
Total Expenses	7,606,233	8,875,995	6,989,848	1,886,147
Operating Income (Loss)	(1,471,733)	(2,731,211)	(577,298)	2,153,913
<b>Non-Operating Revenues (Expenses):</b>				
Interest revenue	45,900	45,900	39,477	(6,423)
Grants and contributions	295,670	355,148	59,478	(295,670)
Gain or Loss on sale of capital assets	-	-	174	174
Other revenues	-	-	66,414	66,414
Debt service interest	(1,344,719)	(1,344,719)	(584,384)	760,335
Total Non-Operating Revenues (Expenses)	(1,003,149)	(943,671)	(418,841)	524,830
Net Income (Loss)	(2,474,882)	(3,674,882)	(996,139)	2,678,743
Net Position - Beginning	29,414,494	29,414,494	29,414,494	-
Net Position - Ending	\$ 26,939,612	25,739,612	28,418,355	2,678,743

## INTERNAL SERVICE FUNDS

Internal Service Funds are used to account for the financing of goods and services provided by one department or agency to other departments or agencies of the government and to other government units, on a cost reimbursement basis.

The City of Ridgeland, Mississippi operates the following Internal Service Funds.

1. East Madison County Regional Sewer Fund - This fund is used to account for the sewer expenses of the City, plus the interlocal cost-sharing arrangement between the City of Ridgeland, Mississippi, the City of Madison, Mississippi, and the Pearl River Valley Water Authority.
2. Insurance Trust Fund - accounts for the insurance transactions handled by the City for their self insured employee health insurance program.

**CITY OF RIDGELAND**

COMBINING STATEMENT OF NET POSITION  
INTERNAL SERVICE FUNDS  
SEPTEMBER 30, 2014

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-7)
<b>Assets</b>			
Current Assets:			
Cash and cash equivalents	\$ --	\$ 192,884	\$ 192,884
Receivables (net of allowances for uncollectibles)	542,627	--	542,627
Interfund Receivables	1,822,933	--	1,822,933
Total Current Assets	<u>2,365,560</u>	<u>192,884</u>	<u>2,558,444</u>
Non-current Assets:			
Land and construction in progress	15,625	--	15,625
Capital assets (net of accumulated depreciation)	3,308,221	--	3,308,221
Total Non-current Assets	<u>3,323,846</u>	<u>--</u>	<u>3,323,846</u>
Total Assets	<u>5,689,406</u>	<u>192,884</u>	<u>5,882,290</u>
<b>Liabilities</b>			
Current Liabilities:			
Other payables	1,876	--	1,876
Interfund payables	1,723,148	--	1,723,148
Total Current Liabilities	<u>1,725,024</u>	<u>--</u>	<u>1,725,024</u>
Total Liabilities	<u>1,725,024</u>	<u>--</u>	<u>1,725,024</u>
<b>Net Position</b>			
Net investment in capital assets	3,323,846	--	3,323,846
Unrestricted	640,536	192,884	833,420
Total Net Position	<u>\$ 3,964,382</u>	<u>\$ 192,884</u>	<u>\$ 4,157,266</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF REVENUES, EXPENSES,  
AND CHANGES IN NET POSITION  
INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-8)
<b>Operating Revenues:</b>			
Charges for services	\$ 3,961,138	\$ --	\$ 3,961,138
Premiums	--	1,331,727	1,331,727
Total Operating Revenues	<u>3,961,138</u>	<u>1,331,727</u>	<u>5,292,865</u>
<b>Operating Expenses:</b>			
Personal services - salaries and wages	50,468	--	50,468
Personal services - employee benefits	17,324	--	17,324
Purchased professional and technical services	1,760,916	1,556,722	3,317,638
Supplies	5,593	--	5,593
Depreciation	103,668	--	103,668
Total Operating Expenses	<u>1,937,969</u>	<u>1,556,722</u>	<u>3,494,691</u>
Operating Income (Loss)	<u>2,023,169</u>	<u>(224,995)</u>	<u>1,798,174</u>
<b>Non-Operating Revenues (Expenses):</b>			
Interest revenue	1,203	685	1,888
Total Non-operating Revenues (Expenses)	<u>1,203</u>	<u>685</u>	<u>1,888</u>
Net income (loss)	<u>2,024,372</u>	<u>(224,310)</u>	<u>1,800,062</u>
Net Position- beginning	1,940,010	417,194	2,357,204
Net Position - ending	<u>\$ 3,964,382</u>	<u>\$ 192,884</u>	<u>\$ 4,157,266</u>

**CITY OF RIDGELAND**

COMBINING STATEMENT OF CASH FLOWS  
ALL INTERNAL SERVICE FUNDS  
FOR THE YEAR ENDED SEPTEMBER 30, 2014

	EMCRS Operations	Insurance Trust Fund	Total Internal Service Funds (See Exhibit A-9)
<b>Cash Flows from Operating Activities:</b>			
<i>Cash Received from Customers</i>	\$ 3,418,511	\$ 1,331,727	\$ 4,750,238
<i>Cash Payments to Employees</i>	(65,916)	--	(65,916)
<i>Cash Payments to Suppliers for Goods and Services</i>	(1,589,687)	(1,556,722)	(3,146,409)
Net Cash Provided (Used) by Operating Activities	<u>1,762,908</u>	<u>(224,995)</u>	<u>1,537,913</u>
<b>Cash Flows from Capital and Related Financing Activities:</b>			
<i>Acquisition or Construction of Capital Assets</i>	(1,764,111)	--	(1,764,111)
Net Cash Provided (Used) for Capital and Related Financing Activities	<u>(1,764,111)</u>	<u>--</u>	<u>(1,764,111)</u>
<b>Cash Flows from Investing Activities:</b>			
<i>Interest and Dividends on Investments</i>	1,203	685	1,888
Net Cash Provided (Used) for Investing Activities	<u>1,203</u>	<u>685</u>	<u>1,888</u>
Net Increase (Decrease) in Cash and Cash Equivalents	--	(224,310)	(224,310)
<b>Cash and Cash Equivalents at Beginning of Year</b>	--	417,194	417,194
<b>Cash and Cash Equivalents at End of Year</b>	<u>\$ --</u>	<u>\$ 192,884</u>	<u>\$ 192,884</u>
<b>Reconciliation of Operating Income to Net Cash Provided by Operating Activities:</b>			
Operating Income (Loss)	\$ 2,023,169	\$ (224,995)	\$ 1,798,174
Adjustments to Reconcile Operating Income to Net Cash Provided by Operating Activities			
<i>Depreciation</i>	103,668	--	103,668
Change in Assets and Liabilities:			
<i>Decrease (Increase) in Receivables</i>	(542,627)	--	(542,627)
<i>Decrease (Increase) in Interfund Receivables</i>	(1,546,281)	--	(1,546,281)
<i>Increase (Decrease) in Other Payables</i>	1,876	--	1,876
<i>Increase (Decrease) in Interfund Payables</i>	1,723,103	--	1,723,103
Total Adjustments	<u>(260,261)</u>	<u>--</u>	<u>(260,261)</u>
Net Cash Provided (Used) by Operating Activities	<u>\$ 1,762,908</u>	<u>\$ (224,995)</u>	<u>\$ 1,537,913</u>

**City of Ridgeland, Mississippi**  
 EMCRS Operations  
 Internal Service Fund  
 Budgetary Comparison Schedule  
 For the year ended September 30, 2014

**Exhibit C-25**

	Budgeted Amounts		Actual	Variance with Final Budget Positive (Negative)
	Original	Final		
<b>Revenues:</b>				
Charges for services	\$ 4,156,159	4,156,159	3,961,138	(195,021)
Total Revenues	<u>4,156,159</u>	<u>4,156,159</u>	<u>3,961,138</u>	<u>(195,021)</u>
<b>Expenses:</b>				
Personal services - salaries and wages	48,580	48,580	50,468	(1,888)
Personal services - employee benefits	17,428	17,428	17,324	104
Purchased professional and technical services	2,349,968	2,333,113	1,760,916	572,197
Supplies	10,000	10,000	5,593	4,407
Property	1,730,184	1,747,039	-	1,747,039
Depreciation	-	-	103,668	(103,668)
Total Expenses	<u>4,156,160</u>	<u>4,156,160</u>	<u>1,937,969</u>	<u>2,218,191</u>
Operating Income (Loss)	<u>(1)</u>	<u>(1)</u>	<u>2,023,169</u>	<u>2,023,170</u>
<b>Non-Operating Revenues (Expenses):</b>				
Interest revenue	-	-	1,203	1,203
Total Non-Operating Revenues (Expenses)	<u>-</u>	<u>-</u>	<u>1,203</u>	<u>1,203</u>
Net Income (Loss)	<u>(1)</u>	<u>(1)</u>	<u>2,024,372</u>	<u>2,024,373</u>
Net Position - Beginning	1,940,010	1,940,010	1,940,010	-
Net Position - Ending	<u>\$ 1,940,009</u>	<u>1,940,009</u>	<u>3,964,382</u>	<u>2,024,373</u>

This page is intentionally left blank.

OTHER SCHEDULES

**City of Ridgeland, Mississippi**  
 Schedule of Investments - All Funds  
 September 30, 2014

General Fund

Federal National Mortgage Association	\$ 2,354,594
Government National Mortgage Association	1,897,892
Private Export Funding Corporation	1,278,151
State of Mississippi	82,650
Mississippi Development Bank	258,115
Panola County MS Tax GO Bonds	286,682
Government secured short term money market funds	424,232
	<u>6,582,316</u>

Enterprise Fund

Federal National Mortgage Association	2,108,831
Government National Mortgage Association	972,465
Mississippi Development Bank	472,317
Private Export Funding Corporation	410,848
Government secured short term money market funds	176,110
	<u>4,140,571</u>

Total of All Investments	\$ <u><u>10,722,887</u></u>
--------------------------	-----------------------------

**City of Ridgeland, Mississippi**  
**Schedule of Surety Bonds For Municipal Employees**  
**September 30, 2014**

Position	Name	Company	Amount	Position	Name	Company	Amount
Mayor	Gene F. McGee	St. Paul	\$100,000	Reserve Officer	William Grissett Jr	St. Paul	\$25,000
				Reserve Officer	Steve Wilson	St. Paul	\$25,000
Alderman	Chuck Gautier	St. Paul	\$100,000	Reserve Officer	John Boyer	St. Paul	\$25,000
Alderman	Wesley Hamlin	St. Paul	\$100,000	Reserve Officer	Richard Raffield	St. Paul	\$25,000
Alderman	Kenneth H. Heard, Jr.	St. Paul	\$100,000	Reserve Officer	Nicki Johnson	St. Paul	\$25,000
Alderman	Kevin Holder	St. Paul	\$100,000	Reserve Officer	David Pursell	St. Paul	\$25,000
Alderman	Thomas S Jones	St. Paul	\$100,000	Reserve Officer	Lester Schommer	St. Paul	\$25,000
Alderman	Brian Ramsey	St. Paul	\$100,000	Police Officer	Noel Bass	St. Paul	\$25,000
Alderman	DI Smith	St. Paul	\$100,000	Police Officer	Robert Johnson	St. Paul	\$25,000
				Police Officer	Elton Wilkerson	St. Paul	\$25,000
City Clerk	Paula Tierce	St. Paul	\$50,000	Police Officer	James Ainsworth	St. Paul	\$25,000
Finance Manager	Ashley Daniel	St. Paul	\$50,000	Police Officer	Heather Conlon	St. Paul	\$25,000
				Police Officer	Norman Sipp	St. Paul	\$25,000
Utility Manager	Barbara Lopez	St. Paul	\$50,000	Police Officer	Chad Wardlaw	St. Paul	\$25,000
Utility Billing Clerk	Lee Ann Keith	St. Paul	\$50,000	Police Officer	Nathan Willridge	St. Paul	\$25,000
Utility Billing Clerk	Cindy Boatner	St. Paul	\$50,000	Police Officer	Michael McGahey	St. Paul	\$25,000
				Police Officer	Donald Martin	St. Paul	\$25,000
Deputy Clerk	Ina Byrd	St. Paul	\$50,000	Police Officer	Patrick Craig	St. Paul	\$25,000
Deputy Clerk	Erica Brown	St. Paul	\$50,000	Police Officer	John Neal	St. Paul	\$25,000
Deputy Clerk	Karen Knight	St. Paul	\$50,000	Police Officer	Sara Perkins	St. Paul	\$25,000
Deputy Clerk	Courtney Martin	St. Paul	\$50,000	Police Officer	Matt Witt	St. Paul	\$25,000
Deputy Clerk	Leslie Thomas	St. Paul	\$50,000	Police Officer	Alex Loveall	St. Paul	\$25,000
				Police Officer	Dontai Jackson	St. Paul	\$25,000
Executive Secretary	Gilda Carter	St. Paul	\$50,000	Police Officer	Marcus Edwards	St. Paul	\$25,000
Purchasing Clerk	Cathie Reece	St. Paul	\$50,000	Police Officer	Hunter Bridges	St. Paul	\$25,000
Inspection Manager	Bridgette Smith	St. Paul	\$50,000	Police Officer	Mark Pen	St. Paul	\$25,000
				Police Officer	David Myers	St. Paul	\$25,000
Executive Secretary	Megan Spears	St. Paul	\$50,000	Police Officer	Willie Robinson Jr.	St. Paul	\$25,000
Program Coordinator	Julie Cox	St. Paul	\$50,000	Police Officer	Ryan Halbert	St. Paul	\$25,000
Special Events Coord	Wendy Bourdin	St. Paul	\$50,000	Police Officer	Ricky Bracy	St. Paul	\$25,000
Sr. Adult Coord	Lynda M Assink	St. Paul	\$50,000	Police Officer	Clayton Hastings	St. Paul	\$25,000
Athletics Coord	John Sidney North	St. Paul	\$50,000	Police Officer	Brett Bertucci	St. Paul	\$25,000
				Police Officer	Thomas Addison	St. Paul	\$25,000
Custodian	Adam Page	St. Paul	\$50,000	Police Officer	Stephen Webb	St. Paul	\$25,000
Custodian	Houston Drane	St. Paul	\$50,000	Police Officer	Jason Haven	St. Paul	\$25,000
				Police Officer	Paul Griffin Jr.	St. Paul	\$25,000
Court Clerk	Teenea Colter	St. Paul	\$50,000	Police Officer	Elliot Young	St. Paul	\$25,000
Deputy Court Clerk	Michele Apuzzo	St. Paul	\$50,000	Police Officer	Ryan Jungers	St. Paul	\$25,000
Records Clerk	Louanna Varnado	St. Paul	\$50,000	Police Officer	Brian Harper	St. Paul	\$25,000
Records Clerk	Poteat Medley	St. Paul	\$50,000	Police Officer	Brad Carter	St. Paul	\$25,000
Records Clerk	Chundra Staten	St. Paul	\$50,000	Police Officer	Greg Fillingame	St. Paul	\$25,000
Records Clerk	Alexandria McDaniels	St. Paul	\$50,000	Police Officer	Andrew McCullough	St. Paul	\$25,000
Records Clerk	Marymeg Courtney	St. Paul	\$50,000	Police Officer	Andre Minter	St. Paul	\$25,000
Records Clerk	Laondra Williams	St. Paul	\$50,000	Police Officer	Patrick McCoy	St. Paul	\$25,000
				Police Officer	Jeff Thames	St. Paul	\$25,000
Evidence Custodian	Whitney Hutzel	St. Paul	\$50,000	Police Officer	Kelly Chapin	St. Paul	\$25,000
				Police Officer	Daniel Stevens	St. Paul	\$25,000
Booking Officer	Robert Beard	St. Paul	\$50,000	Police Officer	Mitchell Tate	St. Paul	\$25,000
Booking Officer	Kyle Millican	St. Paul	\$50,000	Police Officer	Steve Culterson	St. Paul	\$25,000
Booking Officer	Christopher Jones	St. Paul	\$50,000	Police Officer	Brennen Alexander	St. Paul	\$25,000
Booking Officer	Tony Thompson	St. Paul	\$50,000	Police Officer	Leslie Owens	St. Paul	\$25,000
				Police Officer	Rodney Hale	St. Paul	\$25,000
Code Enforcement	Steven Smith	St. Paul	\$50,000	Police Officer	William Clark	St. Paul	\$25,000
Code Enforcement	Brian Johnson	St. Paul	\$50,000	Police Officer	James Mtyers	St. Paul	\$25,000
Code Enforcement	Derek Caughman	St. Paul	\$50,000	Police Officer	Russell Dukette	St. Paul	\$25,000
				Police Officer	Adrian Ready	St. Paul	\$25,000
Police Chief	Randy Tyler	St. Paul	\$50,000	Police Officer	Joe McNamee	St. Paul	\$25,000
				Police Officer	Ray Daniels	St. Paul	\$25,000
Police Officer	Gerald West	St. Paul	\$25,000	Police Officer	Zach Goins	St. Paul	\$25,000
Police Officer	Frank Dillard	St. Paul	\$25,000	Police Officer	John Garcia	St. Paul	\$25,000
Police Officer	Samuel Barnett	St. Paul	\$25,000	Police Officer	Jason Rudd	St. Paul	\$25,000
				Police Officer	Justin Crawford	St. Paul	\$25,000
Police Officer	Luke Neal	St. Paul	\$25,000	Police Officer	Brice Berry	St. Paul	\$25,000
Police Officer	Corey Clark	St. Paul	\$25,000	Police Officer	Doug Mathis	St. Paul	\$25,000
Police Officer	Barry Hollingsworth	St. Paul	\$25,000	Police Officer	Justin Lancaster	St. Paul	\$25,000
Police Officer	Wilson Wielgosz	St. Paul	\$25,000	Police Officer	Jokabi Jenkins	St. Paul	\$25,000
Police Officer	Jimmy Finnegan	St. Paul	\$25,000	Police Officer	Brandon Malone	St. Paul	\$25,000
Part-Time Officer	Mike Bailey	St. Paul	\$25,000	Police Officer	Erin Boyd	St. Paul	\$25,000
Reserve Officer	Gary Davis	St. Paul	\$25,000				
Reserve Officer	Greg Phillips	St. Paul	\$25,000				
Reserve Officer	Revell Dixon	St. Paul	\$25,000				

**City of Ridgeland, Mississippi**  
**Schedule of Long-Term Debt**  
**September 30, 2014**

	Date of Obligation	Date of Maturity	Interest Rate	Original Amount	Balance	Current Year Transactions		Balance
					October 1, 2013	Additions	Retirements	September 30, 2014
<b>Long-Term Debt</b>								
General Obligation Bonds								
Refunding Bonds	03-01-10	09-01-16	3.0-4.5%	4,160,000	\$ 1,610,000		(925,000)	685,000
Bond Premium				273,400	94,637		(45,567)	49,070
Refunding Bonds	07-04-03	09-30-14	2.0-3.0%	2,615,000	270,000		(270,000)	-
Refunding Bonds	05-01-12	05-01-19	2.000%	3,230,000	2,800,000		(435,000)	2,365,000
Bond Premium				113,662	90,660		(16,237)	74,423
Public Improvement	03-29-05	09-30-17	4.150%	410,000	160,000		(40,000)	120,000
Public Improvement	08-16-07	09-30-27	4.25-5.25%	10,165,000	8,020,000		(415,000)	7,605,000
Bond Premium				19,760	13,712		(988)	12,724
Refunding Bonds	11-04-10	11-01-14	2.0-3.1%	208,739	69,580		(69,580)	-
Bond Premium				9,515	173		(173)	-
Public Improvement	05-31-11	05-01-26	3-4%	5,825,000	5,235,000		(315,000)	4,920,000
Bond Premium				61,897	52,269		(4,127)	48,142
General Obligation Bonds	07-15-14	06-01-34	3-4%	5,100,000	-	5,100,000		5,100,000
Total General Obligation Bonds					\$ 18,416,031	5,100,000	(2,536,672)	20,979,359
Other Long-Term Debt								
Mississippi Development Bank	10-11-06	06-30-26	5.0%	5,072,000	\$ 4,198,300			4,198,300
Madison County Contract Payable	06-01-91	06-01-14	6.1-6.4%	2,500,000	112,700		(112,700)	-
Harbor Walk HA-49 MDA Note Payable	12-01-09	12-01-16	0.0%	2,295,482	1,147,742		(286,935)	860,807
Total Other Long-Term Debt					\$ 5,458,742	-	(399,635)	5,059,107
Total Long-Term Debt					\$ 23,874,773	5,100,000	(2,936,307)	26,038,466
<b>Enterprise Fund Type</b>								
General Obligation Bonds								
Water & Sewer	08-16-07	09-30-27	4.25-5.25%	9,200,000	\$ 7,255,000		(375,000)	6,880,000
Bond Premium				17,884	12,410		(894)	11,516
Refunding Bonds	11-04-10	11-01-23	2.0-3.1%	2,129,367	2,046,905		(48,731)	1,998,174
Bond Premium				31,625	24,732		(2,432)	22,300
Refunding Bonds	11-04-10	11-01-21	2.0-3.1%	1,466,894	1,173,515		(146,689)	1,026,826
Bond Premium				21,786	15,613		(2,178)	13,435
Total General Obligation Bonds					\$ 10,528,175	-	(575,924)	9,952,251
Other Long-Term Debt								
State Revolving Fund (SRF) Loan	04-03-97	01-03-17	4.5%	2,135,283	506,155		(143,972)	362,183
State Revolving Fund (SRF) Loan	*	*	1.75%	4,685,918	1,714,510		(84,482)	1,630,028
State Revolving Fund (SRF) Loan	*	*	1.95%	1,750,000	1,555,249		(79,292)	1,475,957
Madison County Waste Water Authority	04-20-04	06-01-23	1.75%	282,322	151,537		(14,381)	137,156
Madison County Waste Water Authority	03-31-07	06-10-30	1.75%	404,830	351,971		(18,245)	333,726
Madison County Waste Water Authority	11-01-10	11-01-25	3.73%	800,000	677,462		(45,082)	632,380
Madison County Waste Water Authority	02-15-12	10-05-31	1.75%	363,006	340,598		(16,154)	324,444
Total Other Long-Term Debt					\$ 5,297,482	-	(401,608)	4,895,874
Total Enterprise Fund					\$ 15,825,657	-	(977,532)	14,848,125

\* issue date/maturity date of note begins at end of construction and upon establishment of a 20-year payment period

**City of Ridgeland, Mississippi**  
 Schedule of Expenditure of Federal Awards  
 For the Year Ended September 30, 2014

Federal Grantor/ Pass-through Grantor/ Program Title	Federal CFDA Number	Agency or Pass-through Number	Federal Expenditures
<b><u>U.S. Department of Transportation</u></b>			
Passed-through the Mississippi Department of Transportation			
Highway Planning and Construction	20.205	STP-8323-00(003)	\$ 4,433,524
Highway Planning and Construction	20.205	STP-0213-00(030)105887-701000	122,509
Total Passed-through the Mississippi Department of Transportation			<u>4,556,033</u>
Passed-through the Mississippi Department of Public Safety			
Alcohol Open Container Requirements	20.607	13-TA-230-1	75,429
Total Passed-through the Mississippi Department of Public Safety			<u>75,429</u>
Total U.S. Department of Transportation			<u>4,631,462</u>
<b><u>U.S. Office of National Drug Control Policy</u></b>			
Passed-through the Mississippi Bureau of Narcotics - Gulf Coast HIDTA			
High Intensity Drug Trafficking Area - State and Local Assistance	07.xxx	G14GC0003A	29,670
Total Passed-through the Mississippi Bureau of Narcotics			<u>29,670</u>
Total U.S. Office of National Drug Control Policy			<u>29,670</u>
<b><u>U.S. Department of Justice</u></b>			
Passed-through the Mississippi Department of Public Safety			
Edward Byrne Memorial Justice Assistance Grant Program	16.738	2011-DJ-BX-2694	3,000
Total Passed-through the Mississippi Department of Public Safety			<u>3,000</u>
Direct Program - Drug Enforcement Agency			
DEA State and Local Task Force Overtime Assignment	16.xxx	N/A	28,526
Direct Program - U.S. Marshall's Office			
Equitable Sharing of Federally Forfeited Property	16.xxx	N/A	8,717
Direct Program - Bureau of Justice Assistance			
Bulletproof Vest Partnership Program	16.607	N/A	6,048
Total U.S. Department of Justice			<u>46,291</u>
<b><u>U.S. Department of Housing and Urban Development</u></b>			
Direct Program:			
Economic development Initiative - Special Project	14.251	B10SPMS0138	100,000
Total U.S. Department of Housing and Urban Development			<u>100,000</u>
<b><u>U.S. Department of Agriculture</u></b>			
Direct Program:			
ARRA - Emergency Watershed Protection Program, Recovery Act	10.923	68-4423-13-2395	83,490
Total U.S. Department of Agriculture			<u>83,490</u>
Total Expenditures of Federal Awards			<u>\$ 4,890,913</u>

**NOTES TO SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS**

- The accompanying Schedule of Expenditures of Federal Awards is prepared on the modified accrual basis of accounting.
- In prior years, the City of Ridgeland received federal assistance in the form of a loan through the MS Department of Environmental Quality. The balance of this loan at September 30, 2014 was \$362,183 as reported on Schedule D-3 of the City of Ridgeland's audit report for the year ended September 30, 2014 under SRF loan payable.
- In prior years, the City of Ridgeland received federal assistance in the form of a loan through the MS Department of Health. The balance of this loan at September 30, 2014 was \$1,475,957 as reported on Schedule D-3 of the City of Ridgeland's audit report for the year ended September 30, 2014 under SRF Loan payable.

This page is intentionally left blank.

# STATISTICAL SECTION

This part of the City of Ridgeland's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the city's overall financial health.

## Financial Trends

Table 1	General Governmental Expenditures by Function
Table 2	General Revenues by Source
Table 3	Fund Balance and Net Assets Information
Table 4	Schedule of Changes in Net Assets
Table 5	Schedule of Changes in Fund Balance

## Revenue Capacity

Table 6	Property Tax Levies and Collections
Table 7	Assessed and Actual Value of Property
Table 8	Property Tax Rates - Direct and Overlapping Governments
Table 9	Principal Taxpayers
Table 10	Special Assessment Billings and Collections

## Debt Capacity

Table 11	Computation of Direct and Overlapping Bonded Debt
Table 12	Ratios of Outstanding Debt by Type
Table 13	Legal Debt Margin Information
Table 14	Ratio of Net General Obligation Debt to Assessed Value and Net General Obligation Bonded Debt Per Capita
Table 15	Ratio of Annual Debt Service Expenditures for G.O. Bonded Debt to Total Governmental Expenditures

## Demographic and Economic Information

Table 16	Construction Activity
Table 17	Property Value and Construction
Table 18	Demographic and Economic Statistics
Table 19	Education Related Information
Table 20	Principal Employers
Table 21	Full-time Equivalent Government Employees by Function
Table 22	Operating Indicators by Function
Table 23	Capital Assets Indicators by Function
Table 24	Miscellaneous Statistics

This page is intentionally left blank.

City of Ridgeland  
**Table 1**  
**General Governmental Expenditures by Function**  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

<u>Fiscal Year</u>	<u>General Government</u>	<u>Public Safety</u>	<u>Public Works</u>	<u>Sanitation</u>	<u>Health and Welfare</u>	<u>Culture and Recreation</u>	<u>Economic Development</u>	<u>Capital Outlay</u>	<u>Debt Service</u>	<u>Total</u>
2005	2,229	8,056	2,843	724	45	1,687	3	6,023	4,255	25,865
2006	2,343	9,084	3,542	890	45	1,806	4	13,883	3,509	35,106
2007	2,465	10,488	2,841	896	56	1,959	313	5,698	3,732	28,448
2008	2,560	11,064	3,998	944	50	2,302	112	7,261	4,939	33,230
2009	2,148	10,442	3,482	858	54	2,061	82	4,271	4,603	28,001
2010	2,558	11,074	3,411	1,043	29	2,112	70	3,962	4,133	28,392
2011	2,624	11,296	4,047	1,068	45	2,108	53	5,674	6,502	33,417
2012	2,553	10,707	3,554	1,190	39	2,090	38	1,231	8,193	29,595
2013	2,500	11,139	3,714	1,195	31	2,184	50	7,846	5,877	34,536
2014	2,710	12,044	4,695	1,197	50	2,377	50	6,844	4,913	34,880

City of Ridgeland  
**Table 2**  
**General Revenues by Source**  
**Last 10 Fiscal Years**  
(amounts expressed in thousands)

Fiscal Year	Taxes	Licenses & Permits	Inter-Governmental Revenue	Charges for Services	Fines	Special Assessments	Interest Earned	Misc.	Total
2005	6,362	1,137	9,936	1,322	755	-	379	102	19,993
2006	6,795	1,596	17,072	1,343	1,012	129	539	321	28,807
2007	17,598	1,420	4,175	1,588	1,125	36	1,108	912	27,963
2008	18,164	1,736	5,561	1,532	1,050	202	971	523	29,739
2009	18,522	1,478	1,858	1,562	1,290	8	581	212	25,511
2010	18,001	1,314	1,251	2,157	2,075	21	998	180	25,997
2011	20,255	1,440	1,551	1,780	1,442	74	286	130	26,958
2012	20,584	1,416	2,702	1,797	1,316	44	361	193	28,413
2013	20,512	1,488	9,191	1,968	1,698	43	316	(234)	34,982
2014	20,152	1,652	7,863	2,142	1,241	46	242	190	33,528

City of Ridgeland  
**Table 3**  
**Fund Balance and Net Assets Information**  
**Last Ten Fiscal Years**  
(amounts expressed in thousands)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Governmental Funds Fund Balances</b>										
<b>General Fund</b>										
Reserved	\$1,871	\$2,483	\$1,454	\$1,340	\$1,397	\$514				
Unreserved	8,142	9,496	11,302	11,375	11,319	12,448				
Nonspendable							\$ 57	\$ 56	\$ 79	\$ 65
Restricted							455	330	263	248
Assigned							46	46	45	46
Unassigned							12,749	12,937	14,805	14,298
<b>Total General Fund</b>	<b>10,013</b>	<b>11,979</b>	<b>12,756</b>	<b>12,715</b>	<b>12,716</b>	<b>12,962</b>	<b>13,307</b>	<b>13,369</b>	<b>15,192</b>	<b>14,657</b>
<b>All Other Governmental Funds</b>										
Reserved	\$717					\$525				
Unreserved, reported in:										
Special Revenue Funds	491	\$ 434	\$ 358	\$ 270		449				
Capital Projects Funds	1,274	467	8,727	5,590	\$ 3,025	291				
Debt Service Funds	808	1,353	2,140	1,963	2,343	1,634				
Nonspendable							\$ 529	\$ 1,351	\$ 900	
Restricted							1,397	11,945	5,638	\$ 5,786
Assigned							96	92	78	69
<b>Total All Other Governmental Funds</b>	<b>\$3,290</b>	<b>\$2,254</b>	<b>\$11,225</b>	<b>\$7,823</b>	<b>\$5,368</b>	<b>\$2,899</b>	<b>2,022</b>	<b>13,388</b>	<b>6,616</b>	<b>5,855</b>
<b>Government-Wide Funds Position</b>										
<b>Governmental Activities:</b>										
Invested in Capital Assets, Net of Related Debt	\$154,560	\$164,732	\$160,918	\$157,935	\$174,407	\$180,216	\$176,163	\$177,810	\$185,396	\$183,960
Restricted	3,725	15,208	12,275	18,776	16,628	1,801	923	1,068	498	4,581
Unrestricted	8,620	(1,437)	11,710	12,324	2,266	4,729	8,097	7,283	9,088	13,993
<b>Total Governmental Activities</b>	<b>\$166,905</b>	<b>\$178,503</b>	<b>\$184,903</b>	<b>\$189,035</b>	<b>\$193,301</b>	<b>\$186,746</b>	<b>\$185,183</b>	<b>\$186,161</b>	<b>\$194,982</b>	<b>\$202,534</b>
<b>Business-Type Activities:</b>										
Net Investment in Capital Assets	\$13,799	\$12,138	\$4,481	\$7,869	\$12,294	\$13,540	\$17,548	\$17,901	\$18,747	\$20,515
Restricted	3,869	2,197	2,865	1,777	1,898	2,653	4,808	1,532	1,631	1,788
Unrestricted	2,494	4,567	13,059	12,116	9,561	9,957	7,489	9,487	9,036	6,115
<b>Total Business-Type Activities</b>	<b>\$20,162</b>	<b>\$18,902</b>	<b>\$20,405</b>	<b>\$21,762</b>	<b>\$23,753</b>	<b>\$26,150</b>	<b>\$29,845</b>	<b>\$28,920</b>	<b>\$29,414</b>	<b>\$28,418</b>
<b>Total Primary Government:</b>										
Net Investment in Capital Assets	\$168,359	\$176,870	\$165,399	\$165,804	\$186,701	\$193,756	\$193,711	\$195,711	\$204,143	\$204,475
Restricted	7,594	17,405	15,140	20,553	18,526	4,454	5,731	2,600	2,129	6,369
Unrestricted	11,114	3,130	24,769	24,440	11,827	14,686	15,586	16,770	18,124	20,108
<b>Total Primary Government</b>	<b>\$187,067</b>	<b>\$197,405</b>	<b>\$205,308</b>	<b>\$210,797</b>	<b>\$217,054</b>	<b>\$212,896</b>	<b>\$215,028</b>	<b>\$215,081</b>	<b>\$224,396</b>	<b>\$230,952</b>

\*Fund Balance information with respect to these categories for years 2005-2010 is unavailable before GASB 54 implementation.

City of Ridgeland  
**Table 4**  
**Schedule of Changes in Net Position Last Ten Fiscal Years**  
 (accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Expenses</b>										
<b>Governmental activities:</b>										
General government	\$2,388,901	\$2,187,137	\$2,692,248	\$3,007,277	\$3,028,618	\$3,199,279	\$4,521,154	\$3,228,505	\$2,553,006	\$3,879,850
Public safety	8,497,814	9,179,522	11,008,321	12,903,567	11,897,508	11,659,112	12,087,140	12,814,753	11,866,217	12,807,047
Public services	8,887,719	6,559,406	6,343,785	7,012,323	6,669,369	6,644,378	6,287,857	6,361,475	6,012,898	7,091,719
Sanitation	724,460	890,237	895,962	1,028,599	1,168,278	1,197,268	1,068,017	1,190,088	1,195,480	1,196,837
Culture and recreation	1,836,401	1,961,476	1,970,320	2,856,290	2,318,882	2,392,918	2,585,834	2,651,248	2,745,227	2,839,700
Interest on long-term debt	1,075,688	1,159,709	1,749,539	2,315,192	1,379,803	1,166,440	3,634,380	4,527,589	4,835,167	2,121,006
<b>Total governmental activities expenses</b>	<b>23,410,983</b>	<b>21,937,487</b>	<b>24,660,175</b>	<b>29,123,248</b>	<b>26,462,458</b>	<b>26,259,395</b>	<b>30,184,382</b>	<b>30,773,658</b>	<b>29,207,995</b>	<b>29,936,159</b>
<b>Business-type activities:</b>										
Public utility	3,460,951	3,889,257	4,599,966	4,849,367	6,097,504	5,230,644	5,316,389	6,169,137	5,523,333	7,574,232
<b>Total business-type activities expenses</b>	<b>3,460,951</b>	<b>3,889,257</b>	<b>4,599,966</b>	<b>4,849,367</b>	<b>6,097,504</b>	<b>5,230,644</b>	<b>5,316,389</b>	<b>6,169,137</b>	<b>5,523,333</b>	<b>7,574,232</b>
<b>Total primary government expenses</b>	<b>\$26,871,934</b>	<b>\$25,826,744</b>	<b>\$29,260,141</b>	<b>\$33,972,615</b>	<b>\$32,559,962</b>	<b>\$31,490,039</b>	<b>\$35,500,771</b>	<b>\$36,942,795</b>	<b>\$34,731,328</b>	<b>\$37,510,391</b>
<b>Program Revenues</b>										
<b>Governmental activities:</b>										
Charges for services:										
General government	\$2,308,903	\$3,194,277	\$3,291,461	\$3,757,473	\$4,864,424	\$4,153,899	\$3,670,562	\$3,528,904	\$5,418,368	\$7,173,505
Public safety	-	-	-	-	-	425,878	65,181	6,924	24,983	8,717
Public services	181,700	581,085	111,855	140,088	137,110	241,992	222,472	235,415	357,404	303,753
Sanitation	792,853	802,343	874,048	846,801	950,764	988,514	1,024,248	1,046,418	1,071,152	1,285,936
Culture and recreation	230,127	309,858	264,542	343,741	322,090	305,115	339,400	337,168	309,528	311,413
Operating grants and contributions	141,989	601,744	783,887	1,002,075	265,170	197,840	325,835	167,048	229,503	276,108
Capital grants and contributions	2,256,295	4,902,603	2,320,673	3,305,020	221,610	340,748	227,263	439,969	7,125,223	4,739,523
<b>Total governmental activities program revenues</b>	<b>5,911,867</b>	<b>10,391,910</b>	<b>7,646,466</b>	<b>9,395,198</b>	<b>6,761,168</b>	<b>6,653,986</b>	<b>5,874,961</b>	<b>5,761,846</b>	<b>14,536,161</b>	<b>14,098,955</b>
<b>Business-type activities:</b>										
Charges for services:										
Public utility	3,840,558	4,017,816	5,125,787	5,205,288	6,236,767	7,401,968	6,284,449	5,651,266	6,079,849	6,412,550
Operating grants and contributions	-	-	-	-	-	-	-	668,479	44,795	-
<b>Total business-type activities program revenues</b>	<b>3,840,558</b>	<b>4,017,816</b>	<b>5,125,787</b>	<b>5,205,288</b>	<b>6,236,767</b>	<b>7,401,968</b>	<b>6,284,449</b>	<b>6,319,745</b>	<b>6,124,644</b>	<b>6,412,550</b>
<b>Total primary government program revenues</b>	<b>\$9,752,425</b>	<b>\$14,409,726</b>	<b>\$12,772,253</b>	<b>\$14,600,486</b>	<b>\$12,997,935</b>	<b>\$14,055,954</b>	<b>\$12,159,410</b>	<b>\$12,081,591</b>	<b>\$20,660,805</b>	<b>\$20,511,505</b>
<b>Net (Expense)/Revenue</b>										
<b>Governmental activities:</b>										
General government	(\$17,499,116)	(\$11,545,577)	(\$17,013,709)	(\$19,728,050)	(\$19,701,290)	(\$19,605,409)	(\$24,309,421)	(\$25,011,812)	(\$14,671,834)	(\$15,837,204)
Business-type activities	379,607	128,559	525,821	355,921	139,263	2,171,324	968,060	150,608	601,311	(1,161,682)
<b>Total primary government net expense</b>	<b>(\$17,119,509)</b>	<b>(\$11,417,018)</b>	<b>(\$16,487,888)</b>	<b>(\$19,372,129)</b>	<b>(\$19,562,027)</b>	<b>(\$17,434,085)</b>	<b>(\$23,341,361)</b>	<b>(\$24,861,204)</b>	<b>(\$14,070,523)</b>	<b>(\$16,998,886)</b>
<b>General Revenues and Other Changes in Net Position</b>										
<b>Governmental Activities:</b>										
Intergovernmental/ unrestricted	-	\$10,396,863	\$10,618,743	\$10,807,261	\$11,074,804	\$11,281,550	\$10,193,709	\$10,360,517	\$11,423,850	\$11,288,762
Taxes										
Property taxes	\$ 6,362,605	6,297,064	7,003,460	7,382,045	7,474,340	6,745,223	10,088,629	10,254,456	9,176,327	8,694,556
Other taxes	9,299,239	1,115,955	994,135	1,113,787	1,221,927	554,151	586,236	613,215	606,549	615,353
Unrestricted investment income	557,388	541,230	1,111,956	971,255	632,456	1,000,545	287,157	362,606	315,591	305,638
Miscellaneous	553,728	-	-	-	-	-	-	-	-	-
Other	2,284,206	2,718,745	3,930,647	3,586,289	2,027,489	1,999,810	1,605,181	4,282,234	1,836,331	2,485,790
Transfers	-	2,073,279	-	-	-	(30,172)	-	188,636	132,830	-
<b>Total governmental activities</b>	<b>19,057,166</b>	<b>23,143,136</b>	<b>23,658,941</b>	<b>23,860,637</b>	<b>22,431,016</b>	<b>21,551,107</b>	<b>22,760,912</b>	<b>26,061,664</b>	<b>23,491,478</b>	<b>23,390,099</b>
<b>Business-type activities:</b>										
Unrestricted investment income	-	93,381	382,856	568,053	569,710	242,779	167,933	76,918	52,352	39,477
Other	645,737	591,161	594,847	433,131	348,497	6,374	234,702	364,761	(26,105)	126,066
Transfers	-	(2,073,279)	-	-	-	30,172	-	(188,636)	(132,830)	-
<b>Total business-type activities</b>	<b>645,737</b>	<b>(1,388,737)</b>	<b>977,703</b>	<b>1,001,184</b>	<b>918,207</b>	<b>279,325</b>	<b>402,635</b>	<b>253,043</b>	<b>(106,583)</b>	<b>165,543</b>
<b>Total primary government</b>	<b>\$19,702,903</b>	<b>\$21,754,399</b>	<b>\$24,636,644</b>	<b>\$24,861,821</b>	<b>\$23,349,223</b>	<b>\$21,830,432</b>	<b>\$23,163,547</b>	<b>\$26,314,707</b>	<b>\$23,384,895</b>	<b>\$23,555,642</b>
<b>Change in Net Position</b>										
<b>Governmental activities</b>	<b>\$1,558,050</b>	<b>\$11,597,559</b>	<b>\$6,645,232</b>	<b>\$4,132,587</b>	<b>\$2,729,726</b>	<b>\$1,945,698</b>	<b>(\$1,548,509)</b>	<b>\$1,049,852</b>	<b>\$8,819,644</b>	<b>\$7,552,895</b>
<b>Business-type activities</b>	<b>1,025,344</b>	<b>(1,260,178)</b>	<b>1,503,524</b>	<b>1,357,105</b>	<b>1,057,470</b>	<b>2,450,649</b>	<b>1,370,695</b>	<b>403,651</b>	<b>494,728</b>	<b>(996,139)</b>
<b>Total primary government</b>	<b>\$2,583,394</b>	<b>\$10,337,381</b>	<b>\$8,148,756</b>	<b>\$5,489,692</b>	<b>\$3,787,196</b>	<b>\$4,396,347</b>	<b>(\$177,814)</b>	<b>\$1,453,503</b>	<b>\$9,314,372</b>	<b>\$6,556,756</b>

City of Ridgeland  
**Table 5**  
**Schedule of Changes in Fund Balance**  
 Last Ten Fiscal Years  
 (modified accrual basis of accounting)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
<b>Revenues</b>										
Taxes	\$6,361,741	\$16,548,618	\$17,597,461	\$18,163,079	\$18,521,344	\$18,000,158	\$20,254,632	\$20,583,604	\$20,511,677	\$20,152,033
Licenses, fees, and permits	1,133,703	1,595,894	1,419,992	1,736,442	1,478,294	1,314,188	1,440,059	1,416,337	1,488,448	1,652,045
Fines and forfeitures	754,570	1,012,773	1,125,277	1,050,361	1,290,122	2,075,104	1,442,348	1,316,046	1,698,278	1,240,669
Charges for services	1,322,429	1,342,712	1,588,059	1,531,827	1,561,891	2,156,958	1,779,770	1,796,869	1,968,004	2,142,338
Special assessments	53,388	435,579	35,772	201,538	8,153	21,414	73,979	43,919	42,621	46,167
Investment income	553,728	537,435	1,107,856	971,255	580,684	997,867	285,530	360,911	315,591	241,628
Intergovernmental programs	12,193,042	6,792,695	4,175,971	5,561,136	1,858,438	1,251,199	1,551,487	2,701,903	9,191,025	7,862,968
Other revenue	101,616	315,514	912,479	523,324	211,902	180,270	130,579	193,389	(233,590)	190,068
<b>Total Revenues</b>	<b>22,474,217</b>	<b>28,581,220</b>	<b>27,962,867</b>	<b>29,738,962</b>	<b>25,510,828</b>	<b>25,997,158</b>	<b>26,958,384</b>	<b>28,412,978</b>	<b>34,982,054</b>	<b>33,527,916</b>
<b>Expenditures</b>										
General government	2,228,869	2,343,482	2,464,696	2,560,375	2,147,977	2,558,083	2,623,517	2,553,166	2,500,087	2,710,145
Public safety	8,055,667	9,083,830	10,488,241	11,063,579	10,441,797	11,074,286	11,296,516	10,707,423	11,138,804	12,043,861
Public services	2,842,723	3,542,019	2,841,097	3,998,179	3,482,375	3,411,014	4,047,142	3,554,013	3,713,614	4,695,409
Sanitation	724,460	890,237	895,962	943,901	858,470	1,043,360	1,068,017	1,190,088	1,195,480	1,196,837
Health and welfare	44,667	44,985	56,246	49,924	54,321	29,100	44,670	38,579	31,160	50,401
Culture and recreation	1,686,842	1,806,388	1,958,916	2,302,299	2,060,526	2,112,189	2,107,795	2,089,909	2,183,887	2,376,518
Economic development and assistance	3,019	3,996	313,204	112,247	81,879	69,405	53,000	37,500	50,000	50,299
Capital outlay	6,023,097	13,882,983	5,698,483	7,260,505	4,271,089	3,961,516	5,673,622	1,230,608	7,846,394	6,843,940
Debt service:										
Interest and fiscal charges	1,048,333	1,147,074	1,245,800	2,032,224	1,384,288	1,314,800	3,290,588	4,942,300	2,618,291	2,043,693
Principal	3,207,507	2,361,547	2,485,218	2,907,056	3,218,456	2,818,147	3,212,087	3,212,087	3,258,465	2,869,215
<b>Total Expenditures</b>	<b>25,865,184</b>	<b>35,106,541</b>	<b>28,447,863</b>	<b>33,230,289</b>	<b>28,001,178</b>	<b>28,391,900</b>	<b>33,416,954</b>	<b>29,555,673</b>	<b>34,536,182</b>	<b>34,880,318</b>
Excess of revenues over/ (under) expenditures	(3,390,967)	(6,525,321)	(484,996)	(3,491,327)	(2,490,350)	(2,394,742)	(6,458,570)	(1,142,695)	445,872	(1,352,402)
<b>Other Financing Sources (Uses)</b>										
Issuance of bonds/ loan proceeds	900,524	2,094,070	10,184,760	-	-	4,160,000	5,886,897	3,158,638	-	5,100,000
Payment to refunded debt escrow agent	-	-	-	-	-	(4,350,000)	-	113,662	-	-
Premium on bonds	-	-	-	-	-	273,400	-	(3,240,000)	-	-
Sale of assets	22,164	800	48,226	48,584	36,360	211,805	37,744	45,217	33,194	23,849
Transfers from other funds	-	5,360,000	4,930,752	1,354,988	1,173,125	10,983,890	1,118,535	1,397,362	409,504	11,549,931
Transfers to other funds	-	-	(4,930,752)	(1,354,988)	(1,173,125)	(11,014,062)	(1,118,535)	(1,208,726)	(426,674)	(11,549,931)
<b>Total other financing sources (uses)</b>	<b>922,688</b>	<b>7,454,870</b>	<b>10,232,986</b>	<b>48,584</b>	<b>36,360</b>	<b>265,033</b>	<b>5,924,641</b>	<b>266,153</b>	<b>16,024</b>	<b>5,123,849</b>
<b>Net change in fund balances</b>	<b>(\$2,468,279)</b>	<b>\$929,549</b>	<b>\$9,747,990</b>	<b>(\$3,442,743)</b>	<b>(\$2,453,990)</b>	<b>(\$2,129,709)</b>	<b>(\$533,929)</b>	<b>(\$876,542)</b>	<b>\$461,896</b>	<b>\$3,771,447</b>
Debt service as a percentage of noncapital expenditures	19.53%	14.70%	17.21%	19.07%	20.14%	17.72%	24.34%	29.52%	22.68%	18.24%

City of Ridgeland  
**Table 6**  
**Property Tax Levies and Collections (1)**  
**Last Ten Fiscal Years**  
(amounts expressed in thousands)

<u>Fiscal Year</u>	<u>Total Levy</u>	<u>Current Collections</u>	<u>% Current Collected</u>	<u>Delinquent Collections</u>	<u>Total Tax Collections</u>	<u>Ratio Total Collected to Levy</u>	<u>Outstanding Delinquent Taxes</u>	<u>Ratio Delinquent to Total Levy</u>
2005	6,060	6,052	99.9%	8	6,060	100.0%	8	0.13%
2006	6,386	6,372	99.8%	14	6,386	100.0%	14	0.22%
2007	7,196	7,182	99.8%	14	7,196	100.0%	14	0.19%
2008	7,573	7,356	97.1%	217	7,573	100.0%	217	2.87%
2009	7,017	6,869	97.9%	148	7,017	100.0%	148	2.11%
2010	7,454	7,268	97.5%	186	7,454	100.0%	186	2.50%
2011	7,977	7,822	98.1%	155	7,977	100.0%	155	1.94%
2012	7,862	7,667	97.5%	195	7,862	100.0%	195	2.48%
2013	8,723	8,641	99.1%	82	8,723	100.0%	82	0.94%
2014	8,961	8,817	98.4%	144	9,348	100.0%	144	1.61%

(1) Levy is established October 1 of year in which taxes are collected.

Source: Madison County Tax Collector office

City of Ridgeland  
**Table 7**  
**Assessed and Actual Value of Property (1)**  
**Last Ten Fiscal Years**  
(amounts expressed in thousands)

Fiscal Year	REAL PROPERTY		PERSONAL PROPERTY		UTILITIES		VEHICLES		TOTALS		% Assessed Increase (Decrease)
	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	Assessed Value	Actual Value	
2005	211,003	1,542,420	36,737	244,913	7,653	51,020	52,112	173,707	307,505	2,012,060	6.0%
2006	222,638	1,627,471	39,025	260,167	8,020	53,467	54,359	181,197	324,042	2,122,301	5.4%
2007	244,475	1,787,098	58,038	386,920	5,612	37,413	56,359	187,863	364,484	2,399,295	12.5% (2)
2008	255,521	1,867,844	63,575	423,833	6,515	43,433	57,710	192,367	383,322	2,527,477	5.2%
2009	270,611	1,978,151	53,656	357,707	6,490	43,267	56,210	187,367	386,967	2,566,491	1.0%
2010	294,179	2,150,431	60,092	400,613	6,645	44,300	51,891	172,970	412,807	2,768,315	6.7%
2011	311,607	2,277,829	65,939	439,593	5,218	34,787	49,283	164,277	432,047	2,916,486	4.7%
2012	315,729	2,307,961	51,047	340,313	5,613	37,420	48,298	160,993	420,687	2,846,687	-2.6%
2013	318,905	2,331,177	54,693	364,620	7,063	47,087	48,691	162,303	429,352	2,905,187	2.1%
2014	322,443	2,357,039	52,537	350,247	9,497	63,313	50,386	167,953	434,863	2,938,553	1.3%

(1) Assessment rates are as follows:

Real Property - Assessed at 10% of actual value for homeowner-occupied, 15% for all others.

Personal Property - Assessed at 15% of actual value.

Utilities - Assessed at 15% of actual value.

Vehicles - Assessed at 30% of actual value.

Above schedule uses estimated combined assessment ratio of 13.68% for real property.

(2) Large increase due in part to area annexed going on the tax rolls.

(4) The weighted average of all individual direct rates is 14.9%.

Source: Madison County Tax Assessor

City of Ridgeland  
**Table 8**  
**Property Tax Rates**  
**Direct and Overlapping Governments**  
**Last Ten Fiscal Years**

Fiscal Year	City of Ridgeland			Madison County			School District			Grand Total Millage
	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	Operating Millage	Debt Millage	Total Millage	
2005	9.02	11.01	20.03	30.72	3.08	33.80	41.07	12.48	53.55	107.38
2006	10.02	10.01	20.03	29.92	2.38	32.30	41.07	13.48	54.55	106.88
2007	10.02	10.01	20.03	29.23	3.07	32.30	41.07	13.48	54.55	106.88
2008	10.02	10.01	20.03	28.96	3.34	32.30	42.05	12.50	54.55	106.88
2009	10.02	10.01	20.03	32.27	3.36	35.63	42.05	12.50	54.55	110.21
2010	10.02	10.01	20.03	32.40	3.23	35.63	41.65	12.90	54.55	110.21
2011	11.27	8.76	20.03	32.36	3.27	35.63	40.99	13.56	54.55	110.21
2012	11.27	8.76	20.03	32.36	3.27	35.63	41.57	12.98	54.55	110.21
2013	11.27	8.76	20.03	34.86	3.27	38.13	43.55	11.00	54.55	112.71
2014	11.27	8.76	20.03	34.06	4.07	38.13	43.55	11.00	54.55	112.71

Source: Madison County Tax Assessor's office

City of Ridgeland  
**Table 9**  
**Principal Taxpayers**  
 Current and Nine Years Ago  
 (amounts expressed in thousands)

Taxpayer	2014				2005			
	Type of Business	Assessed Valuation	Rank	% of Total Assessed Valuation	Type of Business	Assessed Valuation	Rank	% of Total Assessed Valuation
Renaissance at Colony Park, LLC	Lifestyle Center	\$ 9,013	1	2.34%				
Northpark Mall LP	Shopping Mall	8,195	2	2.13%		\$7,323	1	2.72%
200 Renaissance, LLC	Office Building	7,522	3	1.96%				
300 Renaissance, LLC	Office Building	4,771	4	1.24%				
Trace Apartments, LP	Apartments	2,976	5	0.77%				
Legacy Park Apartments, LLC	Apartments	2,790	6	0.73%		2819	8	1.05%
Southern Farm Bureau Casualty Insurance	Insurance	2,764	7	0.72%		2,497	3	0.93%
Natchez Trace - BH, LLC	Apartments	2,657	8	0.69%			7	0.00%
Sunchase of Ridgeland, Ltd.	Apartments	2,587	9	0.67%		2,155	6	0.80%
Mid-America Capital Partners, LP	Apartments	2,567	10	0.67%		1,991	7	0.74%
Colonial Realty, LP					Apartments	4,208	2	1.56%
Jackson Residential Associates					Real Estate	2,496	4	0.93%
Diversified Technology, Inc.					Technology	2,216	5	0.82%
Madison Apartments the LLC					Apartments	1,785	9	0.66%
Ridgeland Construction One, LLC					Construction	1,730	10	0.64%
Total taxable assessed value of 10 largest taxpayers		45,842		11.92%		\$29,220		10.83%
Total taxable assessed value of other taxpayers		338,635		88.08%		240,463		89.17%
Total taxable assessed value of all taxpayers		<u>\$384,477</u>		100.00%		<u>\$269,683</u>		100.00%

Source: Madison County Tax Assessor's Office

City of Ridgeland  
**Table 10**  
**Special Assessment Billings and Collections**  
 Last Ten Fiscal Years

Fiscal Year	Beginning Balance	Current Billing	Current Collection (1)	Ratio of Collection to Amount Due	Assessments	Total Outstanding Assessments
2005	652,730	59,240	56,419	95%	156,620	752,931
2006	752,931	32,605	32,282	99%	420,000	1,140,649
2007	1,140,649	439,935	435,579	99%	440,552	1,145,622
2008	1,145,622	134,151	138,872	104%		1,006,750
2008	1,110,562	143,093	132,126	92%		978,436
2009	978,436	131,237	73,979	56%		904,457
2010	904,457	120,977	120,977	100%		783,480
2011	783,480	120,977	167,974	139%		615,506
2012	615,506	120,977	165,975	137%		449,531
2013	449,531	46,997	46,997	100%		402,534
2014	402,534	46,997	46,997	100%		355,537

(1) Includes prepayments

Source: City of Ridgeland

City of Ridgeland  
**Table 11**  
**Computation of Direct and Overlapping Bonded Debt (1)**  
 Current and Nine Years Ago  
 (amounts expressed in thousands)

Fiscal Year	Jurisdiction	(2) Net General Obligation Bonded Debt Outstanding	(3) Percentage Applicable to Ridgeland	Amount Applicable to Ridgeland
Direct:				
2014	City of Ridgeland	\$25,854	100.00%	\$25,854
Overlapping:				
2014	Madison County	72,155	37.40%	26,986
2014	Madison County Schools	91,212	37.40%	34,113
Total Overlapping		<u>163,367</u>		<u>61,099</u>
Total Direct & Overlapping		<u>\$189,221</u>		<u>\$86,953</u>
Direct:				
2005	City of Ridgeland	\$19,406	100.00%	\$19,406
Overlapping:				
2005	Madison County	43	37.40%	16
2005	Madison County Schools	71	37.40%	27
Total Overlapping		<u>114</u>		<u>43</u>
Total Direct & Overlapping		<u>\$19,520</u>		<u>\$19,449</u>

(1) Excludes general obligation bonds reported in the enterprise funds.

(2) Total bonded G.O. debt less amount in debt service funds for retirement of bonds.

(3) The percentage used for overlapping debt is based on population.

Source: Madison County School District, Madison County

City of Ridgeland  
**Table 12**  
**Ratios of Outstanding Debt by Type**  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

Fiscal Year	Governmental Activities				Business-type Activities				Total Primary Government	Percentage of Personal Income (a)	Per Capita
	General Obligation Bonds	Limited Obligation Bonds	Special Assessment Revenue Bonds	Other Debt	General Obligation Bonds	State Revolving Fund Loan	MS. Dev. Bank Line of Credit	Other			
2005	20,521	-	900	1,492	759	1,452	-	-	25,124	4.06%	1,164
2006	18,454	5,360	819	1,278	576	1,352	1,970	-	29,809	4.89%	1,404
2007	26,912	5,035	713	1,118	9,403	1,246	1,832	-	46,259	6.56%	2,144
2008	24,537	4,693	595	955	9,018	1,136	1,748	-	42,682	4.90%	1,828
2009	22,055	4,327	295	788	8,615	2,390	1,609	-	40,079	4.43%	1,754
2010	19,720	-	265	7,559	8,300	5,081	3,528	-	44,453	5.50%	2,048
2011	23,519	-	230	6,617	11,566	4,364	-	-	46,296	5.33%	1,925
2012	20,834	-	195	5,853	11,036	4,074	-	1,613	43,605	5.05%	1,773
2013	18,004	-	160	5,459	10,475	3,776	-	1,522	39,396	4.39%	1,605
2014	20,675	-	120	5,059	9,905	3,468	-	1,428	40,655	4.64%	1,653

Notes: Details regarding the city's outstanding debt can be found in the notes to the financial statements.

(a) See Table 18 for personal income and population data. These ratios are calculated using personal income and population for the prior calendar year.

City of Ridgeland  
**Table 13**  
**Legal Debt Margin Information**  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014
Assessed Value of Property	\$307,505	\$324,042	\$364,484	\$383,322	\$386,967	\$412,807	\$432,047	\$420,687	\$429,352	\$434,863
Debt Limit, 15% of Assessed Valuation	46,126	48,606	54,673	57,498	58,045	61,921	64,807	63,103	64,403	65,229
Amount of Debt Applicable to Limit:										
General Long-Term Debt	22,913	25,911	33,778	30,780	27,465	27,544	30,366	26,882	23,623	25,854
G.O. Public Utility Bonds	759	576	9,403	9,018	8,615	8,300	11,566	11,036	10,475	9,905
Total Bonded Debt (a)	23,672	26,487	43,181	39,798	36,080	35,844	41,932	37,918	34,098	35,759
Less:										
Special Assessment Bonds	900	819	713	595	295	265	230	195	160	120
G. O. Public Utility Bonds	759	576	9,403	9,018	8,615	8,300	11,566	11,036	10,475	9,905
Total Excluded (b)	1,659	1,395	10,116	9,613	8,910	8,565	11,796	11,231	10,635	10,025
Total Net Debt Applicable to Limit (a)-(b)	22,013	25,092	33,065	30,185	27,170	27,279	30,136	26,687	23,463	25,734
Legal Debt Margin	<u>\$24,113</u>	<u>\$23,514</u>	<u>\$21,608</u>	<u>\$27,313</u>	<u>\$30,875</u>	<u>\$34,642</u>	<u>\$34,671</u>	<u>\$36,416</u>	<u>\$40,940</u>	<u>\$39,495</u>
Total Net Debt Applicable to the Limit as a percentage of debt limit	47.72%	51.62%	60.48%	52.50%	46.81%	44.05%	46.50%	42.29%	36.43%	39.45%

City of Ridgeland  
**Table 14**  
**Ratio of Net General Obligation Debt to Assessed Value and**  
**Net General Obligation Bonded Debt Per Capita**  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

<u>Fiscal Year</u>	<u>Estimated Population (1)</u>	<u>Assessed Valuation (2)</u>	<u>Gross Bonded Debt (3)</u>	<u>Less Debt Service Fund</u>	<u>Net Bonded Debt</u>	<u>Net Bonded Debt Per Capita (4)</u>	<u>Ratio of Net Bonded Debt to Assessed Value</u>
2005	21.6	307,505	20,521	1,525	18,996	879	6.18%
2006	21.2	324,042	18,454	1,586	16,868	796	5.21%
2007	21.6	364,484	26,912	2,486	24,426	1,131	6.70%
2008	23.3	383,322	24,537	2,194	22,343	959	5.83%
2009	22.8	386,967	22,055	2,564	19,491	853	5.04%
2010	21.7	412,807	19,720	1,738	17,982	828	4.36%
2011	24.0	432,047	23,519	1,169	22,350	929	5.17%
2012	24.5	420,687	20,834	275	20,559	839	4.89%
2013	24.5	429,352	18,004	0	18,004	735	4.19%
2014	24.6	434,863	20,675	0	20,675	840	4.75%

(1) Bureau of the Census established 1990 and 2000 populations.

Interim figures are based on estimates by the Planning District and residential construction permits.

(2) From Table 7.

(3) General obligation bonds reported in the Enterprise Fund and Special Assessment debt have been excluded.

(4) Expressed in actual dollars.

City of Ridgeland  
**Table 15**  
**Ratio of Annual Debt Service Expenditures for**  
**General Obligation Bonded Debt to Total Governmental Expenditures (1)**  
 Last Ten Fiscal Years  
 (amounts expressed in thousands)

Fiscal Year	Principal	Interest	Total Debt Service	Total Governmental Expenditures	Ratio of Debt Service to General Governmental Expenditures
2005	2,471	958	3,429	25,865	13.26%
2006	2,280	1,102	3,382	35,106	9.63%
2007	2,110	592	2,702	28,448	9.50%
2008	2,907	2,012	4,919	33,230	14.80%
2009	3,218	1,384	4,602	28,001	16.44%
2010	2,218	935	3,153	28,392	11.11%
2011	3,212	3,194	6,406	33,417	19.17%
2012	3,474	4,627	8,101	29,595	27.37%
2013	3,258	2,606	5,864	34,536	16.98%
2014	2,869	1,916	4,785	34,880	13.72%

(1) Includes Special Assessment Bonds. General Obligation bonds reported in the Enterprise Fund have been excluded.

City of Ridgeland  
**Table 16**  
**Construction Activity (1)**  
 Ten-Year Period Ending September 30, 2014  
 (amounts expressed in actual dollars)

Calendar Year	Non-Residential		Residential				Total Value	% Change
	Number of Permits	Value	Number of Permits	Increase In Family Units	Value	Alterations		
2005	55	44,753,875	103	103	23,294,630	7,701,985	75,750,490	10.9%
2006	43	44,718,856	96	96	24,355,270	9,189,065	78,263,191	3.3%
2007	82	113,835,355	64	85	23,161,129	13,705,514	150,701,998	92.6%
2008	52	98,851,015	51	51	25,949,725	34,013,832	158,814,572	5.4%
2009	23	8,346,951	92	15	10,004,903	24,531,298	42,883,152	-73.0%
2010	121	35,232,777	98	22	9,708,872	3,194,853	48,136,502	12.3%
2011	123	32,456,381	132	24	11,875,900	1,976,448	46,308,729	-3.8%
2012	104	17,876,323	196	35	18,368,500	2,706,690	38,951,513	-15.9%
2013	142	31,872,286	143	35	14,774,347	2,866,873	49,513,506	27.1%
2014	120	28,329,730	202	77	29,655,431	4,225,193	62,210,354	25.6%

(1) Source: City of Ridgeland Building Permit Section

City of Ridgeland  
**Table 17**  
**Property Value and Construction**  
 Last Ten Calendar Years  
 (amounts expressed in thousands)

Fiscal Year	Real Property Value (2)	Non-Residential Construction (1)		Residential Construction (1)		Additions/Alterations (1)	
		Number of Units	Value	Number of Units	Value	Number of Units	Value
2005	1,542,420	55	44,754	103	23,295	158	7,702
2006	1,627,471	43	44,719	96	24,355	158	9,189
2007	1,787,098	82	113,835	85	23,161	209	13,706
2008	1,867,844	52	98,851	51	25,950	*	34,014
2009	1,978,151	23	8,347	15	10,005	93	24,531
2010	2,150,431	121	35,233	22	9,709	76	3,195
2011	2,277,829	123	32,456	24	11,876	108	1,976
2012	2,307,961	104	17,876	35	18,369	161	2,707
2013	2,331,177	142	31,872	35	14,774	108	2,867
2014	2,357,039	120	28,330	77	29,655	125	4,225

(1) From Table 16

(2) Total estimated actual value from Table 7

Source: City of Ridgeland

\* 2008 information was not available at the time this report was prepared

City of Ridgeland  
**Table 18**  
**Demographic and Economic Statistics**  
 Last Ten Calendar Years

<u>Calendar Year</u>	<u>Population</u>	<u>Personal Income (thousands of dollars)</u>	<u>Per Capita Personal Income</u>	<u>Median Age</u>	<u>County School Enrollment</u>	<u>Unemployment Rate</u>
2005	21,577	619,346	28,704	31.9	10,697	3.2%
2006	21,237	609,587	28,704	31.9	10,658	4.7%
2007	21,577	705,028	32,675	33.9	10,777	4.5%
2008	23,347	871,170	37,314	33.5	10,896	5.8%
2009	22,849	904,957	39,606	32.0	11,487	6.3%
2010	21,708	807,538	37,200	34.4	11,575	5.7%
2011	24,047	869,299	36,150	34.4	12,159	7.6%
2012	24,596	863,147	35,093	34.4	11,811	6.5%
2013	24,542	898,360	36,605	34.2	12,182	6.3%
2014	24,592	876,852	35,656	35.1	12,506	5.3%

Source: U. S. Census Bureau  
 Mississippi Development Authority  
 Economic and Community Development Section  
 U. S. Labor Bureau Statistics

City of Ridgeland  
**Table 19**  
**Education Related Information**  
 Last 10 Fiscal Years

Fiscal Year	Elementary Schools	Middle Schools	High Schools	Vocational Schools	Junior College	Total County Enrollment
2005	2	1	1	1	1	10,697
2006	2	1	1	1	1	10,658
2007	2	1	1	1	1	10,777
2008	2	1	1	1	1	10,896
2009	2	1	1	1	1	11,487
2010	2	1	1	1	1	11,575
2011	2	1	1	1	1	12,159
2012	2	1	1	1	1	11,811
2013	2	1	1	1	1	12,182
2014	2	1	1	1	1	12,506

Source: City of Ridgeland

**City of Ridgeland**  
**Table 20**  
**Principal Employers**  
**Current and Nine Years Ago**

<u>Employer</u>	<u>2014</u>			<u>2005</u>		
	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>	<u>Employees</u>	<u>Rank</u>	<u>Percentage of Total Employment</u>
C-Spire	611	1	35.86%	This information was not available from the city at the release date of this report.		
Butler, Snow	335	2	19.66%			
Bankplus	278	3	16.31%			
Wal-Mart Superstore	263	4	15.43%			
AT&T	217	5	12.73%			
Total	<u>1,704</u>		<u>100%</u>			

Source: City of Ridgeland, Individual companies

City of Ridgeland  
**Table 21**  
**Full-time Equivalent Government Employees By Function**  
 Last Ten Calendar Years

Function/Program	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
General government	42	42	42	22	15	15	15	18	18	22
Public safety (1)	147	147	151	159	156	151	152	143	143	150
Public services	60	60	60	71	83	59	62	60	56	56
Culture and recreation	13	13	13	14	12	13	13	14	12	12
<b>Total</b>	<b>262</b>	<b>262</b>	<b>266</b>	<b>266</b>	<b>266</b>	<b>238</b>	<b>242</b>	<b>235</b>	<b>229</b>	<b>240</b>

Source: City of Ridgeland

Notes:

(1) Includes Fire and Police

City of Ridgeland  
**Table 22**  
**Operating Indicators by Function**  
 Last Ten Fiscal Years

Function/Program	2014	2013	2012	2011	2010	2009	2008	2007	2006	2005
<b>General government</b>										
Building permits issued*	322	285	300	255	219	115	103	146	139	158
Building inspections conducted										
<b>Public safety</b>										
Police										
Arrests	3,817	3,735	3,393	3,447	3,302	3,730	3,511	2,664	2,463	2,128
Traffic violations	12,266	11,968	12,980	14,734	11,971	14,277	11,987	12,095	10,895	8,089
Parking violations	100	103	96	81	106	118	169	183	127	219
Fire										
Number of emergency calls answered	2,642	2,697	2,022	2,030	2,348	2,245	2,231	2,198	2,003	2,043
Number of inspections conducted	615	476	639	900	866	1,037	540	608	710	846
Fire insurance rating	5	5	5	5	5	5	5	5	5	5
<b>Public services</b>										
Centerline miles of road maintained:										
City	225	223	142	140	140	140	**	**	**	**
Street resurfacing (miles)	**	**	**	**	**	**	**	**	**	**
Potholes repaired	**	**	**	**	**	**	**	**	**	**
<b>Sanitation</b>										
Water										
Service connections	8470	8478	7712	7720	7720	7,720	7,831	7,831	7,831	6,978
Water main breaks				6	6	3	**	**	**	**
Average daily consumption (thousands of gallons)	3,800	3,800	3,800	3,800	3,800	3,800	4,000	4,000	4,000	4,000
Number of fire hydrants	948	940	940	935	910	870	860	860	860	860
Sewer										
Average daily sewage treatment (thousands of gallons)	***	***	***	***	***	***	***	***	***	***
<b>Culture and recreation</b>										
Library										
Volumes in collection	**	**	**	**	**	**	**	**	**	**
Total volumes borrowed	**	**	**	**	**	**	**	**	**	**
Parks										
Athletic field permits issued	**	**	**	**	**	**	**	**	**	**

# The number of inspections through year 2003 counted individual offices in large office buildings as a single inspection. After 2003, the large office building was counted as a single inspection.

\* Totals include Residential and Nonresidential

\*\* This information was not available at the time this report was prepared.

\*\*\* Entire sanitary sewer is treated by the City of Jackson, therefore there are no figures for average daily sewage treatment.

Source: City of Ridgeland

City of Ridgeland  
**Table 23**  
**Capital Assets Indicators by Function**  
 Last Ten Fiscal Years

<b>Function/Program</b>	<b>2014</b>	<b>2013</b>	<b>2012</b>	<b>2011</b>	<b>2010</b>	<b>2009</b>	<b>2008</b>	<b>2007</b>	<b>2006</b>	<b>2005</b>
<b>Public safety</b>										
Police										
Number of stations	1	1	1	1	1	1	1	1	1	1
Zone offices	-	-	-	-	-	-	-	-	-	-
Patrol units	74	68	70	71	64	62	61	56	58	57
Fire										
Number of stations	4	4	4	4	4	4	4	4	4	4
<b>Public services</b>										
Street miles	239	233	164	162	162	162	162	162	162	250
Street Lights	1,325	1,320	1,250	1,248	1,200	1,200	1,200	1,200	1,200	1,150
Traffic Signals	44	42	42	42	42	42	40	40	39	36
<b>Sanitation</b>										
Water										
Water mains (miles)	175	166	166	165	165	155	150	150	150	150
Storage capacity (thousands of gallons)	3,300	3,300	3,300	3,300	3,300	2,800	2,800	2,800	2,800	2,800
Sewer										
Sanitary sewers (miles)	195	191	191	190	190	180	180	**	**	**
Storm sewers (miles)	155	150	150	150	150	150	150	**	**	**
Treatment capacity (thousands of gallons)	*	*	*	*	*	*	*	*	*	*
Refuse collection										
Collection trucks	N/A									
<b>Culture and recreation</b>										
Number of Parks	5	5	5	5	5	5	5	5	5	5
Park Acreage	250	250	250	250	250	250	250	250	250	250
Golf Courses	-	-	-	-	-	-	-	-	-	-
Community Centers	1	1	1	1	1	1	1	1	1	1
Recreational Trail Miles	17	7	7	7	7	7	**	**	**	**

Notes: No capital assets indicators are available for the General Government function.

\* Entire sanitary sewer is treated by the City of Jackson, therefore no treatment capacity necessary.

\*\* The information was not available at the time this report was prepared.

Source: City of Ridgeland

**City of Ridgeland**  
**Table 24**  
**Miscellaneous Statistics**

Date of Incorporation	1899	Average selling price of homes	\$169,866
Form of Government	Mayor/Aldermen	Median income-- household	\$54,344
Population (Estimated Census)	24,592		
Area in square miles	21	Major highways:	1
Number of employees (excluding police and fire):			
Classified	81	Railroads:	Canadian Nt. - Illinois Central
Exempt	34		
City of Ridgeland facilities and services:		Nearest commercial airport:	Jackson International, 18 miles
Culture and Recreation:			Runway length 8,500 feet
Ballfields	11		
Tennis Courts	17	Nearest general airport:	Bruce Campbell Field, 3 miles
Soccer Fields	8		Runway length 4,444 feet
Police Protection:			
Number of sworn officers	71	Nearest full-service port:	Port of Vicksburg, 55 miles
Number of residents per sworn officer	328		Name of waterway - Mississippi River
Water System:			
Maximum capacity in gallons per minutes	6,166		
Other Statistics:			
Percentage of Population (> 25 yrs.) with at least			
High school diploma	94.6%		
Bachelor's degree	48.8%		

Source:  
City of Ridgeland  
U. S. Census Bureau

REPORTS ON INTERNAL CONTROL AND COMPLIANCE

This page is intentionally left blank.

FORTENBERRY & BALLARD, PC  
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL OVER  
FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED  
ON AN AUDIT OF THE FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE  
WITH *GOVERNMENT AUDITING STANDARDS*

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of the governmental activities, business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi, as of and for the year ended September 30, 2014, and the related notes to the financial statements, which collectively comprise the City's basic financial statements, and have issued our report thereon dated March 25, 2015.

**Internal Control Over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the city's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the city's internal control. Accordingly, we do not express an opinion on the effectiveness of the city's internal control.

*A deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. *A material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. *A significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## Compliance and Other Matters

As part of obtaining reasonable assurance about whether the City's financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## Purpose of this Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

*FORTENBERRY & BALLARD, PC*

Fortenberry & Ballard, PC  
March 25, 2015

Certified Public Accountants

**FORTENBERRY & BALLARD, PC**  
**CERTIFIED PUBLIC ACCOUNTANTS**

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE FOR EACH MAJOR  
FEDERAL PROGRAM AND REPORT ON INTERNAL CONTROL OVER  
COMPLIANCE REQUIRED BY OMB CIRCULAR A-133

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

**Report on Compliance for Each Major Federal Program**

We have audited City of Ridgeland's compliance with the types of compliance requirements described in the *OMB Circular A-133 Compliance Supplement* that could have a direct and material effect on the major federal program for the year ended September 30, 2014. The City's major federal program is identified in the summary of the auditor's results section of the accompanying schedule of findings and questioned costs.

**Management's Responsibility**

Management is responsible for compliance with the requirements of laws, regulations, contracts, and grants applicable to its federal programs.

**Auditor's Responsibility**

Our responsibility is to express an opinion on compliance of the City's major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and OMB Circular A-133, *Audits of States, Local Governments, and Non-Profit Organizations*. Those standards and OMB Circular A-133 require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about the city's compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination on the City's compliance.

**Opinion on Each Major Federal Program**

In our opinion, the City of Ridgeland, Mississippi complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on the major federal program for the year ended September 30, 2014.

1929 SPILLWAY ROAD, SUITE B  
BRANDON, MISSISSIPPI 39047  
TELEPHONE 601-992-5292 FAX 601-992-2033

## Report on Internal Control Over Compliance

Management of the City of Ridgeland, Mississippi is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered the City's internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with OMB Circular A-133, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of the City's internal control over compliance.

*A deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. *A material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance, such that there is a reasonable possibility that material noncompliance with a type of compliance requirement of a federal program will not be prevented, or detected and corrected, on a timely basis. *A significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance with a type of compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of the internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of OMB Circular A-133. Accordingly, this report is not suitable for any other purpose.

Fortenberry & Ballard, PC

Fortenberry & Ballard, PC  
March 25, 2015

Certified Public Accountants

FORTENBERRY & BALLARD, PC  
CERTIFIED PUBLIC ACCOUNTANTS

INDEPENDENT AUDITOR'S REPORT ON COMPLIANCE WITH  
STATE LAWS AND REGULATIONS

Mayor and Board of Aldermen  
City of Ridgeland, Mississippi

We have audited the financial statements of the governmental activities, the business-type activities, each major fund, and the aggregate remaining fund information of the City of Ridgeland, Mississippi as of and for the year ended September 30, 2014, which collectively comprise the City of Ridgeland's basic financial statements and have issued our report dated March 25, 2015. We have conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*.

As required by the state legal compliance audit program prescribed by the Office of the State Auditor, we have also performed procedures to test compliance with certain state laws and regulations. However, providing an opinion on compliance with all state laws and regulations was not an objective of our audit and, accordingly, we do not express such an opinion.

The results of those procedures and our audit of the basic financial statements disclosed no material instances of noncompliance with state laws and regulations.

This report is intended solely for the information and use of the City's management and the Office of the State Auditor and is not intended to be and should not be used by anyone other than these specified parties. However, this report is a matter of public record and its distribution is not limited.

*FORTENBERRY & BALLARD, PC*

Fortenberry & Ballard, PC  
March 25, 2015

Certified Public Accountants

SCHEDULE OF FINDINGS AND QUESTIONED COSTS

**City of Ridgeland, Mississippi**

Schedule of Findings and Questioned Costs  
For the Year Ended September 30, 2014

Section I: Summary of Auditor's Results

Financial Statements:

- |    |   |                |
|----|---|----------------|
| 1. | Type of auditor's report issued:                      | Unmodified     |
| 2. | Internal control over financial reporting:            |                |
|    | a. Material weakness(es) identified?                  | No.            |
|    | b. Significant deficiency(ies) identified?            | None reported. |
| 3. | Noncompliance material to financial statements noted? | No.            |

Federal Awards:

- |    |  |               |
|----|--|---------------|
| 4. | Internal control over major programs:  |               |
|    | a. Material weakness(es) identified?   | No.           |
|    | b. Significant deficiency(ies) identified?   | None reported |
| 5. | Type of auditor's report issued on compliance for major programs:  | Unmodified.   |
| 6. | Any audit findings disclosed that are required to be reported in accordance with Section 510(a) of OMB Circular A-133? | No.           |
| 7. | Identification of major programs:  |               |
|    | a) CFDA 20.205 Highway Planning and Construction Cluster   |               |
| 8. | Dollar threshold used to distinguish between Type A and Type B programs: \$300,000.                                    |               |
| 9. | Auditee qualified as a low-risk auditee?   | Yes.          |

Section II: Financial Statements Findings

The results of our tests did not disclose any findings related to the financial statements that are required to be reported under *Government Auditing Standards*.

Section III: Federal Award Findings and Questioned Costs

The results of our tests did not disclose any findings and questioned costs related to the federal awards.